

Part A - Project	summary	
A.1 Project Identifica	ation	
Acronym	Right to Repair	
Title	From cradle to the pla	anet, unleash local material and human potentials to face global urgencies
Project Number	UIA05-257	
Project Number	01A05-257	
(Main) Urban Authority	Mulhouse Alsace Ago	plomeration (m2A)
ERDFrate	80 %	
Project Duration	Start Date	01/07/2020
	End Date	30/06/2023
	Total Months	36
Topic	Circular economy	
A.2 Project summary	1	

# Description

Can the territory innovate on its own scale when faced with global emergencies and influence disruptions that transcend its borders? As an innovative approach to circular economy with triple impact, Right to Repair (RIR) repairs objects, people and land, combating rapid obsolescence and making technological innovation available for all. As the birthplace of Manufacturing in France, in decline for over 40 years, Mulhouse epitomises the ills of an economic, industrial and social model struggling to reinvent itself. The innovation of the RIR project lies in exploiting unused resource deposits (hidden talents, materials) to test RIR prototypes based on best practices, before scaling up using new business models and methods to build common goods. This approach enables economy to relocate and provides people with sustainable value-creating activities. This project blends the skills of external RIR pioneers with the might of keylocal players. Dedicated structures will be created and developed beyond the three year period: an adaptive RIR steering body, a Materials Lab, a RIR Factory, a RIR Academy, a RIR House, Netups, a Talent Hostel, in situ facilities in poor districts or in the water canals. This pilot will be replicated in other regions, relying on a roving team and an Open Source documentation process. Ademonstration program will disseminate RIR among general audiences. Ultimately, Mulhouse becomes a new "French Manchester" and RIR a shared culture common to a broad public.



Partner		ERDF co-fina	ancing		Contribution		Total			
Partner	Country	EUR	<b>ERDF</b> rate	Public	Private	Total	Budget	%of project budge		
PP 1 - Mulhouse Alsace Agglomeration (m2A)	■FR	915,279.92	80.00 %	228,819.98	0.00	228,819.98	1,144,099.90	18.31 %		
PP 2 - City of Mulhouse	■FR	7,999.40	80.00 %	1,999.85	0.00	1,999.85	9,999.25	0.16 9		
PP 3 - Motoco&co	■FR	1,046,799.64	80.00 %	0.00	261,699.91	261,699.91	1,308,499.55	20.94		
PP 4 - RtR	■FR	1,448,399.88	80.00 %	0.00	362,099.97	362,099.97	1,810,499.85	28.98		
PP 5 - Openfab	■FR	144,000.00	80.00 %	0.00	36,000.00	36,000.00	180,000.00	2.88		
PP 6 - Technistub	■FR	84,000.32	80.00 %	0.00	21,000.08	21,000.08	105,000.40	1.68		
PP 7 - Industrial Society of Mulhouse	■FR	36,000.04	80.00 %	0.00	9,000.01	9,000.01	45,000.05	0.72 9		
PP 8 - EES Clemessy	<b>∏</b> FR	23,999.12	80.00 %	0.00	5,999.78	5,999.78	29,998.90	0.48		
PP 9 - Grand- Est Region	<b>∏</b> FR	59,999.64	80.00 %	14,999.91	0.00	14,999.91	74,999.55	1.20		
PP 10 - Manufactory Incubator	■FR	245,401.20	80.00 %	61,350.30	0.00	61,350.30	306,751.50	4.91		
PP 11 - E-nov Campus	■FR	107,999.72	80.00 %	0.00	26,999.93	26,999.93	134,999.65	2.16		
PP 12 - Art and matter	<b>■</b> FR	24,000.00	80.00 %	0.00	6,000.00	6,000.00	30,000.00	0.48		
PP 13 - Jacob Holm Industry France	■FR	23,999.84	80.00 %	0.00	5,999.96	5,999.96	29,999.80	0.48		
PP 14 - H2OPE	■FR	35,999.60	80.00 %	0.00	8,999.90	8,999.90	44,999.50	0.72		
PP 15 - Makeme	■FR	564,400.00	80.00 %	0.00	141,100.00	141,100.00	705,500.00	11.29		
PP 16 - Time for the Planet	■FR	125,401.20	80.00 %	0.00	31,350.30	31,350.30	156,751.50	2.51		
PP 17 - Sémaphore Mulhouse Sud Alsace	■FR	7,999.40	80.00 %	1,999.85	0.00	1,999.85	9,999.25	0.16		
PP 18 - TUBA Mulhouse South Alsace	<b>∏</b> FR	4,799.64	80.00 %	1,199.91	0.00	1,199.91	5,999.55	0.10		
PP 19 - CETIM Grand-Est	■FR	59,999.76	80.00 %	14,999.94	0.00	14,999.94	74,999.70	1.20		
PP 20 - MICA Carnot Institute	■FR	32,000.36	80.00 %	8,000.09	0.00	8,000.09	40,000.45	0.64		
Total (€)		4,998,478.68	80.00 %	333,369.83	916,249.84	1,249,619.67	6,248,098.35	100.00		



### Part B - Partnership

Relevance of the Partnership

The partnership includes a main urban authority (m2A), an associated urban authority (City of Mulhouse) and 18 delivery partners including RtR, created for project management and Motoco&co, project demonstrator within the creative ecosystem. Priority resources are identified by m2A, Art and matter, local recycling, and Jacob Holm, woven fabrics manufacturer. The resources' processing will be examined by OpenFab, entrepreneurs (CETIM) and a Research centre (MCA). Prototyping will be performed by local makers (Technistub), and from elsewhere (Makeme) and enhanced by the engineering company Clemessy, Hidden talents will be integrated by Sémaphore and the TUBA incubator. Manufactory and Time for the planet will manage the scaling up of actions with Enov Campus. Afirst virtuous cycle will be started with H2OPE and implemented on a larger scale (Region Grand Est). The SIM will share impacts at EU level. Spin-offs and the diffusion of a RtR culture will be carried out by a roving team.

B.1 - (Main) Urba	an Authority										
Organisation name (Original)  Mulhouse Alsace Agglomération (m2A)  Allows Association name (Tradial)											
Organisation name (Engli	ish)	Mulho	use Alsace Agglom	neration (m2A)							
Member state		FRAN	CE								
Number of inhabitants		275,000									
Comments, if necessary		The 39 member municipalities of the m2Aare: • Mulhouse • Baldersheim • Bantzenheim • Battenheim • Berwiller • Bollwiller • Bruebach • Brunstatt-Didenheim • Chalampé • Dietwiller • Eschentzwiller • Feldkirch • Flaxdanden • Galfingen • Habsheim • Heimsbrunn • Homburg • Illzach • Kingersheim • Lutterbach • Morschwiller-le-Bas • Mulhouse • Niffer • Ottmarsheim • Petit-Landau • Pfastatt • Pulversheim • Reiningue • Richwiller • Riedisheim • Rixheim • Ruelisheim • Sausheim • Staffelfelden • Steinbrunn-le-Bas • Ungersheim • Wittelsheim • Wittenheim • Zillisheim • Zimmersheim									
Department(s)/unit(s)/div	ision(s) concerned	and pr	roject leaders on DN	Innovation and Higher Educ MC brownfield, referent for U partement: Christophe Wolf	JIARtR applicat		area: Julie	en Fraysse, pr	roject mar	nager, prospecting and hosting companies	
Address	Street	2 rue l	Pierre et Marie Curie	е	Cont	act Person	Position		Project	Manager	
	Post Code	68948	\$				Title		Mr		
	Town	Mulho	use				Forenam	ne	Julien		
	NUTS 2	Alsace	÷				Surname	е	Fraysse	е	
	NUTS 3	Haut-F	₹hin				Email Ad	ldress	Julien.F	Fraysse@mulhouse-alsace.fr	
					Phone Number		+33	369 776 784			
Legal representative	Position	President									
	Title	Mr									
	Forename	Fabian									
	Surname	Jordan	n								
	Email Address	fabian	ı.jordan@mulhouse	-alsace.fr							
	Phone Number	+33	389 337 979								
Legal status of the organ	isation	Public	;			Partner type		Local public	c authority	/	
VAT number		FR3E	3 2000 66 009								
VAT recoverable		Partly									
Involvement in the design	n phase	For the	e design of other ob	ocuments, on the use of a ve ojects designed on the RtR r mic ecosystem and collabor	model, put in to	uch with the compani	ies of the te	erritory to pron	note the ir	ndustrialization of showcase projects,	
Involvement in the impler	nentation phase	- Scope of experiments on the different products that can be broadcast in phase 1 on public space, including vehicle / mobility solution: duration, targets, scope, questionnaires, participatory workshops. Development of the experiment report - Contribution to an entrepreneurial community, crientation of the project leaders towards RtR, continuous mobilization of the industrial and academic ecosystem already mobilized by the urban authority and the region for five years (Campus Industry 4.0)  - Mobilization of the "Third Places" (Tiers-Lieux financed by m2A(Technistub, Tuba, Technopole) to support the emergence of hidden talents							ne industrial and academic ecosystem		
Competences and experi the challenge addressed		structu	uring projects for se		s vehicle projec	t in the DMC busines	s area). Th	is organizatio	on makes	een m2A's 2 services has been tested in it possible to exchange between the ory (infrastructure-pull).	
Experience in participating EU co-financed projects of projects.		- DMC - IBA2 - Uppe	Urban rehabilitation 2020 DMC Neighbor er Rhine 4.0 (INTER	Novement for Citizen Sustain (ITI - FEDER 2014-2020): rhood Development Project RREG) Trinational skills netv IC Mobility node with Eurom	Lead partner (INTERREG) 20 vork for the factor	008-2016: Lead partnory of the future: asso	ner ociate partn	er			



PROGRAMME CO-FINANCING			Total (€)					
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Public Contribution (€) Private Contribution (€) Total Contribution (€)					
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)			
915,279.92	80.00 %	228,819.98	0.00	228,819.98	1,144,099.90			

## Breakdown of Partner Budget per Work Package/ Budget Line

Work Package	Staff Costs (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Infrastructure and Works (€)	Sub-total (€)	Revenues (€)	Total (€)
WP1	0.00	0.00	0.00	20,000.00	0.00	0.00	0.00	0.00	20,000.00
WP2	7,826.00	1,173.90	0.00	0.00	0.00	0.00	8,999.90	0.00	8,999.90
WP3	0.00	0.00	0.00	60,000.00	0.00	0.00	60,000.00	0.00	60,000.00
WP4	42,696.00	6,404.40	0.00	0.00	0.00	0.00	49,100.40	0.00	49,100.40
WP5	31,304.00	4,695.60	10,000.00	0.00	0.00	0.00	45,999.60	0.00	45,999.60
WP6	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
WP7	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
WP8	0.00	0.00	0.00	20,000.00	0.00	925,000.00	945,000.00	0.00	945,000.00
WP9	0.00	0.00	0.00	15,000.00	0.00	0.00	0.00	0.00	15,000.00
Total (€)	81,826.00	12,273.90	10,000.00	115,000.00	0.00	925,000.00	1,144,099.90	0.00	1,144,099.90
% of total budget	7.15 %	1.07 %	0.87 %	10.05 %	0.00 %	80.85 %	100.00 %	0.00 %	100.00 %



B.2 - Associated	d Urban A	uthorit	y (Parl	ner 2)							
Organisation name (Origi	inal)		Ville de N	ulhouse							
Organisation name (Engli	ish)		City of Mu	lhouse							
Member state			FRANCE								
Number of inhabitants			112,810								
Comments, if necessary											
Department(s)/unit(s)/divi	ision(s) conce		Life, City I	Politics and	includes a specific General Dire Participative Democracy, Health ading skills through individual ar	and Socio-Cultur	al Centers. With its t	ransversal way of w	ork, it will co	ntribute to ide	entification, mobilization of
Address	Street		Pierre et Marie Curie			Contac	Contact Person Position Dep			Mayor	
	Post Code		68948					Title	Ms		
	Town		Mulhouse	)				Forename	Cécile		
	NUTS 2		Asace					Surname	Sornin		
	NUTS 3 Haut-Rhin							Email Address	cecile.s	ornin@mulho	ouse-alsace.fr
								Phone Number	+33	389 325 89	94
Legal representative	Position		Mayor								
	Title		Ms								
	Forename		Michèle								
	Surname		Lutz								
	Email Addre	ss	michele.l	utz@mulhou	use-alsace.fr						
	Phone Numb	ber	+33	389 325 858	3						
Legal status of the organi	isation		Public				Partner type	Local pu	blic authority	,	
VAT number			FRAX 216	802 249							
VAT recoverable			No								
Involvement in the design	n phase		of WP3 fo	r citizen awa	has already been involved in me areness and communication as will take part in technical meetir	pects, and of WP7	dealing with HITAn	project and to draft pobilization. Subsec	ing of the WF quently, the C	Ps, in particula City will sit in F	lar : involvement in the drafting RtR Association (steering body)
Involvement in the implen	nentation pha		organizat Evangeliz	on of events ation action	Financial and technical participat a and awareness campaigns in s carried out in cooperation betv n of RtR project by HITAs, espec	city's politics prior veen the City and	ity neighborhoods to operational structure	owards Withdrawn f es we are supportin	rom Employr g in the socia	ment and Trai al field. The ol	ining Public (NEET) - objective is to facilitate the
Competences and experi the challenge addressed	etences and experiences in relation to allenge addressed?  To face the challenges of social inclusion, the Cityhas put in responsibility is a part of its DNA and therefore of its program Circuits, CitiesLab etc City's support for RtR project reflect							unteer program, Mu	IlhouseCest\		
Experience in participatir EU co-financed projects of projects.		national	managen	nent of Mulh	experience in European project ouse Agglomeration Integrated ext: social support of non-Europ	Territorial Investm	ent and City of Mulh	ouse belongs to pil	ot regions for	r selection of	
Total Partner Budget											
PROGRAMME CO-FINA	ANCING					CONTRIBUTION					Total (€)
ERDF(€)		ERDF Co-fi	inancing i	rate (%)	Public Contribution (€)	Private	Contribution (€)	Total Co	ntribution (€	E)	Total Bigible Cost (€)
(a)					(b)		(c)	(d)	=(b)+(c)		(e)=(a)+(d)

1,999.85

0.00

1,999.85

80.00 %

7,999.40

9,999.25



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 8,695.00 1,304.25 0.00 0.00 0.00 0.00 9,999.25 0.00 9,999.25 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 8,695.00 1,304.25 0.00 0.00 0.00 0.00 9,999.25 0.00 9,999.25 %of total budget 13.04 % 0.00 % 0.00 % 100.00 % 100.00 % 86.96 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	3)								
Organisation name (Origi	inal)	Motoco	&co							
Organisation name (Engli	ish)	Motoco	&co							
Member state		FRANC	FRANCE							
Department(s)/unit(s)/div	ision(s) concerned	resider	&co is the company managing Motoco project ice of 140 artists and designers from various se, and an event activity. In 2012 Motoco was my.	nationalities, e	xpertise centers in vis	sual arts (im	age, serigrap	ohy), the	incubator of the School of Fine Arts in	
Address	Street	13 Rue	de Pfastatt	Contact Person Position				President		
	Post Code	68200				Title		Ms		
	Town	Mulhou	se			Forename	е	Martine	3	
	NUTS 2	Asace				Surname		Zussy		
	NUTS 3	Haut-R	hin			Email Add	dress	Martine	@motoco.fr	
						Phone Nu	ımber	+33	636 566 098	
Legal representative	Position	Preside	ent							
	Title	Ms								
	Forename	Martine								
	Surname	Zussy								
	Email Address	Martine	@motoco.fr							
	Phone Number	+33	636 566 098							
Legal status of the organ	isation	Private			Partner type		SME			
VAT number		FR298	37574086							
VAT recoverable		Yes								
Involvement in the design	n phase		&co initiated the project thanks to its involvem experiments, and thanks to its IBA 2020 certi project.							
Involvement in the impler	nentation phase	Motoco goods'	&co will provide some of its surfaces and will business and its opportunities to create artis creation in an economic context and will put it tem that will work there.	tic and technol	ogical value for the be	enefit of com	mon good. N	/btoco is	a small-scale demonstrator of common	
Competences and experi the challenge addressed		been tra	has begun DMC wasteland's transition since ansformed into an economy creating cultural a strator of virtuous transformation, Motoco has nication and outreach.	and social valu	e, in financial autonor	my, while ma	aintaining its	strong lir	nks with the territory. Beyond this	
Experience in participating EU co-financed projects of projects.		ago. Mo	&co is labeled IBA 2020 and has therefore be toco&co will also be very involved next year in in 2015, supported by ESF whose aim was to	all communica	ation planned at Euro	pean level b	y IBA BASEL	2020. Mc	otoco realized also the URBAN ENERGIES	
Total Partner Budget										

<b>Fotal</b>	Partner	Budget	

PROGRAMME CO-FINANCING			Total (€)						
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Public Contribution (€) Private Contribution (€) Total Contribution (€)						
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)				
1,046,799.64	80.00 %	0.00	261,699.91	261,699.91	1,308,499.55				



### Breakdown of Partner Budget per Work Package/ Budget Line Total (€) Work Package Staff Costs (€) Office and administration (€) Travel and accommodation (€) External expertise and services (€) Infrastructure and Works (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 39,130.00 5,869.50 0.00 48,000.00 0.00 0.00 92,999.50 0.00 92,999.50 176,087.00 26,413.05 0.00 17,000.00 40,000.00 0.00 259,500.05 0.00 259,500.05 WP5 0.00 0.00 0.00 210,000.00 416,000.00 0.00 626,000.00 0.00 626,000.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 30,000.00 300,000.00 0.00 330,000.00 0.00 330,000.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 215,217.00 32,282.55 0.00 305,000.00 756,000.00 0.00 1,308,499.55 0.00 1,308,499.55 %of total budget 100.00 % 16.45 % 2.47 % 0.00 % 23.31 % 57.78 % 0.00 % 100.00 % 0.00 %



B.3 - Delivery P	artner (Partner	4)									
Organisation name (Origi	nal)	RtR As	sociation								
Organisation name (Engli	sh)	RtR									
Member state		FRANC	FRANCE								
Department(s)/unit(s)/divi	ision(s) concerned	level. It	drives the expe		ory with the urb	an authority: strategy,	partnerships	s, implement	tation and supp	ople and territory—at the territorial ort. Direction: T. Nghiem (RtR leader), ille Education Authority),	
Address	Street	13 Rue	13 Rue de Pfastatt			tact Person	Position		General secre	tary	
	Post Code	68100					Title Ms				
	Town	Mulhou	ıse				Forename		Elisabeth		
	NUTS 2	Asace					Surname		Lecq		
	NUTS 3	Haut-R	thin				Email Add	ress	lecqelisabeth(	@gmail.com	
							Phone Nur	mber	+33 659	311 569	
Legal representative	Position	Preside	ent								
Title Ms											
	Forename	Martine	•								
	Surname	Zussy									
	Email Address	martine	e@motoco.fr								
	Phone Number	+33 636 566 098									
Legal status of the organ	isation	Private				Partner type		Interest grou	ips including N	GOs	
VAT number		lf applic	cable								
VAT recoverable		Yes									
Involvement in the design	phase	connec	tion with its ne		identifies best	practices. It ensures	coherence a	nd realism o	of the actions to	utions, deliverables and budgets. In be undertaken. It sets the work	
Involvement in the implen	nentation phase	all the p	partners on eac		artners and the	flying team. It ensures	s the proper e	execution of t	the actions refe	It ensures the proper coordination of red to in the WPs and the production us intervenes in all WPs.	
Competences and experiences in relation to the challenge addressed?  The Direction and the founding members of RtR. local and national, and form a multidisciplinary or legal, network, technology watch). They have the					ctive endowed	vith all skills necessa	ary for its succ	cess (strate	gic vision, mana	gement, entrepreneurship, financing,	
	Experience in participating in and/or managing EU co-financed projects or other international projects.  RtR Association is created to lead this first pilot projects.  RtR Association is created to lead this first pilot projects in the obligation of the participated in the following projects: Martin						iation has no	experience	in EU projects,	but its founding members below	
Total Partner Budget	Total Partner Budget										
PROGRAMME CO-FINA	PROGRAMME CO-FINANCING					CONTRIBUTION				Total (€)	

PROGRAMME CO-FINANCING			Total (€)						
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Public Contribution (€) Private Contribution (€) Total Contribution (€)						
(a)		(b)	(b) (c) (d)=(b)+(c)						
1,448,399.88	80.00 %	0.00	1,810,499.85						



### Breakdown of Partner Budget per Work Package/ Budget Line Total (€) Work Package Staff Costs (€) Office and administration (€) Travel and accommodation (€) External expertise and services (€) Infrastructure and Works (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 480,000.10 352,174.00 52,826.10 75,000.00 0.00 0.00 0.00 480,000.10 0.00 WP3 0.00 30,000.00 130,000.00 32,500.00 192,500.00 0.00 192,500.00 0.00 0.00 WP4 117,391.00 17,608.65 0.00 35,000.00 135,000.00 0.00 304,999.65 0.00 304,999.65 WP5 0.00 0.00 61,000.00 236,000.00 0.00 0.00 297,000.00 0.00 297,000.00 WP6 97,826.00 14,673.90 0.00 0.00 50,000.00 0.00 162,499.90 0.00 162,499.90 WP7 254,348.00 38,152.20 20,000.00 61,000.00 0.00 0.00 373,500.20 0.00 373,500.20 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 821,739.00 123,260.85 186,000.00 462,000.00 217,500.00 0.00 1,810,499.85 0.00 1,810,499.85 %of total budget 100.00 % 45.39 % 6.81 % 10.27 % 25.52 % 12.01 % 0.00 % 100.00 % 0.00 %



B.3 - Delivery P	artner (Partner	5)									
Organisation name (Origi	nal)	Openfa	ab								
Organisation name (Engli	sh)	Openfa	ab								
Member state		FRANC	FRANCE								
Department(s)/unit(s)/divi	ision(s) concerned	especia	ally for experim		materials. Thro	ough the multidisciplin	arity of its n	nembers, Ope			lesign. It has a technical platform provide a panel of skills useful for
Address	Street	13 rue	de Pfastatt		Cor	ntact Person	Position		Maker		
	Post Code	68200					Title		Mr		
	Town	Mulhou	ıse				Forenam	e	Simon		
	NUTS 2	Asace					Surname		Burkhal	Iter	
	NUTS 3	Haut-R	Rhin				Email Ad	dress	simon.l	burkhalter	@hyperwerk.ch
							Phone No	umber	+33	604 402	160
Legal representative Position President											
	Title	Ms									
	Forename	Nathali	ie								
	Surname	Methia									
	Email Address	nathali	e.methia@gm	ail.com							
	Phone Number	+33	675 591 189	)							
Legal status of the organ	isation	Private				Partner type		Interest grou	ups includ	ding NGOs	5
VAT number		lfappli	cable								
VAT recoverable		No									
Involvement in the design	phase	and loc	cal technical re	nt will focus on materials (WP4) sources with stakeholders, - interspective of RtR prototyping, -	tegration in the	project of the technica	al platform (	The Little Mar	nchester)	in soft ma	oroject, - sharing know-how, skills aterials, of its knowledges and
Involvement in the implen	nentation phase	manufa	acturing waste.		chnical resource	ces to those deployed	by Motoco.	Specific work	shops or	n soft mate	and the dismantling of reusable erials will be organized. Openfab action (WP5).
Competences and experiences in relation to the challenge addressed?  Openfab, with its own technical platform dedicated to soft materials (The Little Manchester) has a competence in the implementation of flexible materials that can mee specific needs of the project. Generally, Openfab brings together specific skills in design, pedagogy in education, technical materials, recycling, manufacturing (rapid prototyping), thanks to the multidisciplinarity of its members who will contribute to the project.											
Experience in participatir EU co-financed projects of projects.		Openfa	ab has no parti	cular experience in managing E	European or int	ernational projects					
Total Partner Budget											
PROGRAMME CO-FINA	ANCING					CONTRIBUTION					Total (€)

PROGRAMME CO-FINANCING			CONTRIBUTION						
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Public Contribution (€) Private Contribution (€) Total Contribution (€)						
(a)		(b)	(e)=(a)+(d)						
144,000.00	80.00 %	0.00	36,000.00	36,000.00	180,000.00				



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 90,000.00 0.00 0.00 90,000.00 0.00 90,000.00 WP5 0.00 0.00 0.00 90,000.00 0.00 0.00 90,000.00 0.00 90,000.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 0.00 0.00 0.00 180,000.00 0.00 0.00 180,000.00 0.00 180,000.00 %of total budget 0.00 % 0.00 % 100.00 % 100.00 % 0.00 % 100.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery Pa	artner (Partner	6)												
Organisation name (Origi	nal)	Techni	stub											
Organisation name (Engli	sh)	Techni												
Member state		FRANC	Œ											
Department(s)/unit(s)/divi	ision(s) concerned	nature	in a spirit of kno		of this platfor	m is to allow project ho	lders who	have a lack of s	pace or are	of technical, technological or artisanal insufficiently equipped, to test and carry				
Address	Street	2 rue d	les Flandres		Co	ntact Person	Position		President					
	Post Code	68100					Title		Mr					
	Town	Mulhou	ıse				Forenam	ie	Stéphane					
	NUTS 2	Asace					Surname	•	Laborde					
	NUTS 3	Haut-R	Rhin				Email Ad	ldress	stephane@	echnistub.org				
							Phone No	umber	+33 66	3 874 176				
Legal representative	Position	Presid	ent											
	Title	Mr												
	Forename	Stépha	ane											
	Surname	Laboro	le											
	Email Address	stepha	ne@technistub	.org										
	Phone Number	+33	663 874 176											
Legal status of the organ	isation	Private				Partner type		Interest group	s including	NGOs				
VAT number		FR82 8	802964536											
VAT recoverable		No												
Involvement in the design	phase	- Mobili - Partic	ization of the Te ipation in the de	ngs between partners to defin chnistub makers' community t ssign and layout of the prototyp pproach in the design of the 20	participate in participate in participate	n learning trips outside			oration betw	een partners				
Involvement in the implen	nentation phase	- Protot - Orgar fights);	ion of new mobi typing assistand nization of creati the playful appr	ility solutions, new products/ so be by experimenting with open we workshops, design of robot oach makes it easier to attract ganization of seminars within	source desig s for the HITA HITAs in place	n / manufacturing with s for their participation ces of creation, to do or	young HITA in the annu	As Ial general publ	ic event (Ma	kerfight - robotics tournament with robot				
Competences and experi the challenge addressed		lab. As	Fablab, Technia		for the techn	ical part and the involve	ment of the	e makers's con		help from community members in our will accompany the HITAs in the				
Experience in participatin EU co-financed projects of projects.		Techni	stub has no par	ticular experience in Europear	project man	agement.								
Total Partner Budget														
PROGRAMME CO-FINA	ANCING					CONTRIBUTION				Total (€)				
ERDF(€)	ERDF Co	-financin	ng rate (%)	Public Contribution (€)	Pi	rivate Contribution (€)		Total Contrib	oution (€)	Total ⊟igible Cost (€)				
(a)				(b)		(c)		(d)=(b)-	+(c)	(e)=(a)+(d)				
84	,000.32		80.00 %	0.	00	21,000	.08		21,000.0	105,000.40				



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 58,696.00 8,804.40 0.00 37,500.00 0.00 0.00 105,000.40 0.00 105,000.40 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 105,000.40 Total (€) 58,696.00 8,804.40 0.00 37,500.00 0.00 0.00 105,000.40 0.00 %of total budget 0.00 % 100.00 % 100.00 % 55.90 % 8.39 % 35.71 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	7)								
Organisation name (Orig	inal)	Société	é industrielle de Mu	ilhouse (SIM)						
Organisation name (Engl	ish)	Industr	rial Society of Mulho	puse						
Member state		FRANC	Œ							
Department(s)/unit(s)/div	rision(s) concerned	entrepr	reneurs around thre		k: to know ead	n other, to recognize e	each other an	nd to build to	gether - Ir	n Mulhouse. The SIMbrings together ndustrial DNA: promote the attractiveness of and economic actors
Address	Street	10 rue	de la Bourse		Con	tact Person	Position		Animati	ion & development manager
	Post Code	68100					Title		Ms	
	Town	Mulhou	ıse				Forename		Natacha	а
	NUTS 2	Alsace					Surname		Pimmel	al .
	NUTS 3	Haut-R	Rhin				Email Addı	ress	natacha	a.pimmel@sim.asso.fr
							Phone Nur	mber	+33	368 878 958
Legal representative	Position	Presid	ent							
	Title	Mr	r							
	Forename	Luc								
	Surname	Gaillet								
	Email Address	Irgaille	t@gmail.com							
	Phone Number	+33	389 669 339							
Legal status of the organ	nisation	Private				Partner type		Interest grou	ups includ	ding NGOs
VAT number		FR463	9524229000017							
VAT recoverable		No								
Involvement in the design	n phase	the pro	ject. The SIM helpe		ners to support	the project in cohere	nce with the t	territory and i	its needs.	is able to usefully steer the construction of . With the program "Innovative red brick lbrickcities.org
Involvement in the imple	ng to industrialization, that m	neans it will stu	udy business projects	s, support fun	ndraising and	d search t	territory (WP6). It will be actively involved in for stakeholders. It will provide its strial transforming cities, with a view to			
Competences and exper the challenge addressed	- In-depth knowledge of the local econ - Networking entrepreneurs of the terri - At the heart of a network of European						tion with wast	teland rehab	oilitation's	problematic and new value creation
Experience in participati EJ co-financed projects projects.		- The S	SIM is involved in the of Basel) for the en	s": the SIMdrives and pilots e INTERREG UPER REIN p mergence of a collaborative laborates with international	oroject with the industry in the	CCI (Chamber of cor upper Rhine area.	mmerce and i	,		and BASEL AREA (Economic developement

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total Bigible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
36,000.04	80.00 %	0.00	9,000.01	9,000.01	45,000.05

57.97 %



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 26,087.00 3,913.05 15,000.00 0.00 0.00 0.00 45,000.05 0.00 45,000.05 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 26,087.00 3,913.05 15,000.00 0.00 0.00 0.00 45,000.05 0.00 45,000.05 %of total budget

0.00 %

0.00 %

100.00 %

0.00 %

100.00 %

0.00 %

33.33 %

8.70 %



B.3 - Delivery Pa	artner (Partner	8)								
Organisation name (Origi	nal)	Eiffage	Energie Systèmes	s Clemessy						
Organisation name (Engli	sh)	EES CI	lemessy							
Member state		FRANC	Œ							
Department(s)/unit(s)/divi	ision(s) concerned	M€. Ab	ility to deliver turnk	ey all projects types with hig	gh performance	solutions and to mai	intain them. E	Bring the exp	pertise of	eering. Staff: 4000 employees, turnover 750 business lines and skills in project of test benches and control command.
Address	Street	18 Rue	e de Thann		Cont	act Person	Position		Technic	cal director
	Post Code	68057					Title		Mr	
	Town	Mulhou	ıse				Forename		Afred	
	NUTS 2	Asace					Surname		Jung	
	NUTS 3	Haut-R	thin				Email Addr	ress	a.jung@	Deiffage.com
						Phone Nun	mber	+33	680 348 977	
Legal representative	Position	Genera	al Director							
	Title	Mr								
	Forename	Pierre								
	Surname	Guillen	ninot							
	Email Address	p.guille	eminot@eiffage.co	m						
	Phone Number	+33	389 323 232							
Legal status of the organ	isation	Private				Partner type	I	Enterprise		
VAT number		FR219	45752137							
VAT recoverable		Yes								
Involvement in the design	phase	subass	semblies and prov	ide technical support to mul	tidisciplinary tea	ams. The enterprise	has 3D mode	eling and sir	mulation	ects. It also constributed to the design of tools to validate design in the fields of the AGILE method and using OBEYAtool.
Our contribution and involvement: -Help in the definition of the project and specifications - Project management -Technical support, modeling and simulationNethor for problem solving (TRISE) - Provision of skills in studies, in mechanical and electrical engineering, in industrialization Elaboration of the recipe books - Validation the different phases of the project - Test plan - Provision of simulators and test equipment								support, modeling and simulationMethod claboration of the recipe books - Validation of		
Competences and experi the challenge addressed		simple	model and produc	ce exploitable and maintaina	able deliverable	s. Our skills : - indus	strialization of	products - ti	urnkey de	lls, so that the project will go beyond a ssign and realization of line production to ing test and measurement benches.
Experience in participating EU co-financed projects of projects.		- Intelliq	gent vehicle: as pa	Futur (competitive automoti	nt of application:	s in the field of TMAS	(Traffic Mana	agement Ass	sistance	n airplane. System). Developement of "TESTINMEW" blies and equipment for the automobile

PROGRAMME CO-FINANCING			CONTRIBUTION							
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Total ⊟igible Cost (€)							
(a)		(b)	(e)=(a)+(d)							
23,999.12	80.00 %	0.00	5,999.78	5,999.78	29,998.90					



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 26,086.00 3,912.90 0.00 0.00 0.00 0.00 29,998.90 0.00 29,998.90 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 26,086.00 3,912.90 0.00 0.00 0.00 0.00 29,998.90 0.00 29,998.90 %of total budget 0.00 % 100.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	9)								
Organisation name (Orig	inal)	Régio	n Grand-Est							
Organisation name (Engl	ish)	Grand	-Est Region							
Member state		FRANC	DE .							
Department(s)/unit(s)/div	rision(s) concerned	ecolog	ical transition and r		omy has to be g	eneralized. Europea	an and inter			e whole region, considering the fact that the artment will be in charge of monitoring the
Address	Street	1 place	e Adrien Zeller		Conta	ct Person	Position		Europe	ean relations' advisor of the President
	Post Code	67070					Title		Ms	
	Town	Strasb	ourg				Forenam	ie	Roman	ne
	NUTS 2	Asace	;				Surname	e	Martin	
	NUTS 3	Bas-R	hin				Email Ad	ldress	Roman	ne.martin@grandest.fr
							Phone N	umber	+33	388 156 539
Legal representative	Position	Presid	ent							
	Title	Mr								
	Forename	Jean								
	Surname	Rottne	r							
	Email Address	Jean.r	ottner@grandest.fr							
	Phone Number	+33	388 156 867							
Legal status of the organ	isation	Public				Partner type		Regional pu	ublic autho	ority
VAT number		lf appli	cable							
VAT recoverable		No								
Involvement in the design	n phase		n Grand est was inv nable development		he RtR applicati	on. It brought its exp	pertise in su	ipport of indus	strial sect	tors to a better transition to circular economy,
Involvement in the impler	mentation phase	Region Grand Est will be involved in order to disseminate and extend the results of the projects addressed to ecological transition, industrial sectors and espermaking key actors working together. Aspecific focus will be concentrated on Industrial sectors: how to use this project to organize a better transition for a circular economy for industrial and automotive actors. Dissemination activities (WP5) will be facilitated thanks to the cross exchange of experiences among the 12 Reg "Houses" acting on Rural and Urban areas.								rganize a better transition for a circular
Competences and experiences in relation to the challenge addressed?  Region Grand Est intervenes in terms of economics, innovation and research, jobs and vocational training, mobility and transportation, all essential levers for the implementation of the RiRproject. The Region is coordinating the "Regional Scheme for Economic Development, Innovation and Internationalization", the "Regional Contract for the Development of Training and Vocational Orientation" as well as the "Regional Scheme for Planning, Sustainable Development and Teneration of the Rilproject. The Region is coordinating the "Regional Scheme for Planning, Sustainable Development and Teneration of the Rilproject."							on and Internationalization", the "Regional			
Experience in participating EU co-financed projects projects.		or ass	ociated authority for t holder (Lead partn	three INTERREG cross-bo	rder program (L	pper-Rhine; Grand	e Region; F	rance/Walloni	ia/Mande	d Est territory as well as managing authority ren). Our Regional Authority is acting as am properly implemented in the current and

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total Bigible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
59,999.64	80.00 %	14,999.91	0.00	14,999.91	74,999.55



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 65,217.00 9,782.55 0.00 0.00 0.00 0.00 74,999.55 0.00 74,999.55 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 65,217.00 9,782.55 0.00 0.00 0.00 0.00 74,999.55 0.00 74,999.55 %of total budget 100.00 % 0.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	10)								
Organisation name (Orig	inal)	Incuba	teur Manufactory							
Organisation name (Engl	ish)	Manufa	actory Incubator							
Member state		FRANC	Œ							
Department(s)/unit(s)/div	ision(s) concerned	benefit	ed from incubation		ers with more that	an 30 years. Incubat	tor manage	ers are involved		le program for projects that have already oject, mainly on WP6. Main contact: Ludovic
Address	Street	22 Rue	e du Professeur Ro	llet	Conta	Contact Person Position			Develop	oment manager
	Post Code	69008					Title		Mr	
	Town	Lyon					Forenan	ne	Ludovio	;
	NUTS 2	Rhône	-Alpes				Surnam	е	Rérolle	
	NUTS 3	Rhône	1				Email Ad	ddress	ludovic.	rerolle@univ-lyon3.fr
							Phone N	lumber	+33	663 316 707
Legal representative	Position	Presid	ent							
	Title	Mr								
	Forename	Stépha	ane							
	Surname	Marion								
	Email Address	stepha	ne.marion@univ-ly	on3.fr						
	Phone Number	+33	620 304 157							
Legal status of the organ	isation	Private				Partner type		SME		
VAT number		FR454	42646998							
VAT recoverable		Yes								
Involvement in the design	n phase	membe	ers of RtR project,		and feedback at	out transition to sca	ale by entre	preneurship. I	Manufacto	inning of the reflection with other founding ny intervened in strategic thinking, one.
Involvement in the imple	nentation phase	It will participate in : - creation of RtR Academy: transfer of its methodoly and creation of a specific tool-box available on RtR Platform - identify models and poter sources of value creation from the RtR open source database (data collected in WP5 and 6) - conceptualizing, documenting and setting-up the Net-up approach launch the model leveraging WP5 prototypes and contents creation of RtR Incubator with transfer of its know-how to other partners involved in supporting entrepreneurs' journey and implementation of specific methodologies adapted to project holders' needs and ambitions.								g and setting-up the Net-up approach and
Competences and exper the challenge addressed	mpetences and experiences in relation to challenge addressed?  This project is fully in line with the ambitions of Manufactory, which is already involved in the "100% inclusion PIC project - RtR1". We want to make widely avail the tools and pedagogical know-how we delopped to support projects' holders. We are also laureate of French Tech Tremplin program, which consists of supentrepreneurs from diverse backgrounds that means regardless of socio economic backgrounds.									
Experience in participating EU co-financed projects projects.		just wo	on the call 2019 "Eu		ommission. Mar	ufactory will carry th	ie WP5 "En	trepreneurial l	University	pean consortium including the university has and Regional Engagement". Recently, we s.

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Total ⊟igible Cost (€)		
(a)		(b)	(e)=(a)+(d)		
245,401.20	80.00 %	61,350.30	0.00	61,350.30	306,751.50



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 3,000.00 3,000.00 3,000.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 107,610.00 16,141.50 30,000.00 150,000.00 0.00 0.00 303,751.50 0.00 303,751.50 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 107,610.00 16,141.50 33,000.00 150,000.00 0.00 0.00 306,751.50 0.00 306,751.50 %of total budget 100.00 % 100.00 % 35.08 % 5.26 % 10.76 % 48.90 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partr	er 11)									
Organisation name (Origi	nal)	E-nov Campus									
Organisation name (Engli	sh)	E-nov Campus									
Member state		FRANCE									
Department(s)/unit(s)/divi	ision(s) concerned	to support promising		w in construction	of new educational p	programs a	and in accom	panimen	t of young	th a focus on digital, and dedicated g people - often dropouts looking grough entrepreneurship.	
Address	Street	KMØ - 30 rue Franço	is Spoerry	Contac	t Person	Position		Preside	ent		
	Post Code	68100			Title			Mr			
	Town	Mulhouse				Forename	•	Gérald			
	NUTS 2	Alsace				Surname		Cohen			
	NUTS 3	Haut-Rhin				Email Add	lress	gerald.c	cohen@ul	ha.fr	
						Phone Nu	mber	+33	675 221	1 699	
Legal representative	Position	Président									
	Title	Mr									
	Forename	Gérald									
	Surname	Cohen									
	Email Address	gerald.cohen@uha.t	r								
	Phone Number	+33 675 221 69	9								
Legal status of the organ	isation	Private			Partner type		Interest grou	ıps includ	ding NGO	s	
VAT number		FR 96 537577132									
VAT recoverable		Partly									
Involvement in the design	phase	possibilities created	eight years experience in pedago by technological tools. It has lea Impus will define integration pers	med to support y	oung people in the d	levelopmer	nt of projects v	whose go	oal is only	very slightly defined at the start. In	
Involvement in the implen	nentation phase	educational tools. A he/she will be integr		ted to monitor esp ampus can also n	pecially RtR projects notivate and/or creat	and will be	e trained in sp	pecific m	ethod and	tory in the implementation of d know-how of Manufatctory. Thus fields of research closely related to	
Competences and experi the challenge addressed		Campus will be able	R project opens new learning and development opportunities to hidden talents of the territory that E-nov Campus supports through various training sessions. E-nov ampus will be able to use learnings from prototyping quickly and to transmit it efficiently to unsuspecting audiences. Registered and experienced in a viral learning ode, far from academic approaches, E-nov Campus is the ideal partner to support transmission of knowledge through collaboration with partners involved in WP6.								
Experience in participatir EU co-financed projects of projects.			by has no particular experience in managing EU projets. At this stage it has just partnership agreements and especially with Three Rivers City (Canada) to developed for public in difficulty.								
Total Partner Budget											
PROGRAMME CO-FINA	ANCING			О	ONTRIBUTION					Total (€)	
ERDF(€)	ERD	FCo-financing rate (%)	Public Contribution (€)	Privat	e Contribution (€)		Total Contri	bution (€	)	Total Eligible Cost (€)	

PROGRAMME CO-FINANCING			CONTRIBUTION						
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total ⊟igible Cost (€)				
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)				
107,999.72	80.00 %	0.00	26,999.93	26,999.93	134,999.65				



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 117,391.00 17,608.65 0.00 0.00 0.00 0.00 134,999.65 0.00 134,999.65 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 117,391.00 17,608.65 0.00 0.00 0.00 0.00 134,999.65 0.00 134,999.65 %of total budget 100.00 % 0.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	12)								
Organisation name (Orig	inal)	L'Art et	la matière							
Organisation name (Engl	ish)	Art and	matter							
Member state		FRANCE								
Department(s)/unit(s)/div	rision(s) concerned	and sol	ld to users at attra		r of the local cre					and cultural production. Materials are stored r purchase of materials), recycling and
Address	Street	13 rue	de Pfastatt		Cont	act Person	Position		Preside	ent
	Post Code	68200					Title		Mr	
	Town	Mulhou	ise				Forename		Thibaut	
	NUTS 2	Asace					Surname		Lemoin	е
	NUTS 3	Haut-R	hin				Email Add	lress	lartetlar	natiere@gmail.com
							Phone Nui	mber	+33	612 543 208
Legal representative	Position	Preside	ent							
	Title	Mr								
	Forename	Thibau	t							
	Surname	Lemoir	ne .							
	Email Address	lartetla	matiere@gmail.co	om						
	Phone Number	+33	612 543 208							
Legal status of the organ	nisation	Private				Partner type		Interest grou	ups includ	ding NGOs
VAT number		Ifapplio	able							
VAT recoverable		No								
Involvement in the design	n phase	constra	ints and waste lo		lped to structure	e WP4, to identify the	source and	nature of prid	ority raw r	arding the rate of recovery, volume naterials, directly accessible from the start nich will facilitate synergies.
Involvement in the impler	mentation phase	creative	e recycling service,	, l'Art et la matière brings tog	gether a collectiv	e of objects-oriented	d creatives, w	vith a purpos	e of diver	tics and composites. Beyond its central sion and reuse. They may be involved in the shops and accompanying actions.
Competences and exper the challenge addressed				y l'Art et la matière in the con ss of innovation and creation					the identif	fication of unused materials that will be
Experience in participation EU co-financed projects projects.			la matière has a c was carried by the		opean project: i	ts launch was co-fina	anced in 201	6 as part of a	a micro-pi	roject of the European Social Fund. This

PROGRAMME CO-FINANCING			CONTRIBUTION						
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total Bigible Cost (€)				
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)				
24,000.00	80.00 %	0.00	6,000.00	6,000.00	30,000.00				



### Breakdown of Partner Budget per Work Package/ Budget Line Infrastructure and Works (€) Work Package Staff Costs (€) Office and administration (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 15,000.00 15,000.00 0.00 30,000.00 0.00 30,000.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 0.00 0.00 0.00 15,000.00 15,000.00 0.00 30,000.00 0.00 30,000.00 %of total budget 0.00 % 0.00 % 100.00 % 100.00 % 0.00 % 50.00 % 50.00 % 0.00 % 0.00 %



23,999.84

80.00 %

B.3 - Delivery Pa	artner (Partner	13)									
Organisation name (Origi	nal)	Jacob I	Holm Industrie	France							
Organisation name (Englis	sh)	Jacob I	Holm Industry	France							
Member state		FRANC	NCE								
Department(s)/unit(s)/divi	sion(s) concerned	Soultz(		e) Services involved: Manageme							Holm Industry, Production site in ntation of technique and treatment.
Address	Street	Zone ir	ndustrielle, Ru	Henri Seiller	Cont	act Person	Position		Hygiene 6	environe	emental safety responsible
	Post Code	68360					Title		Mr		
	Town	Soultz-	Haut-Rhin				Forename	9	David		
	NUTS 2	Alsace					Surname		Tissot		
	NUTS 3	Haut-R	thin				Email Add	Iress	david.tiss	ot@jacc	ob-holm.com
							Phone Nu	mber	+33	389 746	5 500
Legal representative	Position	Site dir	rector								
	Title	Mr									
	Forename	Christo	pphe								
	Surname	Richard	d								
	Email Address	christo	phe.richard@ja	acob-holm.com							
	Phone Number	+33	389 746 500								
Legal status of the organi	isation	Private				Partner type		Enterprise			
VAT number		FR093	94736649								
VAT recoverable		Yes									
Involvement in the design	phase	Jacob I	Holm has brou	ght its expertise in establishme	ent of a recovery	protocol for DND scr	ap and tech	nical support	for the use	e of mate	erials with the R & D department
Involvement in the implen	nentation phase	Technic	cal and regulat	ate fibrous non hazardous wast ory support in the processing o opment of the design stages.			ical and des	sign supporti	n the proje	ect with th	ne establishment of a team
Competences and experi the challenge addressed		Skills in	n the field of no	nwovens and technical expertis	se in the treatme	ent of the materials a	vailable. Exp	pertise in prod	duct develo	opment is	s recognized internationally.
Experience in participatin EU co-financed projects oprojects.		No ехр	erience								
Total Partner Budget											
PROGRAMME CO-FINA	ANCING					CONTRIBUTION					Total (€)
301110											

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€) (a)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€) (d)=(b)+(c)	Total ⊟igible Cost (€) (e)=(a)+(d)

5,999.96

5,999.96

0.00

29,999.80



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 15,652.00 2,347.80 0.00 12,000.00 0.00 0.00 29,999.80 0.00 29,999.80 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 15,652.00 2,347.80 0.00 12,000.00 0.00 0.00 29,999.80 0.00 29,999.80 %of total budget 100.00 % 0.00 % 40.00 % 100.00 % 52.17 % 7.83 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	14)									
Organisation name (Origi	inal)	H2OPE									
Organisation name (Engli	ish)	H2OPE									
Member state		FRANCE									
Department(s)/unit(s)/div	ision(s) concerned	upstream of the seas a	a lowtech concept for gatherin nd oceans. As part of the impl louse. Will be involved in the p	ementation of the	project, H2OPE w	ill make ava	ailable its kn	ow-how ar	nd this collecto		
Address	Street	19 Av. du Schlossgarte	n	Contac	et Person	Position		Deputy	General Direc	ctor	
	Post Code	67118				Title		Mr			
	Town	Geispolsheim				Forename	е	David			
	NUTS 2	Alsace				Surname		Bourca	rt		
	NUTS 3	Bas-Rhin				Email Add	dress	contact	@h2ope.fr		
						Phone Nu	ımber	+33	663 271 504	1	
Legal representative	Position	President									
	Title	Mr									
	Forename	Sébastien									
	Surname	Maréchal									
	Email Address	contact@h2ope.fr									
	Phone Number	+33 679 780 236									
Legal status of the organ	isation	Private			Partner type		SME				
VAT number		FR13848016648									
VAT recoverable		Yes									
Involvement in the design	n phase	H2OPE will take charge agglomeration of Mulho	of the watercourse analysis i use.	n order to implen	nent the collector(s	) at the best	places for c	optimal ga	thering of aqua	atic waste in the	
Involvement in the impler	nentation phase	range of materials that sensors generating data	ntribute to create a circular ecc constitute potential deposits to a (water quality, quantity of wan nale will be designed from the	o be studied for the ste, need for lifting	neir upgrading and g) for the purpos	prototyping	(WP5). The	collector(s	s) will also sup		
Competences and experi the challenge addressed		problem of plastic pollu	sponds to a need that is not a tion. The proposed solution li rting tools to individually docu	mits the waste's	stay in the water an	nd improves	the conserv	ation of the	eir recyclability		
Experience in participating EU co-financed projects of projects.		This is H2OPE's first pa	urticipation in a European or in	nternational proje	ct.						
Total Partner Budget											
PPOCRAMME CO. FINA	ANCING									Total (£)	

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total ⊟igible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
35,999.60	80.00 %	0.00	8,999.90	8,999.90	44,999.50



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 39,130.00 5,869.50 0.00 0.00 0.00 0.00 44,999.50 0.00 44,999.50 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 39,130.00 5,869.50 0.00 0.00 0.00 0.00 44,999.50 0.00 44,999.50 %of total budget 100.00 % 0.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (F	Partner	15)											
Organisation name (Origi	inal)		Makem	ne										
Organisation name (Engli	ish)		Makem	ne										
Member state			FRANC	Œ										
Department(s)/unit(s)/div	rision(s) cond	cerned	movem	nent. Makeme p	d in organizing events in Franc provides a part of its event team sholders needed to organize th	: a coordina	ting proje	ect manager and	d a progran					
Address	Street		18 rue	de la Plaisano	9	c	ontact F	Person	Position		Preside	ent		
	Post Code		35000						Title	1	Mr			
	Town		Rennes	S					Forenam	ne .	Jean-Ba	aptiste		
	NUTS 2		Bretagr	ne					Surname	e I	Le Clec'	'h		
	NUTS 3		Ille-et-\	Maine					Email Ad	ddress	jbleclecl	h@mak	eme.fr	
									Phone N	lumber -	+33	769 77	70 584	
Legal representative	Position		Preside	ent										
	Title		Mr											
	Forename		Jean-B	Baptiste										
	Surname		Le Cled	c'h										
	Email Addr	ess	jbleded	ch@makeme.fi	-									
	Phone Nun	nber	+33	769 770 584			_							
Legal status of the organ	nisation		Private				'	Partner type		SME				
VAT number			FR7682	25267065										
VAT recoverable			Yes											
Involvement in the design	n phase		- Strate	gic and technic fication of relev	cipation in seminars cal watch ant stakeholders (makers, edit tion of hackathons & immersio				host.					
Involvement in the impler	mentation ph	ase	- Recru - Organ - Monito - Follow	itment and coo nization of their oring and coord	ion and dismantling of hackath rdination of the Makers of the r stay (resenation, transport, as dination of the documentation. related to WP 5 & 6 in France.	oving team				th the host				
Competences and experi the challenge addressed		ation to	us to bu	uild the largest	eams organized the biggest ra community of Makers in Franc also assist Makers in the crea	e (more thar	1 2500 p	eople).This com						
Experience in participating EU co-financed projects of projects.			of spea	aking about Eur er of HandiLab	Mix 2018: hackathon designed ope and strengthen European 2016: handi hackathon organi; and athletes in more than 35	citizenship). zed with Abily	, ympics a	associaiton, bring	ging togeth					. , .
Total Partner Budget														
PROGRAMME CO-FIN	ANCING						CON	ITRIBUTION					To	otal (€)
ERDF(€)		ERDF Co-	financin	g rate (%)	Public Contribution (€)	1	Private 0	Contribution (€)		Total Contribu	ution (€)	)	Total Bi	gible Cost (€)
(a)				(b) (c) (d)=(b)+(c) (e)							)=(a)+(d)			
564	1,400.00			80.00 %	0	.00		141,100.	.00		141,10	00.00		705,500.00



### Breakdown of Partner Budget per Work Package/ Budget Line Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Office and administration (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 3,000.00 3,000.00 0.00 0.00 3,000.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 380,000.00 0.00 0.00 380,000.00 0.00 380,000.00 WP4 0.00 0.00 0.00 82,500.00 0.00 0.00 82,500.00 0.00 82,500.00 WP5 0.00 0.00 15,000.00 225,000.00 0.00 0.00 240,000.00 0.00 240,000.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 0.00 0.00 18,000.00 687,500.00 0.00 0.00 705,500.00 0.00 705,500.00 %of total budget 100.00 % 0.00 % 100.00 % 0.00 % 2.55 % 97.45 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery P	artner (Partner	16)								
Organisation name (Orig	inal)	Time fo	or the Planet							
Organisation name (Engl	ish)	Time fo	or the Planet							
Member state		FRANC	Œ							
Department(s)/unit(s)/div	rision(s) concerned	technol	logies created by ir	ventors and researchers a	round the world	, and brings together	r these entr	repreneurs wit	th an entr	e globally. Time for the planet identifies repreneurial team and money to launch ces of effectively fighting global warming.
Address	Street	10 rue	Bellecodière		Cont	act Person	Position		Project	Manager
	Post Code	69002					Title		Mr	
	Town	Lyon					Forenam	ne	Mehdi	
	NUTS 2	Rhône	-Alpes				Surname	Э	Coly	
	NUTS 3	Rhône					Email Ad	ldress	mehdi@	@time-planet.com
							Phone N	umber	+33	631 580 439
Legal representative	Position	Preside	ent							
	Title	Mr								
	Forename	Nicolas	3							
	Surname	Sabatie	ər							
	Email Address	nicolas	@time-planet.com	ı						
	Phone Number	+33	679 884 173							
Legal status of the organ	isation	Private				Partner type		SME		
VAT number		FR348	49876339							
VAT recoverable		Yes								
Involvement in the design	n phase	actions	, outputs, role of ea		sociation its pe	rspective and experi	ence in ent	repreneurship	and in C	struction of WP6: definition of objectives, Open source innovations which launched the
Involvement in the imple	mentation phase	In the WP6: Time for the Planet works closely with Manufactory and RtR association to put in place the optimal framework and conditions for scaling up RtR through entrepreneurship. It will participate in RtR Academy's creation (entrepreneur kit), bring its expertise in the valuation of prototypes with the Net-ups method that it masters perfectly. In particular, it will intervene in the Fast track support program: highly individualized follow-up of high-impact projects, support for the creation of sta ups/Net-ups with high growth potential, ensuring the viability, scalability and repeatability of the business model.							types with the Net-ups method that it	
Competences and exper the challenge addressed		Time for the Planet was created on the basis of a simple observation: entrepreneurship is the fastest and most powerful way to fight against the global ecological crisis. As a commercial company, funded by private investors, Time for the Planet has the ability: - to act very quickly with agility, being results-oriented; - to invest financially in companies created under the RtotR; - to support startups as peers, since all our life long, the only thing we have done is to create startups.							gility, being results-oriented; - to invest	
Experience in participating EU co-financed projects projects.		busine	ss and employ mo		vide. Their expe	rience of the process	s of creating	g a startup froi	m an idea	companies. 11 of which are still in a, to transform it into an economic model,

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total ⊟igible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
125,401.20	80.00 %	0.00	31,350.30	31,350.30	156,751.50

68.65~%

10.30 %

21.05 %



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 3,000.00 3,000.00 3,000.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 107,610.00 16,141.50 30,000.00 0.00 0.00 0.00 153,751.50 0.00 153,751.50 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 156,751.50 Total (€) 107,610.00 16,141.50 33,000.00 0.00 0.00 0.00 156,751.50 0.00 %of total budget 100.00 % 100.00 %

0.00 %

0.00 %

0.00 %

0.00 %



B.3 - Delivery P	artner (Partner	17)									
Organisation name (Orig	inal)	Sémapl	hore Mulhouse Sud Alsace								
Organisation name (Engl	ish)	Sémapl	hore Mulhouse Sud Alsace								
Member state		FRANCE									
Department(s)/unit(s)/div	ision(s) concerned	them to	nore accompanies young people towards aut digital, which is a factor of social inclusion. It o identify, mobilize and prepare the so-called	carries the Local I	vission of Mulhou	ise. The asso	ociation imple				
Address	Street	7-9 rue du Moulin		Contac	t Person	Position		Director	г		
	Post Code	68100				Title		Ms			
	Town	Mulhous	se			Forename		Emmar	nuelle		
	NUTS 2	Alsace				Surname		Luttena	uer		
	NUTS 3	Haut-Rh	nin			Email Add	lress	ELUTTE	ENAUER@semaphore.asso.fr		
						Phone Nur	mber	+33	389 663 313		
Legal representative	Position	Preside	ent								
	Title	Ms									
	Forename	Michèle									
	Surname	Lutz									
	Email Address	Michele	.Lutz@mulhouse-alsace.fr								
	Phone Number	+33	389 325 858								
Legal status of the organ	isation	Private			Partner type		Infrastructure	e and (pu	blic) service provider		
VAT number		Ifapplic	able								
VAT recoverable		No									
Involvement in the design	n phase	individu	ociation in well known in Mulhouse, it has a s al interviews, helps finding internships, trainir it will propose the RtR program as a possible	ng and employme	nt, to enable youn	g people to b	etter underst	tand then	nselves and achieve their goal. In this		
Involvement in the impler	mentation phase	Semaphore intervenes in WP7 at the level of the identification and the mobilization of the HITAs. The goal of the "Catch the Lost of View" Platform is to identify, reach and mobilize "invisible" youths aged from 16 to 25 living in Mulhouse and its Agglomeration. Thanks to a multidisciplinary team (Local Mssion advisor, educators, volunteers in civic service), the educational work carried out is important and makes it possible to (re) put these young people in motion through various weekly workshops, whether they are order of leisure, professional discovery, or preparation for the world of work. The platform will identify young HITAs, mobilize them and prepare them to integrate the RtoR program.									
Competences and exper the challenge addressed		The local mission is convinced of the need to mobilize young people in difficulties through their talents. They often do not even suspect themselves because of chaotic educational pathways. This project will allow them to concretely measure their potential, to acquire both hard- and soft skills, to regain self-confidence, to consider a project and a professional career.  Reference: Young people spotted in 2018 by the Local Mssion Platform: 106. 93% mobilized, 50% positive outcomes.									
Experience in participatii EU co-financed projects of projects.		- Management of the PLIE system financed by the ESF: professional integration of people away from employment and/or without professional qualification - Management of an IEJ program: actions for young people under 30 who are neither in employment nor in studies or training (NEET) - ESF funding of Second Chance School: tailor-made support for young people who leave the school system every year without a diploma or qualification - Management of an ERASMUS project.									

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total Bigible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
7,999.40	80.00 %	1,999.85	0.00	1,999.85	9,999.25



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 8,695.00 1,304.25 0.00 0.00 0.00 0.00 9,999.25 0.00 9,999.25 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 8,695.00 1,304.25 0.00 0.00 0.00 0.00 9,999.25 0.00 9,999.25 %of total budget 0.00 % 100.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 % 0.00 %



В.	3 - Delivery P	artner (	Partner	18)										
Orga	anisation name (Orig	nal)		TUBA Mulhouse Sud Alsace										
Orga	anisation name (Engl	sh)		TUBA Mulhouse South Alsace										
Men	nber state			FRANCE										
Department(s)/unit(s)/division(s) concerned			cerned	their projects, thank	As a Living Lab, TUBA's mission is to bring out innovative projects in Mulhouse area through user-centered methods. TUBA accompanies protagonists in structuring their projects, thanks to direct contact with the field and the targeted customers. In this project, TUBA will identify HITA ideas- and projects' holders, and contribute to their direction towards the RIR Academylncubator/Factory. The person in charge of this activity is Chloé Gignet (contact details below).									
Add	ress	Street		4 avenue de Colma	r	Contact Person			Position	Co	Coordinator and project manager			
		Post Code	•	68100	88100				Title	Ms				
		Town		Mulhouse					Forenam	ne Ch	loé			
		NUTS 2		Asace					Surname	e Gi	gnet			
		NUTS 3		Haut-Rhin					Email Ad	ddress	chloe@tuba-mulhouse.fr			
									Phone N	lumber +3	3 63	3 571	157	
Leg	al representative	Position		President										
		Title		Ms										
		Forename	•	Ludmila										
	<b>Surname</b> Gautio			Gautier										
		Email Add	lress	ludmila.gautier@ed	f.fr									
		Phone Nu	mber	+33 619 613 0	58									
Leg	al status of the organ	isation		Private				Partner type		Interest groups i	ncluding	NGOs	S	
VAT	number			FR83 833 516 982										
VAT	recoverable			Yes										
Invo	lvement in the desigr	phase		TUBA will identify "invisible" projects's holders, that means HITAs who do not have any knowledge of the entrepreneurial local ecosystem, of support's possibilities, or who have failed to integrate them due to lack of maturity of their idea or lack of selection processes' control (selection committee, files to be filled, formalitiesetc.) and are likely to be accompanied into RtR program (Fabrique RtR/RtR Academy).										
Invo	lvement in the impler	nentation p	hase	In WP 7, TUBA accompanies HITA project holders, upstream of their possible integration into the RtR, with: - user centered methods based on a principle of continuous improvement thanks to the recurrence of user tests and modifications made to the prototype a benevolent collective accompaniment inspired by Team Academy method, which encourages a move to action thanks to sharing with the group. This method is relevant for NEET project holders: it promotes development of their skills, success of their project and their integration into others accompanying devices, and in particular in the one offered by RtR Incubator/Factory.										
	petences and experi challenge addressed		lation to	TUBA has a mission in favor of citizen projects' emergence, taking into account the issues of resilience related to climate change. It achieves this by combining the different actors: public collectivities, companies, project developers and general public, with methods centered on users. TUBA is already involved in awareness-raising activities on entrepreneurship and mobilization in QPV (Anru project). Thus it has experience in the field of HITAs' identification and mobilization.										
EU c	Experience in participating in and/or managing EU co-financed projects or other international projects.			TUBA has no particular experience in EU or international projects management.										
Tot	al Partner Budget													
ı	PROGRAMME CO-FIN	ANCING					CON	TRIBUTION			Total (€)			
	ERDF(€)		ERDF Co-	financing rate (%)	Public Contribution (€)		Private	Contribution (€)		Total Contribution (€) (d)=(b)+(c)			Total ⊟igible Cost (€) (e)=(a)+(d)	
	4	,799.64		80.00 %	1,199	.91		0.	00		1,199.9	91	5,999.55	

27/1	125
7//	l /. '



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 5,217.00 782.55 0.00 0.00 0.00 0.00 5,999.55 0.00 5,999.55 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 5,217.00 782.55 0.00 0.00 0.00 0.00 5,999.55 0.00 5,999.55 %of total budget 13.04 % 0.00 % 100.00 % 100.00 % 86.96 % 0.00 % 0.00 % 0.00 % 0.00 %



B.3 - Delivery Partner (Partner											
Organisation name (Origi	inal)	CETIMGrand-Est									
Organisation name (Engli	ish)	CETIMGrand-Est									
Member state		FRANCE									
Department(s)/unit(s)/division(s) concerned			The services involved in Cetim Grand Est will be: - The Materials Engineering Pole - The industry pole of the future. The activities may potentially involve all people within these departments.								
Address	Street	21 rue	de Chemnitz		Con	Contact Person			General Director		
	Post Code	68100	ulhouse				Title		Mr		
	Town	Mulhou					Forenam	ie	Olivier		
	NUTS 2	Alsace					Surname	9	Rougno	on-Glasson	
	NUTS 3	Haut-R	hin				Email Ad	ldress	olivier.rougnon-glasson@cetimgrandest.fr		
							Phone N	umber	+33	389 327 220	
Legal representative	Position	Genera	l Director								
	Title	Mr	Vr								
	Forename	Olivier									
	Surname	Rougno	Rougnon-Glasson								
	Email Address	olivier.r	ougnon-glasson@	Ocetimgrandest.fr							
	Phone Number	+33	389 327 220								
Legal status of the organ	isation	Private			Partner type Higher 6		Higher educ	ducation and research			
VAT number		FR 91 314 257 684									
VAT recoverable		Yes									
Involvement in the design	n phase	Focus on the recycling of thermoplastic plastics and composites. It aims on the one hand to give rise to a "noble" recycling of plastics and on the other hand to open a recycling path for thermoplastic composites. It brought its skills and previous knowledge acquired, particularly in the field of recycling plastics and thermoplastic composites, physical chemistry of materials (metals, polymers and other inorganic materials) and contributed to structuring and sizing the WPs.									
Involvement in the implementation phase		Cetim Grand Est will be directly involved in the realization of WP 4 and 5. The skills listed below will be used in the implementation phase, as well as the resources of the Cetim Grand Est platforms. The following platforms will be involved in particular: - Laboratory of analysis and characterization of polymers, in support of the various experiments of WP 4 and 5 - Pre-industrial R & D pilot line for the implementation of ThermoPRIME® and Thermosaïo® technologies. The project manager Cetim Grand Est is in charge of reporting the progress indicators to the consortium's leading entity.									
Competences and experiences in relation to the challenge addressed?		Cetim C	Grand Est is speci	alized in materials and dura	ability of compo	nents. Cetim has dev	eloped 2 re	ecycling techno	ologies fo	and member of the Carnot Institute MCA, or thermoplastic materials (which has given cled materials (known as "upcycling") at a	
Experience in participating in and/or managing EJ co-financed projects or other international projects.		- BUGV	/RIGHT2 project o sing (Artificial Intel		of ship hulls as	a contributing partne	r on corros	ion expertise,	non-dest	tructive testing technologies and Al data	

Total Partner Budget

PROGRAMME CO-FINANCING			Total (€)		
ERDF(€)	ERDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Total Contribution (€)	Total Bigible Cost (€)
(a)		(b)	(c)	(d)=(b)+(c)	(e)=(a)+(d)
59,999.76	80.00 %	14,999.94	0.00	14,999.94	74,999.70



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 43,478.00 6,521.70 0.00 0.00 25,000.00 0.00 74,999.70 0.00 74,999.70 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 43,478.00 6,521.70 0.00 0.00 25,000.00 0.00 74,999.70 0.00 74,999.70 %of total budget 0.00 % 100.00 % 100.00 % 57.97 % 8.70 % 0.00 % 33.33 % 0.00 % 0.00 %



32,000.36

80.00 %

B.3 - Delivery P	Partner (Part	tner 20)											
Organisation name (Orig	ginal)	Institut Carnot MCA	Institut Carnot MCA										
Organisation name (Eng	lish)	MCA Carnot Institute	MCA Carnot Institute										
Member state		FRANCE											
Department(s)/unit(s)/div	vision(s) concerne	skills in recovery of by		CA, reuse, redesign and circular	economy. It inclu	des 9 research la	esearch to industrial application. It has rare boratories and 9 technological resource ditions test platforms.						
Address	Street	15 rue Jean Starcky		Contact Person	Position	Directo	r						
	Post Code	68057			Title	Mr							
	Town	Mulhouse			Forename	Lionel							
	NUTS 2	Alsace			Surname	Limous	sy						
	NUTS 3	Haut-Rhin			Email Address	s Lionel.	limousy@uha.fr						
					Phone Number	er +33	389 608 704						
Legal representative	Position	Director											
	Title	Mr											
	Forename	Lionel											
	Surname	Limousy											
	Email Address	Lionel.limousy@uha	.fr										
	Phone Number	+33 389 608 704	4										
Legal status of the organ	nisation	Public		Partner type	Bus	siness support or	ss support organisation						
VAT number		FR 401 800 89013											
VAT recoverable		No	No										
Involvement in the desig	n phase		MCA will provide its skills and expertise in circular economy, life cycle analysis (LCA) for the implementation of a recycling / reuse approach rooted in the economy and local systems. His expertise in the field of functional materials and processes will enable it to propose to RtR new recycling approaches.										
Involvement in the imple	mentation phase	will enable it to build	MCA will be involved in WP4. It will be in charge of achieving a benchmark of reusable materials out of territory. Its network of industrial partners (more than 13,000) will enable it to build a database on practices experienced in the territory (activity 4.1). MCA will also be involved in activity 4.3 through the creation of recycled materials through the production of prototypes from different recovered materials.										
Competences and exper the challenge addressed		services. MICA comb	MCA develops and proposes eco-innovation tools in order to anticipate unavoidable constraints and to integrate the societal dimension in the design of products / services. MCA combines tools for measuring environmental impact (LCA), support methods (training, creativity sessions) and knowledge of all types of materials to support eco-design initiatives in various sectors.										
Experience in participating in and/or managing EJ co-financed projects or other international projects.		onal Innovation) and the F		ect - valorization of agro-by-produ	cts at the territory		s: the Licorne project (FP7 - Fast Track to countries). Finally, a member of MCAworked						
Total Partner Budget													
PROGRAMME CO-FIN	MANCING			CONTRIBUTION			Total (€)						
ERDF(€)	B	RDF Co-financing rate (%)	Public Contribution (€)	Private Contribution (€)	Tot	tal Contribution (€	E) Total ⊟igible Cost (€)						
(a)			(b)	(c)		(d)=(b)+(c)	(e)=(a)+(d)						

8,000.09

0.00

8,000.09

40,000.45



### Breakdown of Partner Budget per Work Package/ Budget Line Office and administration (€) Infrastructure and Works (€) Total (€) Work Package Staff Costs (€) Travel and accommodation (€) External expertise and services (€) Sub-total (€) Equipment (€) Revenues (€) WP 1 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP3 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP4 34,783.00 5,217.45 0.00 0.00 0.00 0.00 40,000.45 0.00 40,000.45 WP5 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP6 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP7 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP8 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 WP9 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 Total (€) 34,783.00 5,217.45 0.00 0.00 0.00 0.00 40,000.45 0.00 40,000.45 %of total budget 0.00 % 0.00 % 100.00 % 100.00 % 86.96 % 13.04 % 0.00 % 0.00 % 0.00 %



### Part C - Project description

### C.1 Project relevance and innovativeness

### C.1.1 Main challenge(s) to be addressed

### Main challenge(s) to be addressed

Once known as "French Manchester", the city of Mulhouse suffers the consequences of 40 years of decline in industrial employment (the share of industrial iobs in Mulhouse is 16.5% Once known as "French wanchester", the city of Mulniouse suriers the consequences of 40 years of declare in industrial employment (the share of industrial jobs in Mulniouse is 16.5% against national average 13.4%) and has become one of the 20 poorest cities in France (poverty rate is above 30%, median salary is 15.464 euros which is 45% less than national average), the unemployment rate is 16.9% for the 15-64 age bracket against 8.9% at national level, 15.3% inhabitants receive "RSA" – Active Solidarity Income – which is 9 points higher than national average, 58% of those under 18 are part of socially disadvantaged groups against 35% at national level, the unemployment rate for people aged 15-64 was 28.1% in 2016. From its industrial past, Mulhouse keeps a cosmopolitan population (130 nations represented), reconverted old workers housing estates and famous names such as DMC - Dolfus-Meg et Compagnie (one of the largest textile and industrial groups in Europe in the 20th century) and the Société alsacienne de constructions mécaniques (SACM).

Nowadays, Mulhouse experiences the problems found in all cities with a glorious industrial past. The city embodies the challenges of globalization in miniature by concentrating both

economic and social challenges faced by urban authorities at European and global level, especially with a split labor market.

Public policies have been investing in innovation, new industry, culture, urban transformation for several years, as well as upholding historical flagships in the chemistry, petrochemistry, steel, automotive, mechanics and materials sectors, and a few companies specialized in premium textile.

However, these local efforts, in a global context of unprecedented ecological and social disruption, fail to modify trends in depth. A new model must be developed urgently to address the

following issues on a large scale:

1. Adominant economic model which is no longer the only driving force for the Mulhouse area (PSA decreasing from 15000 jobs to 6500 in 20 years at local level)

- 2. Asocial divide worsening with this spiral of decline and the rise in demand for skills, particularly digital ones (split labour market), preventing the harmonious development of the city and
- 3. Anon-ecological model based on over consumption, waste and disposability. This model conflicts with the territory's sustainable development policies (Territorial Air Energy Climate Plan. for which m2Awas a pioneer)
- 4. Despite its efforts, traditional public action is insufficient to break the vicious circle. And yet, the crisis offers opportunities to create value-added alternatives.

  The challenge is to break this vicious circle, reconfigure the legacy of an industrial model that has shaped the economy, people and territory for 2 centuries, through a systemic response, involving public and private players and citizens, breaking with the silo approach.

### C.1.2 Proposed solution

### Proposed solution

The aim is to turn Mulhouse into a demonstrator of an innovative territorial model, creating sustainable economic and social value locally, and to scale up. The innovation relies on a circular economymodel with triple impact – the Right to Repair (RtR). It repairs goods, people and land, fighting accelerated obsolescence and replacing (all) people at the heart of innovation. RtR

- The product, its life cycle, manufacturing method and use
- People's role in creation, use and repair
   Territorial dynamics with the creation of learning communities fostering experimentation and knowledge sharing
- Sound and sustainable economic models
- Reuse of materials/waste and spaces
   Creating value by Doing together and sharing common goods
- Areasonable use of new technologies and their control by users

\*Areasonable use of new technologies and their control by Users
Deployed by Open innovation pioneers (https://wiki.crapaud-fou.org/RightToRepair), Right to Repair has proved itself at large scale from China to Africa
(https://transportsdufutur.ademe.fr/2019/01/le-secret-de-shengzen-shanzhai.html). Aprogram focused on experimenting RtR solutions with hidden talents (HITAs) has won support from the
French government in April 2019 as part of the Skills Investment Plan (Plan d'investissement dans les compétences) – 100 % inclusion.
Our project will start by identifying deposits of unused materials and manufactured components in the territory. A Materials Lab will be created to research on the processing and
transformation of these resources, in synergy with key players (waste producers, collectors and recyclers). Stakeholders, citizens and artists will be invited to reflect on new, more sustainable
uses of these deposits (WP4). Learning trips and connections with pioneering communities/territories worldwide will provide advanced knowledge and create traction for the project. A prototyping facility will be setup (RIR Factory). Prototypes will be developed leveraging WP4 results and RIR best practices and toolkits. Decentralized data collection and installations in key areas of the city will build inhabitants awareness and enable them to participate. Pioneering open source tools and methods will be applied to document results and enable upscaling (WP5). RIR Academy will be setup to provide entrepreneurial support, incubation and create a knowledge ecosystem open to all. The "Net-up" model will be tested to allow entrepreneurs to exploit the prototypes produced in WP5. Collaboration with local players will return benefits to the territory fostering the development of activity clusters. A RtR House will be set up to promote a "Make" culture in the public (WP6). Including HITAs in the prototyping process (WP5 and 6) will allow them to learn by doing, gain confidence and skills, and set them up to launch creative or entrepreneurial projects (WP7). A Talent Hostel will accommodate Makers, entrepreneurs, creatives or HITAs (WP8). Dissemination of results will be ensured with partnering territories to scale-up.

## C.1.3 Innovativeness of the proposed solution

### Innovativeness of the proposed solution

The 1st innovation is this project's holistic approach: Right to Repair — which repairs goods, people and land — is an innovative circular economy model with triple impacts, breaking with the traditional silo approach. Innovation for all through Open Hardware / Open Source and sharing are the levers to create economic and social value, enhance territory's resources and relocate the economy

To implement this global approach, new levers are used and combined at local level: • known resources are associated to hidden resources of the territory (materials, hidden talents) to identify resource deposits to enhance and open up new possibilities, complementing the existing waste plan and social approach of the City, especially its "Emploi d'abord" program and its action to support dropouts. • Based on innovative best practices (SZOIL, Rennes, Makers movement), RtR prototypes will inspire HITAs, artists and entrepreneurs, enable them to invent new uses and narratives unleashing creativity, and to create value with the production of small series of goods with a great ecologic and economic impact. For example: motorized chairs made from collected bike batteries or scooters (positive ecological impact 100%) in Rennes; resistant and repairable phones produced in Africa using Open Hardware components or unbranded kits supplied in Shenzen, hence eliminating the margin made byleading brands (up to 3 times the value of the components), and creating a local repair economy. • Maximum use of goods recycled and enhanced locally, combined with a more massive exploitation of data on uses to raise awareness and qualify needs, create a virtuous cycle and empower the territory and its

Other UIA circular economy projects usually address a specific thematic (community-engagement in Antwerp, construction materials/waste in Lappeenranta or Sevran, food in Heraklion,

etc.). They do not seem to invest on levers to scale up.

The RIR project is different as it includes: A holistic approach involving a wide variety of players: industrials, research laboratories, local public and social economy structures, entrepreneurs, Makers, data scientists, academics, artists, who will act directly with target audiences; The mobilization of key stakeholders, public, private, associations, districts of the territory, rallying around a demonstrator which catalyses the outcomes with showcases in situ; The Open Hardware / Open source approach, and extensive documentation throughout the process (this is action in 99% of Makers' projects); The entrepreneurial setup, and the Neture model designed to create economic value as a network and to reduce the time needed to reach proofs of concept. Derived from Shenzen open innovation ecosystem, the Net-up models use the methodology of economic development clusters to apply it to common goods; Support from RtR pioneers in France and at global level (SZOL, Makers, Synergy Family), enabling continued access to innovations and add meaning.

## C.1.4 Potential obstacles and resistance

### Potential obstacles and resistance

The first challenge is the variety of stakeholders. RtR was developed with key players of the territory, propelled by RtR pioneers from outside. Enthusiasm and mobilization of all parties provide evidence that commitments will be kept. Partners' profiles are very diverse, their knowledge, experience and impact are at the core of our value proposition. The challenge will be to combine these assets into a common practice. Present during the design phase, cohesion and complementarity will be critical. The organization, with the creation of RtR Association acting

as a steering body alongside the urban authorities, addresses this potential obstacle.

The second challenge ielates to legal constraints. Innovative products/services are usually subject to new standards as soon as their use becomes large-sca problems/incidents (e.g. electric scooters). These standards could impede the release of products prototyped in RtR. However, this risk is not specific to RtR. The third challenge is the systematic use of Open Source / Open Hardware in our solutions. It may breach the operating monopolies resulting from intellectual property. Furthermore, the Net-up model based on cooperatives of common goods is still in its pilot phase. The desire to keep the value created within the community and share it with citizens can be an obstacle for conventional economic and investment players. Careful attention will be paid to these risks before any shift to serial production.

## C.1.5 Integrated Approach



### Integrated approach

RtR will be integrated in the following policies:

- Ktt will be integrated in the following policies:

   Brownfield rehabilitation: the project is situated in the heart of a brownfield of 100 000 sqm of buildings (DMC) in the center of Mulhouse. Its rehabilitation is a m2A priority. Motoco is the first transitional urban project of DMC, with 140 artists, 35 000 visitors and 100 events per year. Both DMC and Motoco are labeled IBA 2020 (cultural heritage). In addition, the project will integrate the ANRU+ program (National Urban Renewal Agency) and the urban priority districts program (QPV) to experiment in 5 low-income districts in transition.

   Economic development: the procedures for scaling up will be led with TUBA (city incubator dedicated to citizen projects). The projects will join the "Industry 4.0 Campus" led by m2A and KMD
- (industrial + digital city).
- New uses with a focus on mobility. m2A and city services will support in situ tests and indicate local hotspots where innovation is needed
- Waste management complementarity with the local waste prevention program led by m2A and the waste recovery process led by the intercommunal body (SIVOM) on behalf of m2A Inclusion: integration into the policies for underprivileged groups, the "Emploi d'abord" program and the actions led by the local antenna of the National Employment Agency (Sémaphore) Holistic approach of circular economy: cooperation with the Action Industrie Collaborative, led by m2A fostering waste/resources transfer between companies

### C.1.6 Link to ERDF thematic objectives and investment priorities

Link to ERDF Thematic Objectives and Investment Priorities

TO1/IP.1b) identifying recyclable materials to design prototypes and develop new goods/services, applied research in view of scaling up TO2/I.P.2b)c) developing and integrating RtR sensors (e.g. waste collector) by creating an open and accessible data platform TO3: experimenting a new innovative kind of entrepreneurship designed to adress the global emergency, based on common goods and a Net-ups logic. TO4/IP 4e) pilot operations with users and local stakeholders to prepare for scaling up in a local cycle TO5/IP 5a) creating a prototype and a demonstrator for innovative solutions enhancing local resources and their reuse for a positive ecological impact adressing global issues

TO6/IP 6ajf)g) reusing local waste and available materials to design new repairable goods, coupled to citizen awareness actions

TO 7/IP 7c) developing and experimenting RtR mobility solutions TO8/a)b) by reaching HITAs, training them with a learning by doing method to improve their skills, promoting access to knowledge and new technologies

TO9 b)c)d) by giving a role and a mission to HITAs, allowing them to engage as a community in order to provide innovative solutions open to all TO10 the Talent Hostel will provide a place for entrepreneurs, makers, creatives staying on-site to foster experimentation in immersion with local stakeholders and target audiences TO11by building strong synergies between the policies and initiatives of m2A/City of Mulhouse, citizens and local economic stakeholders

## C.2 Project context and local partnership

## C.2.1 Link with other local/regional/national strategies and policies (incl. smart specialisation strategies)

Link with other local/regional/national strategies and policies

Implementation of RtR project on the DMC industrial wastefield in Mulhouse is supported by Region Grand Est in frame of The "Regional Strategy for Rehabilitation and Restoration of Brownfield", which aims to encourage realestate economy by redevelopment of urban areas, and to promote new uses for brownfields. Both national "Territory of Industry" program (Mulhouse South Alsace labelled "Pilot Territory" in March 2019) and KMD "Industry + Digital" ecosystem (project launched in 2015 and supported by ERDF) integrating education, incubator, startups, digital companies and industralists, are now deployed on the industrial wasteland of the "Foundry" in Mulhouse (Technistub and E-Nov Campus, both delivery partner of WP5 & 6, are part of it) and will be the counterpart of the creative industry deployed on DMC site with Motoco and RtR, with many interactions in the future. The "Pôle véhicule du futur" (automotive competitiveness cluster in Mulhouse) and its 12 innovative projects funded since 2013 will offer an access to its platform: RtR prototypes (WP5) will be submitted in order to create synergies and progress with stakeholders members of automotive industry. The local "Plan of waste minimisation" (PLP) and the "Collaborative Industry Action" implemented by Mulhouse Asace Agglomeration will find a real field of experimentation with RtR through sensibilisation actions of general public (WP4 & 7) relating reuse of waste to design new products/services with ecological impact.

## C.2.2 Synergies with other projects and initiatives

Synergies with other projects and initiatives

RIR project will benefit from several projects outputs: - Urban Energies ESF project carried out by Motoco provided a 1st production experience between artists, dropouts and makers that will enable prototyping new products/services with high ecological impact. - Both PIC (National Skills Investment Plan) 100% inclusion (first step of RIR on involving 1500 HITAs (from Marseille, Montreuil and Roubaix)) and ARQUS European University Milance (Erasmus+) will procure useful feedback for WP 6 and 7. LETSTEAM project (Erasmus+): pedagogical approach and technologies (STM32 card enabling high school students to program microcontrollers, learn how to use sensors and data) will feed WP5. - RECYLUSE project (ADEME): repair centre of the future, living lab of reuse and redesign, promoting ecological, economic and social transition to the circular economy. - CURE (ETT Climate KIC): setting up remanufacturing laboratories to increase the use of secondary materials in cities, helping to produce knowledge and standards for the use of secondary materials. - UrbReC (URBACT): development of a new generation of urban resource centres which promote circular economy and invite citizens, businesses and start-ups to codevelop new ways to complete resource loops at local level and in an economically sustainable way - FORCE (H2020): Reduce material leakage from the linear economy to a circular economy, participatory value chain-based partnerships to create and develop eco-innovative solutions.

## C.2.3 Involvement of wider stakeholders in project design

Involvement of wider stakeholders in project design

The project was initiated in 2018 by Thanh Nghiem, leader of the CrazyToads (https://crapaud-fou.org). This movement generated the first RtR project with open innovation and social inclusion pioneers (SZOIL, SynergyFamily, Chance) and academics (Université Catholique de Lille, CRI). This experiment targeting 1500 HITAs was selected in the Skills investment (PIC) - 100% Inclusion in April 2019.

Workshops and an extensive media coverage ((https://wiki.crapaud-fou.org/agenda) built public interest on RtR, raising the need to find a territory to experiment and showcase benefits Identified as a post-industrial territory, facing the challenge of economic revival, featuring manufacturing know-hows (car, textile, mechanics) and a deposit of creativity (Motoco is the biggest artists' residence in Europe and a genuine arts & design ecosystem), Mulhouse was targeted.

Afirst meeting took place in fall 2019 in Mulhouse with stakeholders Motoco&co, KWD and the district authority of Bourtzwiller (which manages a recycling center associated to a social inclusion approach). A second meeting was held in Motoco with local and national players as potential project partners. Then thematic meetings were organized in subgroups to develop the WPs. In November 2019, 10 representatives of the stakeholders traveled to Shenzen to design the cooperation with SZOIL- Shenzen Open Innovation Lab, the Open Hardware FabLab pioneer - set up at the heart of the "Hardware Silicon Valley" (Shenzen produces 90% of world electronic components). Work sessions with SZOIL and the visit of giant markets, factories, FabLabs and design houses (who can design new products/services in a record time) have allowed the team to understand the fast creation-design-prototyping process in Shenzen leveraging Open hardware and the local supply chain, and to visualize how to quickly launch RtR products/services with new value creation models.

# C.2.4 Involvement of wider stakeholders in project implementation

Involvement of wide stakeholders in project implementation

- Automotive hub (Cité de l'automobile) and its enthusiast curators: technical knowledge and know-how - AURM (Urban Planning Agency for the region of Mulhouse): site studies - Famille Solidaire: domotics adapted to disabilities - Citivia (Public agency for development and construction): DMC estate - French Tech East: start-ups network in the East, connections at national level and abroad - IBABasel 2020: support in communication (Germany, Switzerland, Alsace) RtR network

- SZOIL: best practice monitoring, support on prototyping and supply chain, stays in Shenzen and Mulhouse - Synergie Family: support to HITAs, co leader of RtR- 100 % Inclusion - French Tech Rhône-Alpes: RtR pilot with French Tech Tremplin - La Fabrique des Mobilités (ADEME): common goods for mobility - Open Business Foundation: economic and legal R&D for common goods - Impact HUB; international network of entrepreneur communities acting for societal good - Cars of the Future Hub (Pôle Véhicule du Futur); innovation in mobility Makers network:

-FLOSS, WikiFab, WikiFix: document Open Hardware prototypes and events - HumanLab: Fablab supporting disabled people - Indiens dans la ville: citizen art, Precious Plastics, FabLab integrated in the recycling center - Climate Change Lab: creation of a global FabLab network open to all citizens to address climate change - 8Fablab: Fablab specialized in social insertion and circular economy in rural areas Dissemination regions:

- Nantes Métropole: pioneer in circular economy, hotspot for makers - Brittany: business clusters, regional strategy emphasizing circular economy - Drôme: laureate of Large Scale Innovation Territory program (TiGA) focusing on mobility, agriculture and circular economy The listed stakeholders provide their expertise in WP 4 to 7 as needed (advice and ad hoc intervention). Partnering regions participate in expert meetings in Mulhouse, and knowledge sharing events are planned in their area.

# C.3 Project objectives, results and outputs

## C.3.1 Overall objectives and expected results (changes in the local situation)

### PROJECT main objective(s)

The aim is to develop a duplicable demonstrator designed to revitalize a territory, and capable of addressing the most pressing global challenges raised by dimate and social disruption. This objective divides into the following items:

- Prove that there are deposits of outstanding individual human skills that can turn the situation around and meet the scaling-up challenge if they are used in effective solutions open to all Relocate the economy through a circular system and strong bonds with local communities, by developing entrepreneurship and investment in common goods / Open hardware / Open
- · Restore meaning for public and private action by creating a more sustainable, inclusive and virtuous model

\*Restore meaning for public and private action by creating a more sustainable, inclusive and wituous model
-Foster HITA's reactivation in cooperation with inventors, entrepreneurs and creatives, providing proofs of concept attractive to the public in order to scale up

\*Link each individual to the collective through Making to create common goods that are a preview of how we will live together in challenging conditions in a near future

\*Share with other territories throughout the process to foster feedback and spread ideas

\*Document each phase to foster access to knowledge and know-hows through Open Source and enable initiation and implementation of RIR elsewhere.

The objective is both to respond to the local challenges faced by Mulhouse, and to make it a sufficiently documented, inspiring and convincing example to generate viral dissemination in other places and accelerate the scaling-up of this new circular economy model with high social, economic and environmental impact.

### PROJECT main result(s)

Mulhouse becomes a demonstrator of readivation for a territory, serving common good and people. The processes, innovations and resources of this demonstrator are open to all. They are tested by communities of practice, and used for the development of other territories with the same approach. The brownfield hosting the project nurtures an ecosystem with prototyping workshops, a Materials Lab, educational areas, a Medialab, a RIR House showcasing innovative goods locally designed and produced, a RIR Academy and incubator to allow project leaders – including those from poor districts – to scale up, a Talent Hostel for experience stays, HITAs who come to experience new solutions. RIR relays located in key areas of the city spread RIR approaches and collect citizens' wishes to participate. Decentralized RIR activities in other urban and rural areas start dissemination in the Region Grand Est, while fast-moving communities in France and in Europe gather to duplicate RIR. Mobility and experiments on vehicles designed locally by multidisciplinary teams including HITAs help rethink mobility in the territory

territory.

Inspired by Mulhouse — the new "French Manchester" demonstrator — RIR becomes a common culture shared by a wide audience and, ultimately, an evidence. The replicability of the model allows RtR communities and locations to thrive elsewhere in France. In these places everyone can come to learn, train, repair or improve products designed to be repairable from the start. Wakers, creatives, citizens and enthusiasts are connected to an international RtR network sharing the same values and goals: fair and sustainable development. Shared databases of products/services and spare parts inventories help solving problems in a decentralized way across sites. Remastered technology and the associated products/services find a new meaning through sustainable and virtuous uses, answering real needs.

### C.3.2 Outputs



Work package	Output Number	Project output	Target value of project expected output(s)		
	O4.1.1	Main deposits mapping	1		
	O4.1.2	Database of best practices tested or in experiment	1		
	O4.2.1	Materials Lab equipped with all facilities	1		
WP.4 Research on the transformation of unused materials and objects	O4.3.1	Awareness of materials and manufactured waste deposits potential value-added	1		
	O4.4.1	Waste collection and analysis in City's canals	1		
	O4.4.2	Innovative use of data collected	3		
	O4.4.3	O 4.4.3 River Whale local and sustainable prototype			
	O4.5.1	Awareness and participation of inhabitants of the 2 districts and visibility in the whole territory	1		
	O 5.1.1	Best practice database	1		
WP.5 Prototyping of new products, uses and production methods	O 5.1.2	International RtR expert network	1		
	O 5.2.1	The RtR factory	1		
	O 5.3.1	New prototypes created and tested	20		
	O 5.3.2	Prototypes of sensors and data sharing framework	1		
	O 5.3.3	Methodology to prototype sensors	1		
	O 5.3.4	Dynamic communities of makers and experts	1		
	O 5.3.5	Education and awareness building	1		
	O 5.4.1	Database creation	1		
	O 5.4.2	Learning tools	1		
	O 5.4.3	Opensource documentation	1		
	O 6.1.1	RtR Academy entrepreneur kit	1		
	O 6.1.2	Net-up methodology and set-up	1		
	O 6.1.3	Creation of a fertile Net-ups ecosystem	10		
	O 6.2.1	RtR incubator	1		
WP.6 From prototype to industry, entrepreneurship at large scale	O 6.2.2	Creation of high potential company businesses	7		
	O 6.2.3	Business creation	30		
	O 6.2.4	Fertile ecosystem of enthusiasts, makers, creatives and entrepreneurs	1		
	O 6.3.1	Dynamic economic players creating societal value	1		
	O 6.3.2	The RtR House	1		
	07.1.1	Attract +30% "off the radar" young people with RtR	160		
	07.1.2	Involve 100 volunteers/associations in prototyping cycles	100		
WP.7 Arole and a mission for Hidden	07.1.3	Involve 100 vulnerable people in integration cycles	100		
Talents (HITAs)	O7.2.1	Increase the contribution to improving wellbeing in the city	40		
	O7.3.1	5 RtR relays in 5 impoverished neighbourhoods	5		
	07.3.2	Regular meetings at the Maisonnette on the market place	24		
WP.8 Investment to set-up the Talent Hostel	18.1	Development of the Talent Hostel	1		

C.3.3 Rationale for result indicators



# Measurement of results

RIR is a cross-cutting project including the economic, social and ecological dimensions. It aims at scaling up based on the diffusion of innovative models and a cultural change. As a result, the output indicators are distributed into 4 complementary dimensions (3 at local level, one at global level). the output indicators are distributed into 4 complementary dimensions (3 at local level, one at global level).

Economic:

1. Creation of Net-ups addressing local and global priorities

2. Creation of large-scale start-ups and launch of high-potential activity clusters

3. Economic value created by start-ups for users and entrepreneurs

Social:

1. Reactivation of HITAs "New skills developed within Net-ups "Number of HITAs who returned to an activity

2. Number of people reached by Rit actions "In low income districts "Inhabitants in general

3. Rit fuels public policies

4. Citizen engagement in Mulhouse ("French Manchester")

Ecological:

1. Creation of the Materials Lab

2. Integrated operation with public and private waste players, which allows a significant percentage of priority resources to be recovered and short supply chains to be created

3. Creation and dissemination of a RtR culture at local level based on a sustainable and ecological consumption

Global impact

- Global impact

  1. Transfer of new RtR models: Net-ups, prototypes and dissemination spaces based on RtR Factory

  2. Launch of a global RtR culture: awareness about RtR benefits and actions, creation of a collective brand and/or powerful symbols, for use in public spaces and manufacturing sites in other territories

# Result indicators

Name	Description	Unit	Baseline	Target Value
Net-ups creation	Selection of topics addressing local and global priorities	Number	0	10
Creation of large-scale start-ups and initiation of promising activity clusters	Potential for development at national, European or even global level	Number	0	7
	Manufacturing costs and final selling price     Savings due to local recovery and creation of components     Enhancement of the repairing			
Economic value created by start-ups for users and entrepreneurs	activity  - 20 to 80% reduction in costs and selling prices  - Activity and revenue from repair over several years	%	0	40
	Valuation of RtR-related know-hows: creativity (narrative, art), community- building, design, sourcing, recycling, repair			
New skills developed within Net-ups	- Each HITA involved has discovered at least a new know-how - 20 to 30% continue to experiment - 5 to 20% are involved in an entrepreneurial path	%	0	20
Number of HITAs who have returned to an activity	From trigger to involvement: follow- up of individual paths	Number	0	300
	- In the districts: use of containers in urban policypriority districts (QPV) - Inhabitants: awareness rate and participation in demonstrations and			
Number of people reached by RtR actions	workshops at the Factory, and general public events  30% of target audiences are aware of RtR, 10 to 15% have participated at least once	%	0	30
	Integration of RtR innovations in public policies			
RtR fuels public policies	The main integration, diversity, circular economy policies are periodically reviewed in light of RtR progress for inspiration At least 3 innovations are used by public authorities	Number	0	6
	Degree of involvement of citizens and			



Name	Description	Unit	Baseline	Target Value
Creation of the Materials Lab	Place storing samples of materials deposits to explore in order to design prototypes, and hosting materials processing equipment	Number	0	1
Laboratory operating in an integrated way with waste management stakeholders	Recovery of priority resources and creation of short supply chains  Participation of key players (50 to 75% of stakeholders join the project, making it possible to agree on the processing of 100% of priority resources)  Successful chain integration	%	0	7
Creation and diffusion of a RtR culture promoting responsible and sustainable consumption in Mulhouse	- raising awareness about gains on ecological footprint, kilometers traveled, waste reduction - logo and/or communication identifying partners and locations where it is possible to come and learn as well as participate to RtR actions  30% of inhabitants have heard about RtR, 20% have changed consumption habits	%	0	31
Export of new RtR models	- highlighting Net-ups models, prototypes and disseminating spaces inspired by RtR Factory - Dissemination in other territories	Number	0	
Launch of a global RtR culture	- RtR's visibility - sharing solutions, educational materials, tutorials, spare parts - 1 collective brand / public symbols created - RtR locations created in other territories disseminate the "Make" culture - 5000 followers on social media	Number	0	

# C.3.4 Methodology for monitoring and measurement of outputs and results

Methodology for monitoring and measurement of ouputs and results

- The outputs and results measurement methodology includes:

   Quantitative and qualitative follow-up of creations as they arise (creation of Net-ups addressing local and global priorities, creation of large-scale start-ups and launch of promising activity Quantitative and qualitative follow-up or creations as they arise (creation of the Materials Lab, opening spaces dedicated to RIR)
   Monitoring of economic and material flows resulting from the local prototyping activity (manufacturing costs, quantity of components, goods or materials used)
   A periodic feedback from the Materials Lab and from players of the activity cluster involved in the process, in order to evaluate impacts on key resources, development of short supply chains
   Sensors data collection (material flow, air and water quality, use data) and their analysis with stakeholders to involve and raise awareness broadly
   Quantitative and qualitative monitoring of participants to workshops and general public events in Mulhouse (HITAs, inhabitants, persons from outside the territory)
   Target audience surveys (HITAs in urban policy priority districts QPV, Mulhouse inhabitants, region) to evaluate awareness about the program and citizen involvement in the RtR culture

- (learning by Doing, responsible and ecological consumption)

   At global level, periodic review of the outcomes with the project partners (evaluation of RtR models and their potential, impact of actions in dissemination territories, visibility in local and national media and on social networks). At the end of the project, an impact and visibility study may be planned at national level in connection with RtR 1.

# C.3.5 Target groups

# Target Groups

- Net-ups players: makers, artists, entrepreneurs and enthusiasts, who can experiment and even create businesses (5 to 10 Net-ups)
- HITAs: they play a primary role in experiments and benefit from open access to solutions, they develop their skills by Making (100 to 500 people)
   Private or semi-public players (industrials, laboratories, research centers, social insertion structures): they have access to innovations and proto new activity clusters (10 to 20 players) and prototypes developed, and may even develop
- Broad public: raised awareness through RtR House, scheduled events, citizen actions and hence will be encouraged to adopt more sustainable lifestyles

# C.4 Project Project scaling up and transferability

# C.4.1 Scaling up of the project



# Project Acronym: Right to Repair

## Scaling up of the project

From the beginning, scaling up is an integral part of the project. Experimented in Mulhouse, the project will anchor RtR, create the "base camp" and foster a virtuous dynamic in the territory. At the end of the project (3 years), dissemination of RtR will take off naturally in other territories, through project partners (dissemination territories). Development and replication in other European territories are also foreseen in the project with the following means:

In their communication, RtR association, its international network and Motoco define and highlight Mulhouse as the demonstrator of their end goal: develop European territories through RtR

- All carried out actions will be documented and shared online in an open source database. RtR association implements a community dynamic to improve the database and accelerate knowledge transfer

  • Pioneers of RtR and development of common goods in Open source / Open hardware are at the heart of the project (SZOIL, Makers Rennes, Bretagne, Drôme, Nantes, Fabrique des
- Mobilités)

- \*The scheduled events will host participants from all over France, neighboring countries (Cermany and Switzerland) and professionals of various nationalities

  \*The Talent Hostel is designed to offer full stay experiences to potential RIR project leaders from other places

  \*The incubator and the economic valorization of projects with the Net-ups model will enable projects to shine at a regional, national and international scale. It will be an attraction factor for other projects being imagined outside the territory

### C.4.2 Transferability of the project: evidence of demand for your project in other cities

Transferability of the project: evidence of demand for your project in other cities

Most urban authorities which have experienced industrial decline, at European and global level, face the same issues addressed by the project:

- an employment shortfall due to a delocalization of production.
- a growing social divide that undermines political action,
   over-consumption of products with an overly short life cycle, which increases the trade deficit and causes major waste management issues,
   a depletion of natural resources that restricts the development of historical activities,

- a depletion of installar lescourses that restricts are development of miscontain activities, an academic system which no longer knows how to identify and develop talents outside the traditional system,
- a technological acceleration about to seize power on the people, yet overflowing local energies which reflect the individuals' search for their role.

The experience in Mulhouse will offer concrete solutions that break down barriers within a territory and position its development in a cross-cutting approach: unused resources to collectively. receate common goods which are economically valued. Based on the feedback from the Mulhouse demonstrator and from the international experts network of RtR, RtR deployment will easily find anchors in other territories without overthrowing what already is virtuous in the local public and private ecosystem.

The cities of Marseille, Rennes, Brest, Nantes, Nancy, Lyon, the Vallée de la Drôme community of municipalities will already be represented as stakeholders of the mulhousian project, and

the cities of the Innovative Red Brick Cities network will be involved in the project's development throughout its implementation, enabling its quick replication. Lastly, the various steps will be documented and tailored to the specific context of each territory. To increase transferability, a video will show the main stages of the project. The video could serve as a first step to lectures, specialized press articles for research and industrial teams, as well as for a wider audience.

## C.5 References

### C.5.1 References of the project

### References

http://www.motoco.fr: location of the RtR Factory https://wiki.crapaud-fou.org/RightToRepair: first RtR experiment https://www.szoil.org/team/ : FabLab (Shenzhen) of David Li, RtR pioneer



# Part D - Work plan

WP Nr.	Title	Work package type	Start date	End date
1	Preparation	Preparation	09/2019	06/2020
2	Project Management	Project Management	07/2020	06/2023
3	Communication	Communication	07/2020	06/2023
4	Research on the transformation of unused materials and objects	Implementation	07/2020	06/2023
5	Prototyping of new products, uses and production methods	Implementation	07/2020	06/2023
6	From prototype to industry, entrepreneurship at large scale	Implementation	07/2020	06/2023
7	Arole and a mission for Hidden Talents (HITAs)	Implementation	01/2021	06/2023
8	Investment to set-up the Talent Hostel	Investment	09/2020	06/2023
9	Closure and knowledge transfer	Closure	07/2023	06/2024



Number			Start Date	End Date	WP budget				
1			16/09/201	9 30/06/2020	20,000.0				
artners' involvem	ent								
responsible par	tner Mulhou	se Alsace Agglomera	ion (m2A)						
ummary									
reparation and su	bmission of the applica	tion form							
ork Package Bud	iget								
Partner name	Staff cost (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Infrastructure and construction works (€)	Sub-Total (€)	Revenues (€)	Total (€)
Mulhouse Alsace Agglomeration (m2A)	0.00	0.00	0.00	20,000.00	0.00	0.00	0.00	0.00	20,000.0



# Work Plan Per Work Packages - WorkPackage 2 (Project Management Work Package)

Title Project management

Start Date 01/07/2020

End Date 30/06/2023

Budget 498,000.00

### Partners Involvement

PP 1 - Mulhouse Alsace Agglomeration (m2A)

## Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A)
PP 2 - City of Mulhouse
PP 3 - Motoco&co
PP 4 - RiR
PP 5 - Openfab
PP 6 - Technistub
PP 7 - Industrial Society of Mulhouse
PP 8 - EES Clemessy

PP 9 - Grand-Est Region PP 10 - Manufactory Incubator PP 11 - E-nov Campus

PP 12 - Art and matter
PP 13 - Jacob Holm Industry France
PP 14 - H2OPE
PP 15 - Makeme

PP 16 - Time for the Planet
PP 17 - Sémaphore Mulhouse Sud Alsace
PP 18 - TUBA Mulhouse South Alsace

PP 19 - CETIMGrand-Est PP 20 - MICA Carnot Institute

# Summary

PP4 will support PP1 for the operational implementation of the project and be in charge of managing the entire project under PP1's supervision. PP1 will be informed in real time about the project's progress and ongoing actions and will be able to intervene anytime to enquire about the progress and any variances with the planned timeframe. PP4 and PP1 will review the progress 1 time/month, jointly organise 2 steering committees(SCs)/year and technical meetings 4 times/year. PP4 will set up a project team including: a project manager and an assistant contact for all stakeholders, project coordination and facilitation, administrative and financial follow-up, communication with partners, in addition to the collaborative platform; a project director in charge of the overall project steering: ensuring consistency of the items and reports produced during the project period, leading the SCs alongside m2As reference elected official. The project team will be supported by several resources from PP1 and PP2 departments: Economic development, Mobility, Social Cohesion and Urban Policy, Sustainable Development Lastly, PP4 will analyse the project in order to record experiences and ensure mutual understanding between all project stakeholders. In order to provide a transparent distribution of work, partners will implement solid and flexible project management guidelines which will be included in a partnership agreement.

# **Activities and Deliverables**

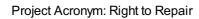
Activity number	Activity title	Activity description and partners involved	Start date	End date	
--------------------	----------------	--	------------	----------	--



The coordination of the strategic, operative and financial management of the project is assigned to the RtR association. RtR provides assistance to partners for both technical and financial issues through the project manager, with the support of the WP coordinators. The project manager will be in charge of conducting the technical meetings between partners that will take place every 3 months. The steering committee, where each partner is represented, will be the main governing body and will meet twice a year. It will be chaired by m2A Each member is allotted one vote and decisions are taken by majority vote. Extraordinary steering committees may be organised if necessary. Partnership coordination and Start date End date A21 project management 01/07/2020 30/06/2023 Deliverable number Deliverable and partners involved Target value Delivery date Project partners meetings Title Target value Delivery date The aim is to share project results with all partners, to identify any obstacles and risks. The first meeting will be held in the fall of 2020. Subsequently, they will be organised 4 times each year. Members of wider stakeholders may be invited on demand. D211 30/06/2023 11 Description Title Steering committees meetings Target value Delivery date The aim is to present the project's progress to the various project stakeholders, including key achievements and results. The steering committee's first meeting will be organised at the project launching (kick-off) and then twice a year. D 2.1.2 6 30/06/2023 Description Thematic expert groups Target value Delivery date These groups will take place during seminars or stays with stakeholders from RtR's global network (WP5), guests to discuss or react on various aspects: technical, economic, social, etc. Estimated number: 2/year. Members of wider stakeholders may be invited on demand. D 2.1.3 6 30/06/2023 Description

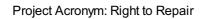


A2.2	Communication at work	nd participative	Acollaborative platform will be implemented to foster cooperation, information sharing and interaction between partners. It will also be accessible to other project stakeholders with different confidentiality settings. Anyone will be able to comment and contribute to the platform, that will include all recorded outputs. Some elements will be released to the wider public (opensource goal) once they have been matured in the collaborative platform. Thematic groups will be created in order to be able to include any occasional external contribution or specialist contributor.	Start date 01/07/2020	End date 30/06/2023
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Collaborative platform		
	D 2.2.1	Description	The collaborative platform will enable to link the different project stakeholders to create an attractive and dynamic "community" of members. It will include discussion tools, a database for each topic, a calendar, research literature and progress.	Target value	30/09/2020



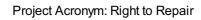


A2.3	Monitoring and as procedures	sessment	Aquality assurance plan will be developed at the beginning of the project to ensure a comprehensive approach for all project activities. It will include assessment requirements covering both the assessment of the project itself (partnership, management, communication, etc.) and the assessment of the project results. The indicators will be defined jointly, and monitoring will be carried out by the project manager. Arisk management plan will be produced at the beginning of the project in order to identify the risks related to the project, assess its criticality and identify preventive and curative measures should the risk materialise. The project manager will update it regularly.	Start date 01/07/2020	End date 30/06/2023
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Regular project monitoring		
	D 2.3.1	Description	Reports will be produced every 6 months before each steering committee and will provide information on the activities carried out and their outcomes. The reports will include both feedback on earlier activities and recommendations for upcoming ones. The last report will provide recommendations on the sustainability, replicability and transfer of project results.	Target value 6	Delivery date 30/06/2023
		Title	Regular monitoring of the risk management plan		
	D2.3.2	Description	Risks are periodically reviewed and verified at steering committee meetings. Potential discrepancies and risks related to the various assignments, activities, outputs and milestones during the project will be identified.	Target value 6	Delivery date 30/06/2023





A2.4	Reporting procedu	ures	The coordinator ensures that deadlines are met for the collection of both technical and financial reports every 6 months. He communicates with the UIA secretariat. He is in charge of the consolidation and timely delivery of project progress reports and other requested outputs, such as the final project report. He will review the budgetary situation at the steering committee and inform the project director if there is a risk related to the planned budget (non-complicance with the budget, expenses do not follow the planned timetable, etc.). Financial reports are reviewed by the steering committees. In the event of a budget vision, the paying agent arranges an ad hoc meeting with the partners.	Start date 01/07/2020	End date 30/06/202
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Technical and financial reports	Target value	Delivery date
	D 2.4.1	Description	Technical and financial reports will be issued every 6 months	6	30/06/2023
		Title	Progress and final reports	Target value	Delivery date
	D 2.4.2	Description	Progress and final reports will be sent to the UIA Permanent Secretariat.	6	30/06/2023





A2.5	Capitalisation		This activity will include: - using the consultant time made available by UIA to obtain advice and guidance on the content of the action, assistance in developing the documentation and results to be disseminated, support to ensure that the action remains on track and in line with the initial proposal; - participate in the activities of the Urban Development Network (UDN) and the Urban Agenda Working Groups; - participate in national/international conferences to share lessons learned and good practices on an ongoing basis throughout the project; - communicate through the relevant regional and/or national networks or through the information, sharing and support networks such as European Circular Economy Stakeholder Platform.	Start date 01/07/2020	End date 30/06/2023
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Summary reports		
	D 2.5.1	Description	They will provide advice and orientations on original context and needs, results, original nature of the process, implementation requirements and recommendations. Aprogress report and a final report will also be published.	Target value 2	30/06/2023



ork Package Budg								
PP 1 - Mulhouse Alsace Agglomeration (m2A)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Monthly meetings with RtR: 2 pers./meeting	N/A						
Amount (€)	7,826	1,173.90	0	0	0	8,999.90	0	8,999.9
PP 2 - City of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	3 FTE: project manager, director, assistant	N/A	2 travels to China in 3 years, 7 travels/pers/year in the other partner territories					
Amount (€)	352,174	52,826.10	75,000	0	0	480,000.10	0	480,000.1
PP 5 - Openfab	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 6 - Technistub	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 7 - Industrial Society of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 8 - EES Clemessy	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0



PP 9 - Grand-Est Region	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 10 - Manufactory Incubator	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A	Travel expenses to Mulhouse for technical meetings					
Amount (€)	0	0.00	3,000	0	0	3,000.00	0	3,000.00
PP 11 - E-nov Campus	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 12 - Art and matter	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 13 - Jacob Holm Industry France	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 14 - H2OPE	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 15 - Makeme	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A	Travel expenses to Mulhouse for technical meetings					
Amount (€)	0	0.00	3,000	0	0	3,000.00	0	3,000.00
PP 16 - Time for the Planet	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A	Travel expenses to Mulhouse for technical meetings					
Amount (€)	0	0.00	3,000	0				



PP 17 - Sémaphore Mulhouse Sud Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 18 - TUBA Mulhouse South Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 19 - CETIM Grand-Est	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 20 - MICA Carnot Institute	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
		54,000.00	84,000.00	0.00		498,000.00		498,000.00



	Indicative budget breakdown per year							
Year	2020	2021	2022	2023	Total			
Amount (%)	10 %	30 %	30 %	30 %	100.00 %			
Budget (€)	49,800.00	149,400.00	149,400.00	149,400.00	498,000.00			



# Work Plan Per Work Packages - WorkPackage 3 (Communication Work Package)

Title Communication

01/07/2020 Start Date

End Date 30/06/2023

Budget 725,499.50

### Partners Involvement

## Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A) PP 2 - City of Mulhouse

PP 3 - Motoco&co PP 4 - RtR PP 5 - Openfab

PP 6 - Technistub
PP 7 - Industrial Society of Mulhouse
PP 8 - EES Clemessy

PP 9 - Grand-Est Region PP 10 - Manufactory Incubator PP 11 - E-nov Campus PP 12 - Art and matter

PP 13 - Jacob Holm Industry France
PP 14 - H2OPE
PP 15 - Makeme

PP 16 - Time for the Planet
PP 17 - Sémaphore Milhouse Sud Asace
PP 18 - TUBA Milhouse South Asace

PP 19 - CETIMGrand-Est PP 20 - MICA Carnot Institute

### Summary

Communication is central for the scaling up of the project, the creation of a new culture and the replicability of the project. This WP is about building awareness and disseminating RtR philosophy, solutions and processes so as to engage key players and stakeholders into action:
- entrepreneurs, makers and creative communities so as to disseminate RtR solutions and propel implementation at local level and beyond;
- hidden talents (HTRA) at local level and beyond as main beneficiaries of the project activities;
- local public authorities, industrials, research centers, academics, so as to go from experiment to wider recognition and prepare scaling up.

I talso aims to reach a a broader public at local, regional, national levels and beyond in order to initiate a culture change. Internal communication is designed to share progress on an ongoing basis, reinforce collaboration between project partners and initiate wirtuous learning / making loops integrating stakeholders locally and beyond. Main communication tools are declined according to the different target groups and include a broad range of events (makhatons, hackathons, recreational ones), traditional (TV, radio, print) and online media (website, blogs, social networks). Focus will be put on community-based media (collaborative platform, wikis, MOOCs and tutorials). An important part of RtR ecosystem is the creation of databases with open source/open hardware content, fostering viral diffusion via P2P networks.

## Communication objective

External communication activities are intended primarly to inform and engage hidden talents at local level and beyond; entrepreneurs and creative communities so as to enhance and disseminate RtR at local level and beyond. Secondly, external communication activities aim to reach a wider audience, in order to initiate a culture change (demonstration role). Internal communication is designed to share progress throughout learning and generate virtuous and accelerating synergies.

# Target groups

- 1. HITA
- 2. Local population and general public 3. Entrepreneurs 4. Creatives / Makers

- 5 Economic / business / research communities
- Urban authorities
   Partners and stakeholders

# Activities and Deliverables

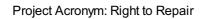
Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------



A3.1	Kick-off activities		Kick-off activities are combined as part of a large one-day event to launch the project. This event marks the beginning of the piloting on circular economy in Mulhouse through various activities organised during that day.  Involved partners: all	Start date 01/07/2020	End date 30/06/202
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Kick-off conference		
	D 3.1.1	Description	Aim: creating a collective momentum and an innovation-friendly environment as the project is launched. 2000 invitations will be sent out for the public kick-off conference, which involves fostering unterstanding and presenting the key local challenges in this field. Participants: wide audience of urban stakeholders, actively involved in the circular economy. Involved partners: all	Target value	<b>Delivery date</b> 30/11/2020
		Title	Educational space during the opening conference		
	D3.1.2	Description	An educational space is available to participants simulteanously to the opening conference, at the same location. It aims at providing an understanding of circular economy, resource depletion, the RtR process. It is open to a wide audience and sets out to promote the project's goals and opportunities to the public.  Involved partners: m2A, City of Mulhouse, RtR, Motoco&co	Target value	Delivery date 30/11/2020

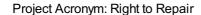


	Oneminium sumute		This activity is intended to create events for a wide audience to experience the creative process, to learn, try, to be challenged, to be supported or to share ideas. Events will take place in building 75	Start date	End date
A3.2	Organising events		(which hosts Motoco&co) on DMC site.  Involved partners: Motoco&co, RtR, Makeme	01/12/2020	30/06/20
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Open doors		
	D 3.2.1	Description	Few months after its opening, the RtR Factory will open its doors on every first Sunday of the month to allow a wide audience to discover its infrastructures, progress and methods of creation. Once some prototypes are ready for use (WP5), locals will be offered to test them. Information about these events will be made available on the website and in the opensource database if applicable. Frequency: 1 Sunday/month. Involved partners: Motoco&co, RtR	Target value	Delivery date 30/06/202
		Title	Hackathons		
	D 3.2.2	Description	Two 5-days hackathons will be organised from the second year on. They will bring together 60 participants, 10 teams, 10 coachs and 10 Open source librarians. Projects restitutions will be circulated live during the event through a "exhibitaction" to test the prototypes and gather the users' initial reactions. The participants will also present the results in plenary at the end of the event. All projects will be documented and included in an open source database. Involved partners: Makeme, Motoco&co, RIR	Target value 2	Delivery date 30/04/202
		Title	General public event		
	D 3.2.3	Description	From the second year, a two-day general public event/year will be organised for Makers from all over Europe to present their project and discover the experimentation in Mulhouse, which will allow it to be diffused on a larger scale. The event will host about a hundred Makers stands as well as about twenty public workshops for each visitor walking in to become a Maker. Conferences, panel discussions and forums will be held to present and develop the opportunity and the challenges of the RIR project. All activities will be filmed and documented in order to be included in an open source database.  Involved partners: Motoco&co, RIR	Target value 2	Delivery date 31/05/202
		Title	Development of full experience stays		
	D 3.2.4	Description	Organisation of 8 full experience stays, ranging from 2 days to several weeks, for entrepreneurs and creatives from other areas. Tailored thematic stays organised according to partners, topics and progress. Hosts will be accomodated in the Talent Hostel as soon as it will be operational. 3 types of thematic stays will be developed and disseminated in entrepreneurial networks in France, Switzerland and Germany. Stays may be organised on request for companies. The aim is to welcome 20 people the first year, double this number in year 2 and year 3. Involved partners: RtR, Motoco&co	Target value 8	Delivery date 30/06/202
		Title	Organisation of off-site events		
	D 3.2.5	Description	Creating learning communities outside the territory by organizing RtR events in other locations. Interconnect these events to make them a real journey of meeting and investigating new technical and technological fields.	Target value 6	Delivery date 30/06/202





A3.3	Publishing activity		The partners will produce two publications in order to disseminate the project's results, in line with the progress report and the final report. The first publication will be presented in December 2021 and include information about the site's new activities, their scope, progress, as well as the expected impact on the site itself and the area. The final publication will present the most successful stories and interviews with the activities 'initiators. The two publications will be issued in English and in French. An overview of all carried out activities, including a comprehensive report about the economic benefits and impact on the area and its inhabitants will be published at the end of the project. Involved partners: m2A, RtR	Start date 01/07/2020	End date 30/06/2023
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Publications		
	D 3.3.1	Description	3 publications published in 2000 copies each at least and distributed to all stakeholders, sent to the press and the media. Involved partners: m2A, RtR	Target value 3	30/06/2023





Creation of a website, which will provide information about the project: activities, results, related events and include a video as well as a photo library. Furthermore, social media will be used to create a comprehensive virtual identity for the project, build a network and foster dialogue with target groups. A web television will present the activities. These channels will maximise the project's online presence, allow a greater interaction with target groups and stakeholders, help to engage audiences, build new online communities and create a network with similar urban realities.

Involved partners: m2A RtR, Motoco&co Start date End date Online activity A34 01/07/2020 30/06/2023 Deliverable number Deliverable and partners involved Target value Delivery date Website Title Target value Delivery date Website in French and English dedicated to the RtR project detailing all activities and events, enabling all experience feedbacks and project resources to circulate. Involved partners: m2A, RtR, Motoco&co D341 30/06/2023 Description Title Social networks and media Daily presence on social networks, covering the project's latest news and the RtR Factory's progress. Accounts dedicated to the RtR project will be created on Facebook, Instagram, Linkedin, Pinterest, Youtube as well as in the makers' networks. Involved partners: RtR, m2A Motoco&co Delivery date Target value D 3.4.2 5 30/06/2023 Description Title Decentralized collaborative platform Implementation of a decentralized, open source, collaborative platform to facilitate information Target value Delivery date D 3.4.3 sharing and cooperation between partners. Using open source applications, the platform will be available to external stakeholders and easily replicable.

Involved partners: Makeme, RtR 31/01/2021 Description



A3.5	Final dissemination actions		These actions include broad networking activities, a transnational diffusion and the organisation of the final conference (2023). The closing conference will gather all involved stakeholders, public authorities and experts who will report and discuss the project's outcomes and the transfer methods initiated as well as the ones to come. The role of each partner in engaging with their own networks is key to a decentralized communication reaching a wider audience. Partners will dedicate a lot of time over the course of the project to ontribute to the final dissemination actions. Involved partners: m2A, City of Mulhouse, Motoco&co, RtR	Start date 01/07/2020	End date 30/06/2023
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Closing conference		
	D 3.5.1	Description	The closing conference, organized in Mulhouse is targeting a political reach as broad as possible. The aim is to share the experimentation results and involve all stakeholders in developing a circular economy based on the RtR process.  Involved partners: m2a, City of Mulhouse, RtR, Motoco&co	Target value	Delivery date 30/06/2023
		Title	Video making		
	D 3.5.2	Description	Making of a video with project's highlights, screened at the closing conference, posted on the project's website and on social networks, to show the project's key outputs. It will be available to every person wishing to replicate the project.  Involved partners: m2A, City of Mulhouse, Motoco&co, RtR	Target value	Delivery date 30/06/2023



PP 1 - Mulhouse Alsace Agglomeration (m2A)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Final report and final conference				
Amount (€)	0	0.00	0	60,000	0	60,000.00	0	60,000.0
PP 2 - City of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1/3 Time eq.man/ community manager	N/A		1 publication / year + website creation, adjustment and development + Organization of open doors once a month from the second year				
Amount (€)	39,130	5,869.50	0	48,000	0	92,999.50	0	92,999.
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A	Trips for 3 events in other territories for 3 persons	Collaborative platform development	IT fees and digital tools for the collaborative platform			
Amount (€)	0	0.00	30,000	130,000	32,500	192,500.00	0	192,500.
PP 5 - Openfab	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.
PP 6 - Technistub	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.
PP 7 - Industrial Society of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.
PP 8 - EES Clemessy	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.

PP 9 - Grand-Est Region	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 10 - Manufactory Incubator	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 11 - E-nov Campus	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 12 - Art and matter	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 13 - Jacob Holm Industry France	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 14 - H2OPE	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 15 - Makeme	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Expertise in immersive stays and experts participation in 3 deported events + organisation and communication for 2 general public events and 2 hackathons				
Amount (€)	0	0.00	0	380,000	0	380,000.00	0	380,000.0
PP 16 - Time for the Planet	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0



PP 17 - Sémaphore Mulhouse Sud Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 18 - TUBA Mulhouse South Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 19 - CETIM Grand-Est	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 20 - MICA Carnot Institute	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
Total (€)	39,130.00	5,869.50	30,000.00	618,000.00	32,500.00	725,499.50	0.00	725,499.5



Indicative budget breakdown per year								
Year	2020	2021	2022	2023	Total			
Amount (%)	7 %	15 %	37 %	41 %	100.00 %			
Budget (€)	50,784.97	108,824.93	268,434.82	297,454.80	725,499.50			



# Work Plan Per Work Packages - WorkPackage 4 (Implementation Work Package)

Title Research on the transformation of unused materials and objects

Start Date 01/07/2020

End Date 30/06/2023

Budget 1,036,098.45

### Partners Involvement

PP 5 - Openfab

## Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A) PP 2 - City of Mulhouse PP 3 - Motoco&co PP 4 - RtR PP 5 - Openfab

PP 8 - EES Clemessy
PP 12 - Art and matter
PP 13 - Jacob Holm Industry France

PP 14 - H2OPE

PP 14 - FIZOFE
PP 15 - Makeme
PP 19 - CETIM Grand-Est
PP 20 - MCA Carnot Institute

### Summary

This WP focuses on research on unused materials and manufactured components. The territory's waste management policy already enables processing part of them to create new resources through recycling. However, several waste sources remain poorly handled; either they are processed outside the territory and not identified by local institutions (high volumes of waste shipped to other countries), or they are manufactured, unrepairable and there is no dismantling facility to handle them locally. These deposits will be preferred to create new products with a longer lifetime, replacing current products depleting natural resources, and to create awareness-raising tools on consumption and its impact. This WP will focus on identifying reusable materials in cooperation with local public and industrial players, universities, research labs and study the terms of access to them (volume and consistency of resource deposits, collection and preparation, etc.). Research on materials will start by an off-site benchmark followed by direct testing on prototypes, including big data collection and analysis to accelerate Proof of Concept (WP5 and WP6). Further R&D will enable scaling up through project partners from industry, academia and standard setting bodies. The WP also includes the creation of a Materials Lab to host research, store resources and share results, and pilot operations with local stakeholders (waste collection sites, social inclusion centers, technical players and inhabitants).

### Activities, Deliverables and Outputs

Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------



A4.1	Identifying territory materials and ma components		Comprehensive overview of the territory regarding uncollected and/or non-recycled materials, waste, manufactured goods, in cooperation with public and industrial players, universities and research labs. An initial mapping will be sketched out including the waste to be produced in a near future. An extraterritorial benchmark will complete the mapping of "forgotten" sources, building on ongoing experiments.  Involved partners: RtR, Motoco&co, Makeme, Cetim, MCA Carnot Institute, m2A, City of Mulhouse, Jacob Holm, Art and matter, Openfab	Start date 01/07/2020	End date 30/06/202
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Comprehensive diagnosis of the territory		
	D4:1.1	Description	The aim is to complement the action of SIVOM(SIVOMis the territory's integrated player responsible for managing private and professional waste, from collection to recycling, including raising awareness about waste reduction) and its partners by identifying non-operated waste deposits and those who remain difficult to process. The amounts, frequency of generation of these wastes, legal and financial constraints and the degree of hazard will be qualified for each deposit of (fully or partially) unused or unprocessed material. Involved players in recycling and research will also be mapped precisely.  Involved partners: m2A City of Mulhouse, Motoco&co, Jacob Holm, Cetim, Art and matter	Target value	Delivery date 30/06/2023
	D4.1.2	Title  Description	Extra-territorial benchmark  Set-up of a database shared between all partners to collect the whole range of current practices beyond Mulhouse and best practices in the world. Building on ongoing experiments from all partners, it will complete the overview of "forgotten" sources. During the kick-off seminar, a key slot will be dedicated to supplying the database first items. The stays in residence will enable deeper knowledge building and learning by doing on implementation.  Involved partners: RtR, Motoco&co, OpenFab, Makeme, Cetim, Jacob Holm, Institut Carnot	Target value	Delivery date 30/06/2023
	Output Number		Project output	Target value	Delivery date
		Title	Main deposits mapping		
	O4.1.1	Description	Mapping of unused materials and manufactured goods, mapping of recycling routes at local and extraterritorial levels and identification of priority deposits.	Target value	30/06/2023
		Title	Database of best practices tested or in experiment		
	04.1.2	Description	All partners will enhance this best practice database, which can serve as inspiration or as a starting point for new experiments.	Target value	30/06/2023



A4.2	Creation of a Materials Lab		Creation of a space storing samples of each material or manufactured good identified as a deposit to explore the prototyping of new goods, new materials not yet in use (e.g.: plastic OSB of CETIM). It will also host equipment for material processing and dismantling tests. This space is to be located at Motoco, the first transitional urbanism project set in a 9000 sqm building on DMC brownfield, located at the center of Mulhouse (70 ha and 2000 sqm of buildings). Materials Lab will be a 500 sqm space in Motoco, adjacent to the RtR Factory (prototyping area - see WP5).  Involved partners: RtR, Motoco&co, Openfab	Start date 01/07/2020	End date 30/06/2021
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Definition of Materials Lab spaces		
	D4.2.1	Description	Definition of adequate spaces for the Materials Lab providing access to samples of materials and objects to process, machines for melting, shaping, cutting, assembling, dismantling, etc. directly nearby and related to the planned uses.  Involved partners: RtR, Motoco&co, Openfab	Target value	Delivery date 31/01/2021
		Title	Dimensioning of layout and equipment		
	D4.2.2	Description	Dimensioning Materials Lab layout and equipment: workshop with a structured inventory of qualified materials (notices providing the list of components, regulations, source, technical properties, standard use, monitoring of experimentations, etc.), controlled access machines, digital tools and a supply of new materials ready to use to prototype new goods.  Involved partners: RtR, Motoco&co, Openfab	Target value	Delivery date 31/01/2021
	Output Number		Project output	Target value	Delivery date
		Title	Materials Lab equipped with all facilities	Target value	Delivery date
	04.2.1	Description	The first draft operating version will be ready in January 2021. In July 2021, Materials Lab will be functional and welcome applied research activities as well as pilot operations with users.	1	30/06/2021



Experimental collection and new usage of materials and manufacturing components identified as experimental collection and new usage of materials and manufacturing components identified as deposits, in line with WP5. Research on raw materials will examine the use of material in its current state, as well as its transformation (for example: converting non-woven waste into resistant thermoformed trays, under different shapes). All makers will contribute to the research by directly testing it in the prototypes' construction. Further research and validation work will be held with the help of industrial partners if the first tests are successful and scaling up must be studied. Pave the way for deposits of Start date Fnd date materials and manufactured A4.3 waste to create value 01/07/2020 30/06/2023 Involved partners: RtR. Motoco&co. Openfab. Makeme. Cetim. Jacob Holm. MCA Carnot Institute. City of Mulhouse, Art and matt Deliverable number Deliverable and partners involved Target value Delivery date Title Technical research on transformation and use of materials Creation of new materials from reclaimed ones in a collective research with makers and local experts. Some materials will be prioritized considering their volume and how complex they are to recycle: eg.non-woven (fibrous waste as non-hasardous waste). Target value Delivery date Testing and researching 4 new materials, including:
- Thermosaique (thermoplastic OSB made of battery trays, boat hulls, truck spoilers, car reinforcements) D 4.3.1 30/06/2023 4 Description Thermoformable components made from non-woven materials Involved partners: RtR, Motoco&co, Makeme, Cetim, Jacob Holm, MCA Carnot Institute, Art and matter Title New usage for reclaimed manufacturing components Strive to recycle components regarded as having reached their end-of-life, which can be reused or enhanced with new usages. Some priorities can be anticipated: motors of the Citys' electrical bikes which will be replaced in 2022, electrical appliances and electric scooters collected from waste collection centers or professionals, computer components. At least 3 goods will be Target value Delivery date D 4.3.2 30/06/2023 3 Description dismantled and their components re-used (batteries of electrical vehicles, smartphones components, furniture). Involved partners: RtR, Motoco&co, Openfab, Makeme, City of Mulhouse, MICA Carnot Institute Output Number Project output Target value Delivery date Title Awareness of materials and manufactured waste deposits potential value-added Target value Delivery date 04.3.1 Set up program to share results of technical research and new uses of manufacturing waste with 30/06/2023 Description key stakeholders, and build awareness among general public.



The River Whale, a waste collector for rivers clean-up and protection of oceans under test locally will serve as a prototype to collect waste in the city's canals in order to complement materials for prototyping WP5 (mainly plastic waste). Installation of sensors to assess water quality, amount and type of waste. Data from these sensors will then be displayed live in order to raise public awareness. Prototyping a complete virtuous Start date End date A44 cycle to raise public awareness Lastly, in line with WP5, the River Whale itself will be made from collected waste in order to create a 01/07/2020 30/06/2023 Involved partners: H2OPE, Motoco&co, RtR, Cetim, Openfab, Makeme Deliverable Deliverable and partners involved Target value Delivery date number Title Aquatic waste collection The River Whale will enable assessment of the waste collected in the city's canals. It is foreseen to conduct a waste analysis to determine how it can be reused to create a virtuous circle (recovering plastics in WP5 prototypes). Target value Delivery date D 4.4.1 30/06/2021 Description Involved partners: RtR, Motoco&co, H2OPE, MakeMe, Openfab Title Sensors development for innovative use of data Development of RtR sensors measuring water quality (temperature, pH, O2, CO2, microplastics, etc.) and the amount of waste collected leveraging Open Source communities. Creative displayof measures taken on the waterside to raise public awareness (the River Whale imitates whalebones, protects the fora and fauna, operates 7 days a week without energy). Collective reflection on usage of data collected (cf. WP6): open source data for entrepreneurs, transmission Delivery date Target value D 4.4.2 30/06/2022 Description to public stakeholders, application dedicated to citizens, etc. Involved partners: RtR. Motoco&co, Openfab, Makeme, H2OPE Title Design of a waste collector in a virtuous loop Design of a waste collector made of recycled waste (test with the thermosaique developed by Cetim), maximizing the use of materials collected in the water by the River Whale. Public awareness raising through activities on the canal to support the open citizen science process Target value D4.4.3 1 30/06/2023 based on the River Whale and other sensors (cf. WP5 and 6). Implementation test on the III river in Description Involved partners: RtR. Motoco&co, Openfab, Makeme, CETIM, H2OPE Output Number Project output Target value Delivery date Title Waste collection and analysis in City's canals Target value Delivery date 04.4.1 Estimate of waste dropped in the City's canals (quantity, type of materials, analysis by periods of 30/06/2021 Description time). Relate data collected to events in order to inform public audiences Title Innovative use of data collected Delivery date Target value 0442 At least 3 innovative uses of data collected, ex. creative animations on the riverside, development of 3 30/06/2022 Description open source sensors by Makers community, entrepreneurial developm Title River Whale local and sustainable prototype Delivery date Target value 04.4.3 1 30/06/2023 Aquatic waste collection prototype using RtR sensors, replicable and made from local waste. Description



To engage the population in the RtR process of resource preservation and reuse of waste, 2 To enjage the population in the RAP process of resource preservation and fease of waste, 2 containers will be placed in 2 impoverished neighborhoods. In these, inhabitants will be able to dispose of their reusable waste (initially, plastic bottles and bags, recyclable plastic). Waste will be instantly processed in those containers to be used in the production of goods. Each container will be equipped with machines to shred and process plastics into consumables for 3D printers in order to produce small parts (cf. WP5). Regular events and workshops will be held locally to share this virtuous circle and strike public opinion beyond these pilots. Mobilize citizens in waste collection and tranformation, raise Start date Fnd date consciousness from the heart of the territory A4.5 01/07/2020 30/06/2023 Involved partners: RtR, Motoco&co, Openfab, Makeme, City of Mulhouse, m2A Deliverable number Deliverable and partners involved Target value Delivery date Title Installation of zero waste containers Target value Delivery date Installation of two plastic waste containers to collect inhabitants' waste, transform this waste and D 4.5.1 30/06/2021 2 create 3D objects in these containers Description Involved partners: RtR, Motoco&co, Openfab, Makeme, City of Mulhouse, m2A Title Layout and equipment of zero waste containers Layout and equipment installed in the containers so that plastic, cardboard and paper waste conversion can be carried out in the heart of the city districts, involving the inhabitants in the RtR project and its values. Creation and use of small components to manufacture RtR goods. Target value Delivery date D452 2 30/06/2021 Description Involved partners: RtR. Motoco&co, Openfab, Makeme, City of Mulhouse, m2A Output Project output Target value Delivery date Awareness and participation of inhabitants of the 2 districts and visibility in the whole territory Target value Delivery date On an ongoing basis, inhabitants can use the containers equipment to create 3D objects and goods. Monitoring of the awareness and participation of the inhabitants and periodical 04.5.1 30/06/2023 Description communications to raise general public awareness.



ork Package Budg	jet							
PP 1 - Mulhouse Alsace Agglomeration (m2A)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Waste diagnosis- Sustainable development department: 10 half days + waste recovery and dismantling	N/A						
Amount (€)	42,696	6,404.40	0	0	0	49,100.40	0	49,100.4
PP 2 - City of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1,5 FTE for the material lab. Profile: young engineer/maker	N/A		Design and narrative River whale.	Machines for the Materials lab and RtR Factory, tools and furniture for the Materials lab			
Amount (€)	176,087	26,413.05	0	17,000	40,000	259,500.05	0	259,500.0
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1 FTE for containers installation and management in the city areas. Profile: maker	N/A		Sensor development for H2OPE product	Container equipment: machine and electrical devices for 2 containers + rent Materials lab (70 €/sqm/year)			
Amount (€)	117,391	17,608.65	0	35,000	135,000	304,999.65	0	304,999.6
PP 5 - Openfab	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		R&D material transformation / 30 days				
Amount (€)	0	0.00	0	90,000	0	90,000.00	0	90,000.0
PP 8 - EES Clemessy	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Engineer: development engineering and quality product test	N/A						
Amount (€)	26,086	3,912.90	0	0	0	29,998.90	0	29,998.9



PP 12 - Art and matter	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Benchmark and waste diagnosis: 5 days/year	material from the ressource center made available			
Amount (€)	0	0.00	0	15,000	15,000	30,000.00	0	30,000.0
PP 13 - Jacob Holm Industry France	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Support for studying the transformation of non woven fibers	N/A		Transport and logistics for waste				
Amount (€)	15,652	2,347.80	0	12,000	0	29,999.80	0	29,999.8
PP 14 - H2OPE	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Engineering on the development of River whale: 20 days the first 2 years and 10 days the 3rd year	N/A						
Amount (€)	39,130	5,869.50	0	0	0	44,999.50	0	44,999.
PP 15 - Makeme	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Benchmark 10 days; Prototyping 40 days (makers) + 6 travels to Mulhouse and deported events				
Amount (€)	0	0.00	0	82,500	0	82,500.00	0	82,500.
PP 19 - CETIM Grand-Est	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Material resistance tests and upgrading	N/A			Provision of thermosic for prototypes			
Amount (€)	43,478	6,521.70	0	0	25,000	74,999.70	0	74,999.
PP 20 - MICA Carnot Institute	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Support to R&D on materials. Deepening and connection with other adequate research centers	N/A						
Amount (€)	34,783	5,217.45	0	0	0	40,000.45	0	40,000
		74,295.45	0.00	251,500.00	215,000.00	1,036,098.45	0.00	1,036,098.4



		Indicative b	udget breakdown per year		
Year	2020	2021	2022	2023	Total
Amount (%)	15 %	37 %	32 %	16 %	100.00 %
Budget (€)	155,414.77	383,356.43	331,551.50	165,775.75	1,036,098.45

	Indicative budget breakdown per act	ivity
Activity	Amount (%)	Budget (€)
A4.1	3 %	31,082.95
A4.2	29 %	300,468.55
A4.3	43 %	445,522.33
A4.4	8 %	82,887.88
A4.5	17 %	176,136.74
Total	100.00 %	1,036,098.45



# Work Plan Per Work Packages - WorkPackage 5 (Implementation Work Package)

Title Prototyping of new products, uses and production methods

Start Date 01/07/2020

End Date 30/06/2023

Budget 1,523,999.60

#### Partners Involvement

PP 3 - Motoco&co

#### Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A)
PP 2 - City of Mulhouse
PP 3 - Motoco&co
PP 4 - RiR
PP 5 - Openfab
PP 6 - Technistub
PP 7 - Industrial Society of Mulhouse
PP 8 - EES Clemessy

PP 9 - Grand-Est Region PP 15 - Makeme

#### Summary

This WP focuses on prototyping new uses, products and services based on best practices of open source / open hardware kits in the world in order to produce common goods. This will build on the most efficient and innovative developments, and mobilize local energies and skills on technical, technology, design or practical know-hows, enhanced by our experts network. The aim is to foster new collaborative, open source production opportunities respecting wellbeing and generating new jobs. The prototyping process will focus on products blending technique, technology, design and repairability. It will be open to dizens and will be highlighted at recreational and public events so as to reap a public buy-in as large as possible, and implement at the territorial level a systemic approach permanently enriched with outside expertise. We will start by adressing a key topic for the territory mobility, reflected across its whole industrial history and currently a priority for m2A and the City, who explore mobility as a whole (pioneering the Compte Mobilité, an online platform giving users access to all local mobility services), testing of new electrical means of transport. Beyond mobility, the aim is to initiate a process of creative, collaborative learning and value generation (WP6) that can be deployed in other fields (health, education, energy, etc.) with the use of new technologies (loT, sensors, drones, etc.) by target audiences and project stakeholders.

#### Activities, Deliverables and Outputs

Activity Activity title Activity description and partners involved Start date End date
--

Title

Description

05.1.2

International RtR expert network



Creative communities, entrepreneurs, industrials, research centers and public players will connect with the circular economypioneers outside Mulhouse (France, Europe, China, etc.) involved in post-industrial (cars, materials, etc.) and citizen-based sectors (health, loT, etc.). This networking process will draw on existing knowledge, enhance it, share experiences in the transformation of territories and Dissemination based on Open Start date Fnd date production patterns fostering new uses. Learning trips in pioneering communities/territories, seminars and a roving team of experts will save time, create shared energy and beliefs, boosting new experiments and traction for the project. Hardware / Open source / Open A5.1 data innovative communitie 01/07/2020 30/06/2023 Involved partners: RtR, Motoco&co, Makeme, Openfab, Technistub, SIM, m2a, City of Mulhouse Deliverable number Deliverable and partners involved Target value Delivery date Title Learning trips Learning trips for project pioneers organized in several locations in France and abroad to share best advances on Open Hardware/ Open Source / Open Data / Common goods. Aroving team will permanently identify inspiring teams and innovation hubs in France and abroad, and share its findings so that stakeholders of the Mulhousian demonstrator can rapidly take action. This process will save time and ensure experiments take off from a knowledge base already tested and open for Target value Delivery date D 5.1.1 30/06/2023 150 Description collaboration. Hosting outbound pioneers: 30 person-days/year for expert input. Stays of Mulhousian makers and designers in outbound communities: 20 person-days/year. Involved partners: RtR. Motoco&co, Makeme, Openfab, Technistub. Title Creation of a roving team for inter-territorial technical input Creation of a 4-people roving team who will navigate across innovative communities in France, Europe and around the world to provide inter-territorial technical expertise. This team includes: makers, engineers, prototypers, hardware and data specialists, open-source librarian specialists. Delivery date Target value D512 1 30/06/2023 These individuals will support the learning community within RtR Factory in Motoco, mainly appointed by RtR and always in contact with her. Description Involved partners: Motoco&co, RtR, Makeme Title Immersion in European territories in conversion As part of the INNOVATIVE RED BRICK CITIES network launched by SIM, public and private partners of the Mulhousian territory will visit other European cities from the first Industrial Revolution Target value Delivery date impacted by deep technological, economic and social changes. Priority research topic is the conversion of mid-sized de-industrialised cities. 1 full experience visit per year planned for 10 local stakeholders. In three years, stakeholders will visit 3 similar cities, linked by commitment and D 5.1.3 3 30/06/2023 Description private/public cooperation, in order to prepare for the dissemination of good practices Involved partners: SIM, Motoco&co, m2A, City of Mulhouse, RtR Output Target value Delivery date Project output Title Best practice database Target value Delivery date 0511 Illustrative best practices on Open Hardware/ Open Source / Open Data / Common goods over the world that will serve as inspiration for research (WP4) and prototyping activities (WP5). 30/06/2023 Description

Experts to be invited to participate in the hackathons and other events organized by the project

Target value

Delivery date

30/06/2023



Creation of the pro	ototyping site:	Creating an identified place, consistent with the expected change process, is essential to bring together people and ideas to make things happen. This place is designed as a continuation of the DMC brownfield development, located in the center of Mulhouse over 70 hectares. 2000 sqm of buildings are located at the heart of the Motoco project, the first transitional urban project located in a 9000 sqm building.	<b>Start date</b> 01/07/2020	End date 30/06/202
		Involved partners: Motoco&co, RtR, Technistub, Openfab, m2A		
Deliverable number		Deliverable and partners involved	Target value	Delivery date
	Title	Design and sizing of the protoyping site		
D 5.2.1	Description	Design and sizing of the spaces composing the prototyping site: a workshop, an electronics laboratory and a digital manufacturing laboratory, a workspace open to the public, a meeting area. This space dedicated to prototyping takes advantage of existing competences, material resources and equipments.  Involved partners: RtR, Motoco&co, Openfab, Technistub, m2A	Target value	Delivery date 30/06/2021
	Title	Creation of the prototyping site		
D 5.2.2	Description	This space will host a secured workshop for people qualified to use the machines, a workspace open to the public and a sharing space complementing existing infrastructures. These spaces will be modular to fit the experimental fields. This place will be implemented simultaneously with the Materials Lab (WP 4) and will be accessible 24 hours a day to all project partners. Organization of the factory's operating processes and of knowledge dissemination will be developed with 2 permanent staff to be hired.	Target value	Delivery date 30/06/202
		Involved partners : RtR, Motoco&co, Openfab, Technistub, m2A		
Output Number		Project output	Target value	Delivery date
	Title	The RtR factory		
O 5.2.1	Description	Within Motoco, layout and equipment of a 1200 sqm space, already consistent with public reception standards, into a permanent technical, social and economical prototyping space: a safe workshop with controlled-access machines, an electronics laboratory and a digital manufacturing laboratory, a workspace open to the public including digital, robotic and mechanical tools, projection and	Target value	Delivery date 30/06/202
	Deliverable number  D 5.2.1  Output Number	Deliverable number  Title  D 5.2.1  Description  Title  Output Number  Title  O 5.2.1	Creation of the prototyping site: the RIR factory    Deliverable   Description	Deliverable   Description   Description



A5.3 Prototyping new products and uses

Development of new products and services as a combination of the open source / open hardware kits, priorities of the territory and WP4, skills of the rowing team and pioneers. Prototyping will be performed by local designers and makers and periodically submitted to the expertise of local industrials, experts and research centers to adjust priorities. Citizens and target audiences will be involved during dedicated sessions and will be able to join the factory in a customized way. The factory's activities will be open to a broad public during recreational collaborative events or challenges such as makhatons, hackatons, makerfights.

 $Involved\ partners: RtR, Motoco\&co, m2A,\ City\ of\ Mulhouse,\ Open fab,\ Technistub,\ Clemessy,\ Makemerican Francisco (Malhouse) and the Company of Mulhouse o$ 

Start date End date 30/06/2023

Deliverable number		Deliverable and partners involved	Target value	Delivery
	Title	Prototyping to answer local priorities		
D 5.3.1	Description	Identifying with public players and citizens the priorities and opportunities to encourage and test new uses in questionable sectors regarding environment and social divide. A first challenge has been identified: mobility. The Factory will create at least 3 prototypes of solutions to mobility issues identified by m2A and its citizens, which will be tested in-use, in cooperation with citizens and local public players. Alternative solutions to expensive phones, fragile and non-repairable will be provided. Likewise, open source sensors enabling citizen participation / awareness building (air/water quality, waste volume, uses) will be experimented.  Involved partners: RtR, Mbtoco&co, m2A, City of Mulhouse, Openfab, Technistub	Target value	Delivery date
	Title	Prototyping permanently to change uses		
D 5.3.2	Description	Within the RIR factory, set-up of teams mixing makers, designers and target audiences, in collaboration with local industrial and public players. Aim: creating new products and uses based on open source kits addressing local priorities. Prototyping of adequate RIR sensors to monitor uses. The permanent RIR Factory staff will organize research and prototyping programs with quantifiable and time-limited delivery objectives. The opportunity to broaden the scope to other topics and use other technical levers will be kept very open and will be driven by technological developments and the new uses identified.  Involved partners: RtR, Motoco&co, Makeme, Openfab, Technistub, CETIM	Target value	Delivery date
	Title	Integration of expertise from traditional industrial sectors		
D 5.3.3	Description	At key stages in manufacturing stages, prototypes will be presented to stakeholders in traditional industrial sectors and enhanced through support ranging from project engineering, supplying advanced tools such as simulation, design proofing tools related to mechanics, electricity, monitoring and control (Clemessy), resistance tests (Cetim), design advice for industrialization purposes. As part of mobility, workshops are planned with the Cité de l'Automobile. 20 half days of technology transfer with experts from traditional sectors, workshops with professionals from the Cité de l'automobile, regularly involved in the prototypes processing stages.  Involved partners: RtR, Motoco&co, Clemessy	Target value 20	Delivery date
	Title	Involving the local target audiences		
D 5.3.4	Description	In order to make the RtR Factory a new opportunities-offering open to all, events open to the general public will be organized with citizens and structures such as schools, associations, etc. regularly in order to build up habit. Events will be organized for the public to discover technical research in a entertaining and collaborative way. Open doors at the Factory 1 weekend/month from January 2022; 4 workshops/ear on-site with outneter schools; in-use tests with citizens and in the heart of impoverished neighborhoods; 1 makerfight a year and preparatory workshops for the developing of robots for 20 young dropouts/year.  Involved partners: RtR, Mbtoco&co, Technistub, Openfab	Target value 30	Delivery date
	Title	Prototyping RtR Sensors		
D 5.3.5	Description	Prototyping RtR sensors with Makers / Open Source communities to release economical and reliable solutions, supporting the development of a dense network of environmental data (air, water) and building citizen awareness. These sensors will be implemented in public spaces (schools, territorial institutions, water services) or used to foster citizen science approaches. They will also be tested on-board vehicles.	Target value 2	Delivery date



Output Number		Project output	Target value	Delivery date
	Title	New prototypes created and tested		
O5.3.1	Description	3 priority prototyping areas over 3 years; 20 products and services tested with users in 3 years; 5 products and services tested on their capacity to scale up (serial production, market, draft budget, finances)	Target value 20	Delivery date 30/06/2023
	Title	Prototypes of sensors and data sharing framework		
O5.3.2	Description	Prototypes of electronic boxes and components using digital manufacturing technology.  Development of a framework based on RtR sensors data, how to share them in a secured way, how to use them.	Target value	Delivery date 30/06/2023
	Title	Methodology to prototype sensors	Target value	Delivery date
O5.3.3	Description	Methodology to develop low tech sensors to be deployed anywhere	1	30/06/202
	Title	Dynamic communities of makers and experts	Target value	Delivery date
O5.3.4	Description	Foster the development of makers and experts communities on Open Hardware / Data / Tech for all mixing local and external forces. At least 5 sub-groups including mobility, phones and sensors.	1	30/06/2023
	Title	Education and awareness building		
O5.3.5	Description	Prototyping at RtR Factory is an ongoing process recognized for its value creation (Tech for all). A majority of local players are involved in the process or in testing outcomes (schools, associations, social players). The general public is aware of RtR.	Target value	30/06/202



The aim is to create an extremely flexible and free-flowing process, allowing innovations to circulate very fast in order to be integrated by other competencies and/or players. Innovations should also very quickly feed shared documentations on learning experiences, such as Wikifab, Wikifix, Floss.

Simultaneously, seminars will be organized on a regular basis within the RtR Factory with pioneers Knowledge development and Start date End date A54 transfer from other territories and the roving team. Aim: develop best practices and explore new frameworks for 01/07/2021 30/06/2023 Involved partners: RtR. Motoco&co. Openfab. MakeMe. Region Grand Est Deliverable Deliverable and partners involved Target value Delivery date number Building on best practices Title Organization of seminars and stays within the RtR factory to gather best practice leaders, share progress, information resources and define development priorities to come. One-week seminar/year in Mulhouse, including all leaders of makers partners of the project in France, Europe, outside Europe and the roving team. 6 stays/year for makers and persons with hidden talents (HITAs) on prototypes included in the RtR project. Target value Delivery date D 5.4.1 21 30/06/2023 Description Involved partners: RtR Motoco&co OpenFab MakeMe Title In-use and manufacturing tests in other territories To accelerate the validation process, define the requirements for replication and adaptability to a different environment, the Region Grand Est will foster testing prototypes and their production Target value Delivery date D 5.4.2 process in another urban area (Nancy) as well as in a rural area. Spin-off test in an urban area 2 30/06/2023 Description (Nancy) and a rural area to be identified in the Region Grand Est. Involved partners: RtR. Motoco&co. OpenFab. MakeMe. Region Grand Est. Title Creation of knowledge transmission and learning tools Creation of an open source/open hardware database of prototypes developed, from which sectors or clusters of activity can blossom, continuously enhanced by industry, economic or research players, with the user communities who benefit from them. Target value Delivery date D 5.4.3 30/06/2023 Description Involved partners: MakeMe, RtR, Motoco&co Output Project output Target value Delivery date Number Title Database creation Target value Delivery date 05.4.1 30/06/2023 The database will include at least 30 tutorials over three years as well as 80 feedback videos Description Title Learning tools Target value Delivery date 0542 Transfer of methodology inspired by best practices (eg.~WlkiFab,~WlkiFix,~Floss) in order to start implementing at other levels30/06/2023 Description Title Opensource documentation Shared documentation on learning experiences inspired by best practices, eg. WikiFab, WikiFix, Target value Delivery date 05.4.3 30/06/2023 Description



PP 1 - Mulhouse Alsace Agglomeration (m2A)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Sharing with other creative communities and identifying actors and opportunities of the territory-Mobility and economy departments:14 half days / year	N/A	Immersion trips in another similar European city					
Amount (€)	31,304	4,695.60	10,000	0	0	45,999.60	0	45,999.6
PP 2 - City of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Designers/artists: 120 days; product usage tests (30 days/year)	Machines for the Materials lab and RIR Factory, tools and furniture; consumables for prototyping (screws, glues, ropes, tool wear parts, etc.) + rent for RIR Factory 1200 sqm (70€/sqm/year)			
Amount (€)	0	0.00	0	210,000	416,000	626,000.00	0	626,000.0
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A	Travel for usage and swarming tests in the region - travel to Red bricks cities	Sensor development/data base computer engineer				
Amount (€)	0	0.00	61,000	236,000	0	297,000.00	0	297,000.0
PP 5 - Openfab	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A		Prototyping provider. Engineer and designer. 40 days/year the first 2 years and a researcher the last year (5 days)				
Amount (€)	0	0.00	0	90,000	0	90,000.00	0	90,000.0

PP 6 - Technistub	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	0,5 Time eq. man prototyping technological support, robotics. Profile: maker	N/A		Makerfight event organisation				
Amount (€)	58,696	8,804.40	0	37,500	0	105,000.40	0	105,000.40
PP 7 - Industrial Society of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Support for connections with other European cities, travel organization	N/A	1 travel/year in another Red Bricks cityfor 2 people (3 days)					
Amount (€)	26,087	3,913.05	15,000	0	0	45,000.05	0	45,000.05
PP 8 - EES Clemessy	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.00
PP 9 - Grand-Est Region	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Operational support for spin- offs in other areas in the region	N/A						
	in the region							
Amount (€)	65,217	9,782.55	0	0	0	74,999.55	0	74,999.5
Amount (€) PP 15 - Makeme		9,782.55  Office and administration	Travel and accommodation	External expertise and services	0 Equipment	74,999.55 Sub-total	0 Revenues	74,999.55 Total
	65,217	Office and	Travel and accommodation  Travel expenses for benchmark - 10	External expertise and services  Year 1: benchmark best practices (30				-
	65,217	Office and administration	Travel and accommodation  Travel expenses	External expertise and services  Year 1: benchmark				-
PP 15 - Makeme	65,217	Office and administration	Travel and accommodation  Travel expenses for benchmark - 10 travels in remarkable	External expertise and services  Year 1: benchmark best practices (30 days); over 3 years, per year: 40 days prototyping assistance, creation and database feed for knowledge sharing and open				74,999.55 Total



	Indicative budget breakdown per year										
Year	2020	2021 2022		2023	Total						
Amount (%)	17 %	34 %	32 %	17 %	100.00 %						
Budget (€)	259,079.93	518,159.86	487,679.87	259,079.93	1,523,999.60						

	Indicative budget breakdown per activity								
Activity	Amount (%)	Budget (€)							
A5.1	12 %	182,879.95							
A 5.2	26 %	396,239.90							
A5.3	43 %	655,319.83							
A5.4	19 %	289,559.92							
Total	100.00 %	1,523,999.60							



# Work Plan Per Work Packages - WorkPackage 6 (Implementation Work Package)

Title From prototype to industry, entrepreneurship at large scale

Start Date 01/07/2020

End Date 30/06/2023

Budget 755,002.55

#### Partners Involvement

#### Responsible Partner

PP 10 - Manufactory Incubator

#### Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A) PP 3 - Motoco&co

PP3 - Motoco&co
PP4 - RtR
PP7 - Industrial Society of Mulhouse
PP 10 - Manufactory Incubator
PP 11 - E-nov Campus
PP 16 - Time for the Planet

#### Summary

Aims of WP6:

- Create and develop an open source entrepreneurial toolbox for project leaders and coaches, embodying RtR philosophy. It will include a wide range of tools and learning experiences resulting from years of entrepreneurial support at the crossing of private, academic and public services. It will also spearhead a significant innovation with NetUp experiments.

- Accompany HTRs in various creative or entrepreneurial processes matching the dreams and ambition of each individual. Creating an on-site incubator will enable a customized follow-up and ensure the approach will be sustained post-UIA

- For the general public, provide access to RtR benefits and processes, showcase products and services realized by the program beneficiaries in a "RtR House" set up in the RtR Factory.

#### Activities, Deliverables and Outputs

Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------



A6.1	Creation of the Rtl	R Academy	Start date 01/07/2020	End date 30/06/202	
		01/07/2020	30/00/21		
	Deliverable number	Target value	Delivery date		
		Title	Transfer of Manufactory's methodology for entrepreneurs support	]	
	D6.1.1	Description	Creating and developing an open source toolbox for the use of project leaders and supporting teams of RtR entrepreneurial projects  Involved partners: Manufactory, RtR	Target value	Delivery date 30/06/202
		Title	Data mining and valorization		
	D 6.1.2 Description	Description	Analysis of data collected under WP4 and WP5 with open source communities and users:  - Data focusing on uses of RtR prototypes and changes in behaviour (mobility, waste management patterns, IoT, etc.)  - Data focusing on environmental data collected through the sensors (quality of air, water, etc.) Identification of patterns and potential sources of value creation. Test with RtR experts panel. Exploration of potential developments for entrepreneurial use, transmission to public players, research centers, citizen science, mobile app, etc. Aim: better understand the challenges addressed by RtR at public and citizen levels, and generate value based on data in a secure, transparent way.  Involved partners: Manufactory, RtR	Target value	Delivery date 30/06/20:
		Title	Entrepreneurial valorisation of the prototypes using the "Net-up" model		
	D 6.1.3	Description	Conceptualize, document and set-up the Net-up approach*: adapt and apply the clusters methodology in economic growth to Open Source common goods. Launch the model leveraging WP5 prototypes and contents. *Inspired by the economic clusters model, a Net-up operates as a cooperative of common goods. Its members use, enhance and share the prototypes and knowledge base under open source / open hardware licenses, creating an ecosystem striving for the development of common goods by topic / theme.  Involved partners: Manufactory, RtR	Target value	Delivery date 30/06/20
	Output Number		Project output	Target value	Delivery date
		Title	RtR Academy entrepreneur kit	1	
	O 6.1.1	Description	Tools (manuals, videos, tutorials, MOOCs, etc.) available on the RtR platform. Promotion on exhibition days to RtR target audiences (WP3).	Target value 1	30/06/202
		Title	Net-up methodology and set-up		
	O6.1.2	Description	Net-up methodology translated as manuals, graphics, kits, examples (use case). Share with target audiences to identify potential participants to the Net-up approach (WP3, 4 and 5). Kick-start the first Net-ups around prototypes/contents produced in WP5. Involved partners: Manufactory, RtR	Target value	30/06/20
		Title	Creation of a fertile Net-ups ecosystem		
	O6.1.3 Descriptio		Creation of 10 Net-ups. Open source database of solutions and processes by prototype / theme (cooperative of common goods). Entrepreneurial maturity of project leaders. Resilience of the group and each member (finding resources, handling failure)		Delivery date



A6.2	Incubator and enti journeys	repreneurial	Creation of an incubator to support project leaders identified in 6.1.2. Three different paths have been designed in order to meet each project leader's needs and ambitions.  Involved partners: Manufactory, Time for The Planet, RtR, e-nov Campus	Start date 01/10/2020	<b>End date</b> 30/06/20
	Deliverable number	Target value	Delivery date		
		Title	Transfer of Manufactory know-how and creation of an onsite incubator		
	D 6.2.1	Description	Knowledge and know-how transfer from Manufactory, access to the RtR Academy and its entrepreneurial toolbox will feed and kick-start the incubator hosted on Motoco site.  Involved partners: Manufactory, RtR, e-nov Campus	Target value	Delivery date 30/06/202
	Title	Fast track path			
	D 6.2.2	Description	Aspecific methodology, co-created by Time for the Planet and Manufactory, will be applied for high potential projects aiming for national or international impact. The aim is to have a highly individualized monitoring and a daily mentoring for a very quick launch.  Involved partners: Manufactory, RtR, e-nov Campus	Target value 7	Delivery date 30/06/202
		Title	Regular path		
	D6.2.3	Description	For projects of more classical dimension, with short and medium-term ambitions of local or national scope, the Manufactory process will be replicated and adapted to the characteristics of the target territory and its audience.  Involved partners: Manufactory, RtR, e-nov Campus	Target value 30	Delivery date 30/06/202
		Title	Independent path		
	D 6.2.4	Description	This path is open for enthusiasts / creative amateurs who are not looking for creating a new business as a result of 6.1.2. It enables them to find resources to nurture their passion and progress in their projects.  Involved partners: Manufactory, RtR, e-nov Campus	Target value	Delivery date 30/06/202
	Output Number		Project output	Target value	Delivery date
		Title	RtR incubator		
	O6.2.1	Description	The open space incubator has everything needed to offer a good working environment (modular spaces, access to resources and knowledge base, community management, link with WP8, etc). It is in permanent contact with Manufactory and RtR experts.	Target value	Delivery date 30/06/202
		Title	Creation of high potential company businesses		
	expanded at European or international level. Projects add		Five to ten companies with a sustainable business model, scalable and replicable, which could be expanded at European or international level. Projects addressing environmental, health, housing or mobility issues or deal with digital technologies will be preferred. However, this criterion is not mandatory.	Target value 7	Delivery date 30/06/202
		Title	Business creation	Target value	Delivery date
			15 to 50 projects in any sector of activity supported by the incubator	30	30/06/202
	O6.2.3	Description			
	O6.2.3	Description Title	Fertile ecosystem of enthusiasts, makers, creatives and entrepreneurs	Target value	Delivery date



	Reaping benefits	Reaping benefits for the territory In line with WP4 and WP5, anchoring the economic and social results of the Net-ups at local level		Start date	End date
A6.3			Involved partners: Manufactory, RtR, SIM, m2ATime for the Planet, Motoco&co	01/10/2020	30/06/20
	Deliverable number	Target value	Delivery date		
		Title	Support emerging RtR sectors of activity	]	
	Title	Description	Develop activity clusters in the territory based on prototypes / themes developed in WP5 and WP4. These ecosystems will apply RtR principles (collaborative, open source, repairability) and provide solutions that can be tagged as competitive alternatives to standard practices.  Involved partners: Manufactory, RtR, SIM m2A	Target value 7	Delivery date 30/06/202
		Title	Share benefits with territory's inhabitants		
		Description	Set-up a concept store / showroom (House of RtR) to showcase prototypes, entrepreneurial projects, resources and new usages. Share learning experiences and promote a "Make / Do" culture. Involved partners: Manufactory, Time for The Planet, RtR, Motoco&co.	Target value	Delivery date 01/12/202
			Project output	Target value	Delivery date
		Title	Dynamic economic players creating societal value		
	O6.3.1	Description	Ecosystem of actors combining economic, environmental and social impact acting as an engine for territory's activity clusters. Creation of local start-ups, circular economy, postindustrial branding "the New French Manchester Again".	Target value 1	30/06/202
		Title	The RtR House	Target value	Delivery date
	O6.3.2	Description	Attractive space set-up to present the outcomes of WP5 and WP6 projects to the general public. Sharing of processes, knowledge and tools used, as well as learning experiences (use case).	1	01/12/202



PP 1 - Mulhouse		Office and	Travel and	External averation				
Alsace Agglomeration (m2A)	Staff costs	administration	accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1 FTE to support the development of netup enterprises. Profile: economic adviser	N/A			arrangements for the incubation space (install and support 10 entrepreneurs (individual workstations, meeting space, wifi, projection)			
Amount (€)	97,826	14,673.90	0	0	50,000	162,499.90	0	162,499.
PP 7 - Industrial Society of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description		N/A						
Amount (€)	0	0.00	0	0	0	0.00	0	0.0
PP 10 - Manufactory Incubator	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Staff in charge of setting up the netup process and the tools: financial profile	N/A	5 journeys/year in France for the development manager + an entrepreneur	Specialist in the economy of common goods (30 days/year) + 7 travels to Mulhouse				
Amount (€)	107,610	16,141.50	30,000	150,000	0	303,751.50	0	303,751.
PP 11 - E-nov Campus	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1 FTE business development Profile: management/mar keting/social economy	N/A						
Amount (€)	117,391	17,608.65	0	0	0	134,999.65	0	134,999.
PP 16 - Time for the Planet	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Staff in charge of setting up the netup process and the tools: financial profile	N/A	5 journeys/year in France for the development manager + an entrepreneur					



Total (€)	430,437.00	64,565.55	60,000.00	150,000.00	50,000.00	755,002.55	0.00	755,002.55
. ,								



	Indicative budget breakdown per year										
Year	2020	2020 2021 2022		2023	Total						
Amount (%)	15 %	31 %	39 %	15 %	100.00 %						
Budget (€)	113,250.38	234,050.79	294,450.99	113,250.38	755,002.55						

	Indicative budget breakdown per activity								
Activity	Amount (%)	Budget (€)							
A 6.1	85 %	641,752.17							
A6.2	8 %	60,400.20							
A6.3	7 %	52,850.18							
Total	100.00 %	755,002.55							



# Work Plan Per Work Packages - WorkPackage 7 (Implementation Work Package)

Title Arole and a mission for Hidden Talents (HITAs)

Start Date 01/01/2021

End Date 30/06/2023

Budget 399,498.25

#### Partners Involvement

Responsible Partner

PP 2 - City of Mulhouse

Involved Partners

PP 2 - City of Mulhouse PP 4 - RtR

PP 17 - Sémaphore Mulhouse Sud Alsace PP 18 - TUBA Mulhouse South Alsace

Summary

This WP focuses on implementing activities enabling HITAs to get back on track, building on their talents: engage them as a community to provide innovative solutions open to all (Low Tech, Open hardware), initiate change with sustainable solutions propelled by entrepreneurs, makers, creatives (WP6), develop innovative KPIs using social research and big data, disseminate with other HITAs in partnering ecosystems. In Mulhouse, nearly half of inhabitants live in neighborhoods tagged "urban priority". Deeply impacted by the shock of deindustrialisation, the City has for years developed a social policywith citizen action at its core. This policy has been reinforced since 2015, with additional means dedicated to the participatory democracy program, with a strong focus on « doing together » (Mulhouse invests 10 times more on this topic than national average). Furthermore, Mulhouse and its agglomeration work on developing a social economy policy (employment, sustainable development and social innovation) and aim at upgrading the territory's image. In this light, the city of Mulhouse and its structured stakeholders network will be key in identifying HITAs, fostering and supporting their engagement.

#### Activities, Deliverables and Outputs

Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------



Ensure that each volunteering inhabitant is informed of the possibilities offered by the project and is Ensure tracted not with retermination and institution in institution in the possibilities of enter by the project and is involved in it. Preparatory work will be carried out to enable HITAs to express their talents and needs. Depending on age, precariousness level, the obstacles to remove and tools will differ. City services can segment their support to inhabitants threeway. — Youth ('Mssion locale' local antenna of Pole Emploi, Sémaphore, platform Perdus de we) — Volunteers involved in associations (Promotion of Community Involvement Department / Carré des associations — City of Mulhouse) — People in deep precariousness with the Social Welfare Department of the City of Mulhouse Identify vulnerable target Start date Fnd date audiences, reveal the hidden A7.1 talents in each individual 01/01/2021 30/06/2023 Involved partners: City of Mulhouse, Sémaphore, Tuba, RtR Deliverable number Deliverable and partners involved Target value Delivery date Title Reaching out to 'off the radar' young people Aim: identifying and reaching out to invisible young people aged 16 to 25, through educational work Delivery date Target value D 7.1.1 carried out by a multidisciplinary field team. It will offer these young people a chance to get back into action, discovering and being proud of learning by creating objects of high technological and environmental value, a position that can lead to a new occupation as employee or entrepreneur. Involved partners: City of Mulhouse, Sémaphore, RtR 160 30/06/2023 Description Title Reaching out to volunteers involved in associations As part of the « Bénévole investi, bénévole épanoui » program, launched in 2018 by Le Carré des Associations (local community centre), the aim is to identify volunteers in associations who are most receptive to the RtR creation process and wish to deepen or explore technical, technological Target value Delivery date D 7.1.2 100 30/06/2023 and design creation as well as to support them, based on their interest, to develop Description products/services for their community and to become independent in this creative process. Involved partners: City of Mulhouse, Sémaphore, RtR Title Reaching out to beneficiaries of social support and minimum allowances Beneficiaries of the "Emploi d'abord" program will be offered participation cycles to prototyping realized in the RtR Factory. Aim: initiate the creation of new products/services of which they are the first beneficiaries and develop new awareness/cultures and experiments to improve their Delivery date Target value D7.1.3 100 30/06/2023 consumption patterns and reduce their bills (recycling and repair culture, environmental culture through sensors, understanding product life cycles and their footprint etc.). Description Involved partners : City of Mulhouse Sémanhore RtR Output Number Project output Target value Delivery date Title Attract +30% "off the radar" young people with RtR In addition to the 250 young people identified each year by City services, the aim is to attract +30% Target value Delivery date (+80 people) by enabling them to participate in profotyping and initiating new product and service creations for which they are the first beneficiaries (low tech, local, repairable phones, for example). Exposure to more complex products/technologies may lead them to reinvent high societal impact uses with RtR Factory makers and designers (see WP6). 07.1.1 160 30/06/2023 Description Title Involve 100 volunteers/associations in prototyping cycles Identifying the volunteers of the associations most receptive to the RtR creation process and integrating them based on their desire to increase their skill base will have a double benefit the RtR project will meet the actions and objectives of local fast-moving associations; and the viral Delivery date Target value effect will be propelled in the territory 07.1.2 100 30/06/2023 Description Title Involve 100 vulnerable people in integration cycles Target value Delivery date 07.1.3 50 vulnerable people per year will be invited to participate to integration sessions designed to discover then learn what may become tomorrow their skill and economic base 100 30/06/2023 Description



The RtR project and its action-based approach to creation will offer new solutions to integrate citizens into the territory's transformation. First goal: meet the needs of the city and its districts, by creating RtR Factory relays in the areas in transformation in order to identify the most relevant needs for its inhabitants. Second goal: relays for citizen participation already operational in the city will serve as Integrate RtR in the heart of the Start date Fnd date platforms for both experimenting and prototyping ideas emerging in the RIR Factory. Agenuine synergy is expected to create a virtuous circle between public action aiming at improving the city through its inhabitants, and the action-based RIR process. A7.2 territory's transformation 01/01/2021 30/06/2023 Involved partners: City of Mulhouse, RtR, TUBA Deliverable number Deliverable and partners involved Target value Delivery date Title Increase aspirations to develop new projects to transform the city Ideas and actions offered by the RtR project will be integrated into the digital platform Target value Delivery date D 7.2.1 www.mulhousecestvous.fr. The inhabitants will have the opportunity to discuss, improve and build 30/06/2023 them together. Description Involved partners: City of Mulhouse, RtR Title Launching thematic calls for proposals for wellbeing in the city Thematic calls for proposals to enhance wellbeing in the city (mobility, security, street furniture, Target value Delivery date park management, etc.) will be launched to identify, support and scale up projects that improve the quality of life in the city. D7.2.2 30/06/2023 Description Involved partners: City of Mulhouse, RtR Title Project development support The RtR Factory will make its ecosystem available should the projects supported by TUBA need any technical, technological and design support. TUBA is the local structure that supports project leaders far from traditional entrepreneurial support networks and whose first step between idea and ideation is too high to cross alone or by the collective concerned. Access to the Factory will be specified with the project leader and TUBA and will be free of charge. Project development Target value Delivery date D7.2.3 30/06/2023 Description assistance for 5 projects supported by TUBA each year. The developed prototypes will have to be open source in order to be shared with the whole community. Involved partners: TUBA RtR Output Number Project output Target value Delivery date Title Increase the contribution to improving wellbeing in the city Target value Delivery date 07.2.1 10 associative, entrepreneurial projects / year and 10 ideas / year of public action to be carried out, 40 30/06/2023 integrated into the mulhousecestvous platform. 1 thematic call for projects / year to detect, accompany to realize and to scale up of the projects which improve the life of the city. Description



This activity is intended to decentralize the RtR process to spaces dedicated to citizen initiative and community sharing. Being permanently on-site in the neighborhoods will make it possible to demonstrate the full potential by producing some objects or components on site, to invite the areas's inhabitants to join the action and to organize workshops on RIR ditzen initiatives. It will also make the program more viral and increase the ability to experiment in real life situations. Decentralize RtR relays in impoverished neighborhoods to ensure a real equality of chances Start date End date A73 01/01/2021 30/06/2023 in creative opportunities Involved partners: City of Mulhouse, RtR Deliverable Deliverable and partners involved Target value Delivery date number Setup of RtR relays Title Within every impoverished neighborhood, a RtR relay will be established in the citizen centre, a living place where local inhabitants and stakeholders can gather and create citizen projects. ARIR space will be set up to provide examples of manufactured and / or manufacturing workshop of an item directly related to a citizen initiative of better living together. These relays will start by collecting Target value Delivery date D7.3.1 30/06/2023 5 the residents' plastic waste, which will be transformed live to produce components in 3D print. Pace of implementation and shapes of these relays will depend on the opportunities and development schedules of citizen spaces. Description Involved partners: City of Mulhouse, RtR Title Setup of a permanent RtR animation Throughout the project, RtR will be present half a dayper month in the Maisonnette, dedicated to Target value Delivery date D732 welcoming citizen groups, teams from socio-cultural centres or associations, located in the heart of the largest market in eastern France, held in Mulhouse every Tuesday, Thursday and Saturday. 1 30/06/2023 Description Involved partners: City of Mulhouse, RtR Output Number Project output Target value Delivery date 5 RtR relays in 5 impoverished neighbourhoods Title The first ones planned: Next to the « Côté Véranda » site (opened in June 2019): container installation (see WP4) in Target value 07.3.1 30/06/2023 5 January 2021
Opening in December 2019 of the « 88 Briand » site: installation of an integrated branch in January 2021 Description Title Regular meetings at the Maisonnette on the market place Delivery date Target value The RtR project will organise a RtR meeting in this location once a month. The Factory will present its ongoing projects, welcome new ideas, and when relevant, test its new creations with the audience.1 RtR meeting/month at the Maisonnette on the market place. 07.3.2 24 30/06/2023 Description



PP 2 - City of Mulhouse	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Connection work between social services, RtR, Sémaphore, QPV, ANRU: 12 half days over the 3 years + 4 half days every year to connect social services for identification and hooking up of HITAs	N/A						
Amount (€)	8,695	1,304.25	0	0	0	9,999.25	0	9,999.25
PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	1,5 FTE to relay between social organisations in place and the factory/immersion of HITAs. Profile: animator. Year 2 and 3: + 1 FTE to manage RtR relays in the city areas. profile: maker/animator	N/A	2 HITAs from other territories/year, stay in other territories for HITAs from Mulhouse: 3/year	support for TUBA projects; highlight HITAS' video delivery, animation RtR House within the central market				
Amount (€)	254,348	38,152.20	20,000	61,000	0	373,500.20	0	373,500.20
PP 17 - Sémaphore Mulhouse Sud Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	5 half days every 6 months connection with RtR; profile: management and animators	N/A						
Amount (€)	8,695	1,304.25	0	0	0	9,999.25	0	9,999.2
PP 18 - TUBA Mulhouse South Alsace	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Sub-total	Revenues	Total
Description	Connection of project promoters to RtR and accompaniament: 4 half days/year	N/A						
Amount (€)	5,217	782.55	0	0	0	5,999.55	0	5,999.5



Indicative budget breakdown per year								
Year	2020	2021	2022	2023	Total			
Amount (%)	12 %	31 %	37 %	20 %	100.00 %			
Budget (€)	47,939.79	123,844.46	147,814.35	79,899.65	399,498.25			

	Indicative budget breakdown per activity						
Activity	Amount (%)	Budget (€)					
A7.1	50 %	199,749.13					
A7.2	14 %	55,929.76					
A7.3	36 %	143,819.37					
Total	100.00 %	399,498.25					



# Work Plan Per Work Packages - WorkPackage 8 (Investment Work Package)

Title Investment to set-up the Talent Hostel

01/09/2020 Start Date

End Date 30/06/2023

Budget 1,275,000.00

#### Partners Involvement

Responsible Partner

Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A) PP 3 - Motoco&co

PP4-RtR

Summary

This WP will focus on the launching of the Talent Hostel in order to:
- accommodate long term stays allowing entrepreneurs, makers or creators to experiment the solutions in collaboration with local actors and target audiences.
- promote the creation of communities of practice both within and beyond the Mulhouse area (by topic: IoT, disability, robots, etc.).
The Talent Hostel would be located within building 76, former DMC factory site aid station, largest brownfield site in southern Asace (70 ha). This building is located in the Briand area, in the very centre of Mulhouse, next to building 75, which hosts motoco. The project involves renovating a 713,4 sqm area divided between ground floor and first floor, and 354,3 sqm in the basement, in order to layout and furnish it so as to make it a meeting and full experience venue.

Justification

This building is part of the Alsatian industrial heritage and a reminder of the textile industry vitality, it is typical of architecture in the "French Manchester", as Mulhouse was referred to. It housed the factory's monitoring and aid team; its restoration is an historical testimony for thousands of people who have worked at DMC since its creation in 1800. Secondly, the building is located in the city centre and accessible by public transport, in a prospective "car-free" neighbourhood. Its restoration saves both land resources and "grey" energy (produced from fossil fuels) by reusing the materials and energy needed for its original construction in 1913. As the building is the only human-scale one on-site, the existing structure is appropriate to an hostel atmosphere, where every guest finds privacy as well as sharing. Located next to building 75 (motoco), which will host the complete creating and experimentation site, the installation of the "Talent Hostel" in building 76 will enable to create 19 furnished single and shares to host talents from other French and international areas during full experience stays in the RIR project. The Talent Hostel will also include a common room on the ground floor in order to exhange with other guests as well as an audiovisual room, which will allow to deepen theoretical and digital parts of the learnings. Stays can range from two days to several weeks, depending on the guests' needs.

#### Work Package Budget

PP 1 - Mulhouse Alsace Agglomeration (m2A)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Sub-total	Revenues	Total
Description		N/A		Design study for Talent Hostel + drafting of the specifications for the works		Emergency works to stop infiliration and for the security of the building + structural works rehabilitation of the building (700 sqm)			
18.1	0	0.00	0	20,000	0	925,000	945,000.00	0	945,000.00
Partner total (€)	0.00	0.00	0.00	20,000.00	0.00	925,000.00	945,000.00	0.00	945,000.00

PP 3 - Motoco&co	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Sub-total	Revenues	Total
Description		N/A		preparation costs for reception of guests in immersion	Interior decoration, furniture				
18.1	0	0.00	0	30,000	300,000	0	330,000.00	0	330,000.00
Partner total (€)	0.00	0.00	0.00	30,000.00	300,000.00	0.00	330,000.00	0.00	330,000.00



PP 4 - RtR	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Sub-total	Revenues	Total
Description		N/A							
18.1	0	0.00	0	0	0	0	0.00	0	0.00
Partner total (€)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total (€)	0.00	0.00	0.00	50,000.00	300,000.00	925,000.00	1,275,000.00	0.00	1,275,000.00



Indicative budget breakdown per year							
Year	2020	2021	2022	2023	Total		
Amount (%)	74 %	0 %	23 %	3 %	100.00 %		
Budget (€)	943,500.00	0.00	293,250.00	38,250.00	1,275,000.00		



# Investment 1 Development of the Talent Hostel The objective is to renovate building 76 to create 19 bedrooms, each with bathroom and small kitchen, a common living room and laundry room, an audiovisual room which can host up to 20 persons. Investment will be completed in two steps: a first emergency one needed to the building's conservation and securing, the second one to design the building's new uses. Structural components and damaged waterproofness need to be repaired as well, as it becomes urgent to preserve this building which has been unexploited for nearly 15 years. Investment Description PP 1 - Mulhouse Alsace Agglomeration (m2A) PP 3 - Motoco&co PP 4 - RtR Involved Partners Budget 1,275,000.00

#### Locations of investment

Number	Country	NUTS 2 level	NUTS 3 level
1	FRANCE	Alsace	Haut-Rhin

#### Investment Risk

The risks of the required investments in order to renovate building 76 are mainly calendar related: the current water infiltrations damage the building fast, without conservation works, its stability could be permanently weakened. This investment is also subject to the usual risks related to building renovation works, such as choice of schedule, launch of the call for proposals, work completion, frequency at which the premises are used. Estimated time for completion of the work is 1 year after the project is approved.

#### Investment Documentation

- Roadmap for the site layout by Reichen et Robert & Associés: roadmap on the future of the whole neighbourhood approved in 2010, reviewed in 2018.
- Set of architecture guidelines: architectural requirements related to the building's overall consistency and its evolution. It has to be approved by the architect from the French architectural review board (Architecte des Bâtiments de France) due to its location in the Monuments Historiques protected area.

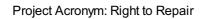
   Commitment related to the IBA Basel 2020 certification.

#### Ownership

m2A, urban authority of the project

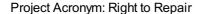
#### Activities, Deliverables

Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------





A8.1	Talent Hostel design		This activity concerns: - planning of the emergency works to be done on building 76 in order to protect it during the winter and prevent its deterioration. Three types of works are urgent: access and security of persons, structure and waterproofness. The owner (m2A) will perform these works before winter 2020/2021 running a study aiming at defining the scope, layout and operating method of the Talent Hostel in line with the RtR project approach and develop the 5-year business plan as well as establishing a contractual agreement with the owner.  Involved partner: m2A RtR	Start date 01/09/2020	End date 31/03/2021
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Building 76 securisation works		
	D8.1.1	Description	Several works will be carried out fixing up and protection of the basement windows, securing the front doors, waterproofness of the North and South facade joinery, fix up the holes in the roof, proping 2 purlins damaged due to seepage, stitching of lintels to verify their stability and possible reinforcement, repairing of the skylight's waterproofness, replacing broken tiles. Involved partner: m2A	Target value	Delivery date 15/11/2020
		Title	Use analysis completion		
	D 8.1.2	Description	In order to best meet the needs and expectations of the prospective users, a study should be conducted among all project stakeholders. This study will allow to develop the structure, layout and operating method of the Talent Hostel in line with the RtR project approach (recycled resources, energy savings, home automation, etc): individual and shared rooms, including energy savings and generation in the design, types of services to organise (shared facilities, housework, launderette, mobility, disability adjustments, etc.), catering arrangements, use rates, internal operating rules, business model.  Involved partners: m2A RtR	Target value	Delivery date 31/03/2021





This activity will entail: The design and the launch of a consultation for the restoration of the building 76 that will house the Talent Hostel

- the works on the building 76 - me works on the bulloring /o - layout and furniture equipment. The building will be redeveloped by keeping its industrial nature and its human scale and will be a place for full experiences for all audiences interested in the experimentation, including people in need. The development of the Talent Hostel will include energy savings, waste management and shared practices and will be consistent with the RIR approach. The whole process will be documented for future replication and to support the growth of a dynamic community of users onsite. Involved partners: RtR, m2A motoco&co Talent Hostel creation and RtR learning experience A8.2 01/04/2021 30/06/2023 Deliverable Deliverable and partners involved Target value Delivery date number Title Launch of the tender procedure Target value Delivery date Private tender for renovation works, submitted for approval to the public owner. It includes the RtR approach in the redevelopment and prospective uses and foresees that part of the facilities are accessible to local RtR stakeholders, including motoco artists. D 8.2.1 01/09/2021 Description Involved partners: RtR, m2A, motoco&co Title Completion of structural works Target value Delivery date D 8.2.2 Structural works will be carried out by specialised companies selected after the tender process. 31/12/2022 Description Involved partner: m2a Title Layout and furnishing Layout and furnishing will be part of the RtR project and carried out by involved stakeholders: Target value Delivery date furniture will be designed with recycled products and materials, home automation designed by the RtR Factory, decoration completed by the designers. The Talent Hostel will also be a field of experimentation from its construction. The whole process will be documented, and the growth of a D 8.2.3 30/06/2023 Description dynamic community of users encouraged. Involved partners: motoco&co, RtR



## Work Plan Per Work Packages - WorkPackage 9 (Closure and knowledge transfer work package)

Title Closure and knowledge transfer

Start Date 01/07/2023

End Date 30/06/2024

Budget 15,000.00

#### Partners Involvement

#### Responsible Partner

PP 1 - Mulhouse Alsace Agglomeration (m2A)

#### Involved Partners

PP 1 - Mulhouse Alsace Agglomeration (m2A)
PP 2 - City of Mulhouse
PP 3 - Motoco&co
PP 4 - RiR
PP 5 - Openfab
PP 6 - Technistub
PP 7 - Industrial Society of Mulhouse
PP 8 - EES Clemessy

PP 5 - ELS Clemessy PP 9 - Grand-Est Region PP 10 - Manufactory Incubator PP 11 - E-nov Campus PP 12 - Art and matter PP 13 - Jacob Holm Industry France PP 14 - H2OPE PP 15 - Makeme

PP 15 - Makeme
PP 16 - Time for the Planet
PP 17 - Sémaphore Mulhouse Sud Alsace
PP 18 - TUBA Mulhouse South Alsace
PP 19 - CETIM Grand-Est
PP 20 - MCA Carnot Institute

### Summary

m2Ais in charge of this administrative closing procedure with the full support of RtR Factory who will gather reports from all the partners. Beyond the compulsory administrative closing procedure, these reports aim at describing the entire process so as to give main results and key elements for future project promoters (urban authorities, makers, entrepreneurs, etc.). The web project platform is meant to be available for at least 5 years after the closure, and will ensure final lessons of RtR will be available to any interested organisation to allow a large dissemination all over European Union and beyond. Several activities all along the project interpretable transfer and all documentation will be made available (open source). m2A will also collaborate with UIA experts to spread RtR approach and knowledge within the UDN. Participation to 3 UDN conferences or events is planned.

## Activities and Deliverables

Activity number	Activity title	Activity description and partners involved	Start date	End date
--------------------	----------------	--	------------	----------



A9.1	Transfer of knowle	dge activities	Drafting and submission of the final qualitative report     Participation to Urban Development Network (UDN)     Project evaluation with UIA Experts	Start date 01/07/2023	End date 30/06/2024
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Final qualitative report	Target value	Delivery date
	D 9.1.1	Description	Final qualitative report	1	30/06/2024







A9.3	Inclusion in the Urb development Netw		Participation to UDN is part of the knowledge transfer strategy. After the project dosure, sharing project outcomes is crucial to open new perspectives for uban circular economy.	Start date 01/07/2023	End date 30/06/2024
	Deliverable number		Deliverable and partners involved	Target value	Delivery date
		Title	Participation to post-project UDN events	Target value	Delivery date
	D 9.3.1	Description	Sharing of knowledge and experience in diverse conferences and events organized by UDN.	3	30/06/2024



# Work Package Budget

Partner name	Staff cost (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Infrastructure and construction works (€)	Sub-Total (€)	Revenues (€)	Total (€)
Mulhouse Alsace Agglomeration (m2A)	0.00	0.00	0.00	15,000.00	0.00	0.00	0.00	0.00	15,000.00



# Part E - Project Budget

# E.1 Project Budget Co-Financing Source (Fund) - Breakdown per Partner

Partner		ERDF co-fin	ancing		Contribution		То	tal
Partner	Country	EUR	ERDFrate	Public	Private	Total	Budget	%of project budget
PP 1 - Mulhouse Alsace Agglomeration (m2A)	<b>∏</b> FR	915,279.92	80.00 %	228,819.98	0.00	228,819.98	1,144,099.90	18.31 %
PP 2 - City of Mulhouse	■FR	7,999.40	80.00 %	1,999.85	0.00	1,999.85	9,999.25	0.16 %
PP 3 - Motoco&co	■FR	1,046,799.64	80.00 %	0.00	261,699.91	261,699.91	1,308,499.55	20.94 %
PP 4 - RtR	■FR	1,448,399.88	80.00 %	0.00	362,099.97	362,099.97	1,810,499.85	28.98 %
PP 5 - Openfab	■FR	144,000.00	80.00 %	0.00	36,000.00	36,000.00	180,000.00	2.88 %
PP 6 - Technistub	■FR	84,000.32	80.00 %	0.00	21,000.08	21,000.08	105,000.40	1.68 %
PP 7 - Industrial Society of Mulhouse	■FR	36,000.04	80.00 %	0.00	9,000.01	9,000.01	45,000.05	0.72 %
PP 8 - EES Clemessy	■FR	23,999.12	80.00 %	0.00	5,999.78	5,999.78	29,998.90	0.48 %
PP 9 - Grand- Est Region	■FR	59,999.64	80.00 %	14,999.91	0.00	14,999.91	74,999.55	1.20 %
PP 10 - Manufactory Incubator	■FR	245,401.20	80.00 %	61,350.30	0.00	61,350.30	306,751.50	4.91 %
PP 11 - E-nov Campus	■FR	107,999.72	80.00 %	0.00	26,999.93	26,999.93	134,999.65	2.16 %
PP 12 - Art and matter	<b>■</b> FR	24,000.00	80.00 %	0.00	6,000.00	6,000.00	30,000.00	0.48 %
PP 13 - Jacob Holm Industry France	■FR	23,999.84	80.00 %	0.00	5,999.96	5,999.96	29,999.80	0.48 %
PP 14 - H2OPE	<b>■</b> FR	35,999.60	80.00 %	0.00	8,999.90	8,999.90	44,999.50	0.72 %
PP 15 - Makeme	■FR	564,400.00	80.00 %	0.00	141,100.00	141,100.00	705,500.00	11.29 %
PP 16 - Time for the Planet	<b>■</b> FR	125,401.20	80.00 %	0.00	31,350.30	31,350.30	156,751.50	2.51 %
PP 17 - Sémaphore Mulhouse Sud Alsace	■FR	7,999.40	80.00 %	1,999.85	0.00	1,999.85	9,999.25	0.16 %
PP 18 - TUBA Mulhouse South Alsace	■FR	4,799.64	80.00 %	1,199.91	0.00	1,199.91	5,999.55	0.10 %
PP 19 - CETIM Grand-Est	■FR	59,999.76	80.00 %	14,999.94	0.00	14,999.94	74,999.70	1.20 %
PP 20 - MICA Carnot Institute	■FR	32,000.36	80.00 %	8,000.09	0.00	8,000.09	40,000.45	0.64 %
Total (€)		4,998,478.68	80.00 %	333,369.83	916,249.84	1,249,619.67	6,248,098.35	100.00 %

E.2 Project Budget - Overview per Partner/ per Period



Partner	Preparation (Period 0)	Jan - Dec 2020	Jan - Dec 2021	Jan - Dec 2022	Jan - Dec 2023	Closure	Total
PP 1	20,000.00	719,584.98	45,506.98	272,681.97	71,325.97	15,000.00	1,144,099.90
PP 2	0.00	1,199.91	3,099.77	3,699.72	1,999.85	0.00	9,999.25
PP3	0.00	396,054.97	322,804.94	393,669.83	195,969.80	0.00	1,308,499.55
PP4	0.00	226,909.97	552,864.93	609,434.95	421,290.00	0.00	1,810,499.85
PP 5	0.00	28,800.00	63,900.00	57,600.00	29,700.00	0.00	180,000.00
PP 6	0.00	17,850.07	35,700.14	33,600.13	17,850.07	0.00	105,000.40
PP 7	0.00	7,650.01	15,300.02	14,400.02	7,650.01	0.00	45,000.05
PP 8	0.00	4,499.84	11,099.59	9,599.65	4,799.82	0.00	29,998.90
PP 9	0.00	12,749.92	25,499.85	23,999.86	12,749.92	0.00	74,999.55
PP 10	0.00	45,862.73	95,062.97	119,363.09	46,462.73	0.00	306,751.50
PP 11	0.00	20,249.95	41,849.89	52,649.86	20,249.95	0.00	134,999.65
PP 12	0.00	4,500.00	11,100.00	9,600.00	4,800.00	0.00	30,000.00
PP 13	0.00	4,499.97	11,099.93	9,599.94	4,799.97	0.00	29,999.80
PP 14	0.00	6,749.93	16,649.82	14,399.84	7,199.92	0.00	44,999.50
PP 15	0.00	80,075.00	170,025.00	244,700.00	210,700.00	0.00	705,500.00
PP 16	0.00	23,362.73	48,562.97	60,863.09	23,962.73	0.00	156,751.50
PP 17	0.00	1,199.91	3,099.77	3,699.72	1,999.85	0.00	9,999.25
PP 18	0.00	719.95	1,859.86	2,219.83	1,199.91	0.00	5,999.55
PP 19	0.00	11,249.96	27,749.89	23,999.90	11,999.95	0.00	74,999.70
PP 20	0.00	6,000.07	14,800.17	12,800.14	6,400.07	0.00	40,000.45
Total (€)	20,000.00	1,619,769.84	1,517,636.46	1,972,581.54	1,103,110.51	15,000.00	6,248,098.35
%of total budget	0.32 %	25.92 %	24.29 %	31.57 %	17.66 %	0.24 %	100.00 %

E.3 Project Budget - Overview per Partner/ per Work Package



Partner	Preparation (WP 1)	WP 2	WP3	WP 4	WP 5	WP 6	WP7	WP8	Closure (WP 9)	Total
PP 1	20,000.00	8,999.90	60,000.00	49,100.40	45,999.60	0.00	0.00	945,000.00	15,000.00	1,144,099.90
PP 2	0.00	0.00	0.00	0.00	0.00	0.00	9,999.25	0.00	0.00	9,999.25
PP3	0.00	0.00	92,999.50	259,500.05	626,000.00	0.00	0.00	330,000.00	0.00	1,308,499.55
PP4	0.00	480,000.10	192,500.00	304,999.65	297,000.00	162,499.90	373,500.20	0.00	0.00	1,810,499.85
PP 5	0.00	0.00	0.00	90,000.00	90,000.00	0.00	0.00	0.00	0.00	180,000.00
PP 6	0.00	0.00	0.00	0.00	105,000.40	0.00	0.00	0.00	0.00	105,000.40
PP 7	0.00	0.00	0.00	0.00	45,000.05	0.00	0.00	0.00	0.00	45,000.05
PP 8	0.00	0.00	0.00	29,998.90	0.00	0.00	0.00	0.00	0.00	29,998.90
PP 9	0.00	0.00	0.00	0.00	74,999.55	0.00	0.00	0.00	0.00	74,999.55
PP 10	0.00	3,000.00	0.00	0.00	0.00	303,751.50	0.00	0.00	0.00	306,751.50
PP 11	0.00	0.00	0.00	0.00	0.00	134,999.65	0.00	0.00	0.00	134,999.65
PP 12	0.00	0.00	0.00	30,000.00	0.00	0.00	0.00	0.00	0.00	30,000.00
PP 13	0.00	0.00	0.00	29,999.80	0.00	0.00	0.00	0.00	0.00	29,999.80
PP 14	0.00	0.00	0.00	44,999.50	0.00	0.00	0.00	0.00	0.00	44,999.50
PP 15	0.00	3,000.00	380,000.00	82,500.00	240,000.00	0.00	0.00	0.00	0.00	705,500.00
PP 16	0.00	3,000.00	0.00	0.00	0.00	153,751.50	0.00	0.00	0.00	156,751.50
PP 17	0.00	0.00	0.00	0.00	0.00	0.00	9,999.25	0.00	0.00	9,999.25
PP 18	0.00	0.00	0.00	0.00	0.00	0.00	5,999.55	0.00	0.00	5,999.55
PP 19	0.00	0.00	0.00	74,999.70	0.00	0.00	0.00	0.00	0.00	74,999.70
PP 20	0.00	0.00	0.00	40,000.45	0.00	0.00	0.00	0.00	0.00	40,000.45
Total (€)	20,000.00	498,000.00	725,499.50	1,036,098.45	1,523,999.60	755,002.55	399,498.25	1,275,000.00	15,000.00	6,248,098.35
%of total budget	0.32 %	7.97 %	11.61 %	16.58 %	24.39 %	12.08 %	6.39 %	20.41 %	0.24 %	100.00 %

E.4 Project Budget - Overview per Work Package/ per Period



Work Package	Preparation	Jan - Dec 2020	Jan - Dec 2021	Jan - Dec 2022	Jan - Dec 2023	Closure	Total
WP 1	20,000.00						20,000.00
WP2		49,800.00	149,400.00	149,400.00	149,400.00		498,000.00
WP3		50,784.97	108,824.93	268,434.82	297,454.80		725,499.50
WP4		155,414.77	383,356.43	331,551.50	165,775.75		1,036,098.45
WP5		259,079.93	518,159.86	487,679.87	259,079.93		1,523,999.60
WP6		113,250.38	234,050.79	294,450.99	113,250.38		755,002.55
WP7		47,939.79	123,844.46	147,814.35	79,899.65		399,498.25
WP8		943,500.00	0.00	293,250.00	38,250.00		1,275,000.00
WP9						15,000.00	15,000.00
Total (€)	20,000.00	1,619,769.84	1,517,636.46	1,972,581.54	1,103,110.51	15,000.00	6,248,098.35
%of total budget	0.32 %	25.92 %	24.29 %	31.57 %	17.66 %	0.24 %	100.00 %

E.5 Project Budget - Overview per Partner/ per Budget Line



Partner	Staff	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and construction works	Sub-total	Revenues	Total
PP 1	81,826.00	12,273.90	10,000.00	115,000.00	0.00	925,000.00	1,144,099.90	0.00	1,144,099.90
PP 2	8,695.00	1,304.25	0.00	0.00	0.00	0.00	9,999.25	0.00	9,999.25
PP3	215,217.00	32,282.55	0.00	305,000.00	756,000.00	0.00	1,308,499.55	0.00	1,308,499.55
PP 4	821,739.00	123,260.85	186,000.00	462,000.00	217,500.00	0.00	1,810,499.85	0.00	1,810,499.85
PP 5	0.00	0.00	0.00	180,000.00	0.00	0.00	180,000.00	0.00	180,000.00
PP 6	58,696.00	8,804.40	0.00	37,500.00	0.00	0.00	105,000.40	0.00	105,000.40
PP 7	26,087.00	3,913.05	15,000.00	0.00	0.00	0.00	45,000.05	0.00	45,000.05
PP 8	26,086.00	3,912.90	0.00	0.00	0.00	0.00	29,998.90	0.00	29,998.90
PP 9	65,217.00	9,782.55	0.00	0.00	0.00	0.00	74,999.55	0.00	74,999.55
PP 10	107,610.00	16,141.50	33,000.00	150,000.00	0.00	0.00	306,751.50	0.00	306,751.50
PP 11	117,391.00	17,608.65	0.00	0.00	0.00	0.00	134,999.65	0.00	134,999.65
PP 12	0.00	0.00	0.00	15,000.00	15,000.00	0.00	30,000.00	0.00	30,000.00
PP 13	15,652.00	2,347.80	0.00	12,000.00	0.00	0.00	29,999.80	0.00	29,999.80
PP 14	39,130.00	5,869.50	0.00	0.00	0.00	0.00	44,999.50	0.00	44,999.50
PP 15	0.00	0.00	18,000.00	687,500.00	0.00	0.00	705,500.00	0.00	705,500.00
PP 16	107,610.00	16,141.50	33,000.00	0.00	0.00	0.00	156,751.50	0.00	156,751.50
PP 17	8,695.00	1,304.25	0.00	0.00	0.00	0.00	9,999.25	0.00	9,999.25
PP 18	5,217.00	782.55	0.00	0.00	0.00	0.00	5,999.55	0.00	5,999.55
PP 19	43,478.00	6,521.70	0.00	0.00	25,000.00	0.00	74,999.70	0.00	74,999.70
PP 20	34,783.00	5,217.45	0.00	0.00	0.00	0.00	40,000.45	0.00	40,000.45
Total (€)	1,783,129.00	267,469.35	295,000.00	1,964,000.00	1,013,500.00	925,000.00	6,248,098.35	0.00	6,248,098.35
%of total budget	28.54 %	4.28 %	4.72 %	31.43 %	16.22 %	14.80 %	100.00 %	0.00 %	100.00 %

E.6 Project Budget - Overview per Work Package/ per Budget Line



Work Package	Staff Costs (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Infrastructure and Works (€)	Sub-total (€)	Revenues (€)	Total (€)
WP 1	0.00	0.00	0.00	20,000.00	0.00	0.00	0.00	0.00	20,000.00
WP2	360,000.00	54,000.00	84,000.00	0.00	0.00	0.00	498,000.00	0.00	498,000.00
WP3	39,130.00	5,869.50	30,000.00	618,000.00	32,500.00	0.00	725,499.50	0.00	725,499.50
WP4	495,303.00	74,295.45	0.00	251,500.00	215,000.00	0.00	1,036,098.45	0.00	1,036,098.45
WP5	181,304.00	27,195.60	101,000.00	798,500.00	416,000.00	0.00	1,523,999.60	0.00	1,523,999.60
WP6	430,437.00	64,565.55	60,000.00	150,000.00	50,000.00	0.00	755,002.55	0.00	755,002.55
WP7	276,955.00	41,543.25	20,000.00	61,000.00	0.00	0.00	399,498.25	0.00	399,498.25
WP8	0.00	0.00	0.00	50,000.00	300,000.00	925,000.00	1,275,000.00	0.00	1,275,000.00
WP9	0.00	0.00	0.00	15,000.00	0.00	0.00	0.00	0.00	15,000.00
Total (€)	1,783,129.00	267,469.35	295,000.00	1,964,000.00	1,013,500.00	925,000.00	6,248,098.35	0.00	6,248,098.35
%of total budget	28.54 %	4.28 %	4.72 %	31.43 %	16.22 %	14.80 %	100.00 %	0.00 %	100.00 %



#### Part F - Partners contribution Source(s) of Contribution Total Contribution 1,249,619.67 1,249,619.67 Total Contribution Target PP1 - Mulhouse Alsace Agglomeration (m2A) Cash or In-kind Contribution Name of Organisation/ Source of % of Total Partner Contribution Legal Status Amount (€) Comment m2A staff costs 228,819.98 Public 100.00 % cash Total (€) 100.00 % 228,819.98 Contribution Target 228,819.98 PP2 - City of Mulhouse Name of Organisation/ Source of Contribution Legal Status %of Total Partner Cash or In-kind Amount (€) Contribution Contribution City of Mulhouse staff costs Public 100.00 % 1,999.85 cash Total (€) 100.00 % 1,999.85 Contribution Target 1,999.85 PP3 - Motoco&co Name of Organisation/ Source of Contribution Cash or In-kind Contribution Legal Status %of Total Partner Amount (€) Comment Motoco&co rent Factory 96.29 % 252,000.00 Private in-kind Motoco&co staff costs Private 3.71 % 9.699.91 cash 261.699.91 Contribution Target 261.699.91 Total (€) 100.00 % PP4 - RtR Name of Organisation/ Source of Legal Status %of Total Partner Cash or In-kind Amount (€) Comment Contribution Contribution RtR Factory staff costs Private 71.00 % 257,099.97 RtR Factory rent material lab Private 29.00 % 105,000.00 in-kind 100.00 % 362,099.97 362,099.97 Total (€) Contribution Target PP5 - Openfab Name of Organisation/ Source of %of Total Partner Cash or In-kind Contribution Legal Status Amount (€) Comment Contribution Contribution Openfab staff costs Private 100.00 % 36.000.00 cash 100.00 % 36.000.00 36,000.00 Total (€) Contribution Target PP6 - Technistub



Contribution	Legal Status	%of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Technistub	Private	100.00 %	21,000.08	cash	staff costs
Total (€)		100.00 %	21,000.08		Contribution Target 21,0
7 - Industrial Society of Mulhouse					
Name of Organisation/ Source of Contribution	Legal Status	%of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
SIM	Private	100.00 %	9,000.01	cash	staff costs
Total (€)		100.00 %	9,000.01		Contribution Target 9,6
P8 - EES Clemessy					
Name of Organisation/ Source of Contribution	Legal Status	%of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
EES Clemessy	Private	100.00 %	5,999.78	cash	staff costs
Total (€)		100.00 %	5,999.78		Contribution Target 5,9
9 - Grand-Est Region					
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Grand-Est Region	Public	100.00 %	14,999.91	cash	staff costs
Total (€)		100.00 %	14,999.91		Contribution Target 14,
210 - Manufactory Incubator					
	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
		CONTRIBUTION			
	Public	100.00 %	61,350.30	cash	staff costs
Name of Organisation/ Source of Contribution  Incubator Manufactory  Total (€)	Public		61,350.30 61,350.30	cash	staff costs  Contribution Target 61,3
Incubator Manufactory  Total (€)	Public	100.00 %		cash	
Contribution  Incubator Manufactory	Public  Legal Status	100.00 %		cash  Cash or In-kind Contribution	
Contribution  Incubator Manufactory  Total (€)  P11 - E-nov Campus  Name of Organisation/ Source of		100.00 % 100.00 % Wof Total Partner	61,350.30	Cash or In-kind	Contribution Target 61,



Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
Art et la Matière	Private	100.00 %	6,000.00	cash	staff costs	
Total (€)		100.00 %	6,000.00		Contribution Target	6,000.0
P13 - Jacob Holm Industry France						
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
Jacob Holm	Private	100.00 %	5,999.96	cash	staff costs	
Total (€)		100.00 %	5,999.96		Contribution Target	5,999.
P14 - H2OPE						
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
H2OPE	Private	100.00 %	8,999.90	cash	staff costs	
Total (€)		100.00 %	8,999.90		Contribution Target	8,999.
P15 - Makeme						
Name of Organisation/ Source of Contribution	Legal Status	%of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
Makeme	Private	100.00 %	141,100.00	cash	staff costs	
Total (€)		100.00 %	141,100.00		Contribution Target 14	11,100.
P16 - Time for the Planet						
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
Time for the Planet	Private	100.00 %	31,350.30	cash	staff costs	
Total (€)		100.00 %	31,350.30		Contribution Target 3	31,350.
P17 - Sémaphore Mulhouse Sud Al	sace					
Name of Organisation/ Source of Contribution	Legal Status	%of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
	Public	100.00 %	1,999.85	cash	staff costs	
Sémaphore						



Name of Organisation/ Source of	Legal Status	%of Total Partner	Amount (€)	Cash or In-kind	Comment	
Contribution	Legal Status	Contribution	Ariount (e)	Contribution	Continent	
TUBA	Public	100.00 %	1,199.91	cash	staff costs	
Total (€)		100.00 %	1,199.91		Contribution Target	1,199.91
P19 - CETIM Grand-Est						
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
СЕТІМ	Public	100.00 %	14,999.94	cash	staff costs	
Total (€)		100.00 %	14,999.94		Contribution Target	14,999.94
220 - MICA Carnot Institute						
Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment	
Carnot Institute	Public	100.00 %	8,000.09	cash	staff costs	



# Part G - Risk Management

Description of the risk	Properties		Actions to mitigate the risk
Variety of stakeholders	Impact	Mnor Possible	- RtR Association was created ad hoc so that its founding members can proviall high-level skills needed to manage the project The significant additional resources allocated to it (mainly service and consulting support) provide a variable that allows for flexibility and adaptability the project's implementation The project has been structured in an open and robust way by involving each partner at key stages, thus facilitating their involvement.
Standards for new manufactured goods	Impact Likelihood	Serious Possible	The project consists in experiments at the scale of a pilot territory to test the applicability of RtR to the challenges of circular economy, HITAs reactivation ar economy relocalization. The issue of standards and new products will then aris as part of the scaling-up process. If an anticipation of potential problems must be carried out upstream (eg. vehicles), product standards will be investigated in order to find ad hoc solutions, with research partners.
Open source / Open hardware, common goods	Impact Likelihood	Serious Possible	The project will experiment and demonstrate the performance of Open Hardware/ Open Source models in the field of RtR. The integration of Open Source/ Open Hardware to prototype new goods/ services may hit operating monopolies related to intellectual property. Permanent attention will be paid to procedures, solutions and technologies used to avoid any obstacles if / when scaling up. Cooperation with leading figures (SZOIL, Makers, territories in transition) will help inform this debate.
Net-ups / common goods approach	Impact Likelihood	Serious Remote	The value creation approach based on generating common goods for all hits to prevailing system based on property (proprietary systems, market monopolies and may not be accepted outright by economic players. The approach is disruptive but should not be opposed to traditional capitalist ones. In fact, it complements them as it opens new fields of activity to users excluded from the dominant system, and provides new opportunities for innovation to address global challenges.
Management concentrated on RtR Association / Motoco	Impact	Serious Remote	RtR association has been designed by aggregating expertise in a steering bo that includes independent figures, including volunteering senior advisers, and substantial resources will be allocated to it. The variety of profiles ensures fai robust governance (international experts network, link with RtR 1) and scientifi integrity. The budget construction allows a great flexibility and adaptability (services and support provided by open source experts and practitioners, rather than FTEs).



## Part H - Confirmation

## (Main) Urban Authority confirmation and signature

(Main) Urban Authority

Mulhouse Alsace Agglomeration (m2A)

By signing the application form the (Main) Urban Authority hereby confirms that:

- the Urban Authorities involved in this project proposal are not involved in other proposals submitted to the UIA Initiative as part of this current Call for Proposals;
- the project neither in whole nor in part has or will receive any other complementary EU funding (except for the funding indicated in this application form) during the whole duration of the project;
- the project partners listed in the application form are committed to take part in the project's activities and financing;
- the (Main) Urban Authority and the project partners will act according to the provisions of the relevant national and EU
  legislation and policies (especially regarding structural funds, public procurement, state aid, environment and equal
  opportunities) as well as the specific provisions of the UIA Initiative;
- the information in the Application Form is accurate and true to the best knowledge of the (Main) Urban Authority
- general information about this project can be used by the UIA Initiative to liaise with national and regional authorities in charge of implementation of operational programmes funded by the European Structural and Investment Funds

Forename, Surname	Marc Buchert	Date	10/12/2019
Position	Vice President m2A	Place	Mulhouse
Authorized signature of (Main) Urban Authority			